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ANALYSIS OF ANNUAL BUYS



Operations Research and Economic Analysis Office

AUGUST 1986



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This study evaluated the effects of implementing a minimum annual buy policy at Defense Logistics Agency (DLA) hardware supply centers. A computer model was developed to analyze changes in on-hand inventory, contracting workload, storage requirements, safety levels, and funds utilization due to increased procurement cycles. The study shows that the main benefit of an annual buy policy is savings from increased quantity price breaks rather than savings in contracting workload as previously expected. The major costs of the policy appear to be not only increased inventory, but also significantly increased storage requirements.					
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Analysis of Annual Buys

August 1986

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DEFENSE LOGISTICS AGENCY

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DLA-LO

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FOREWORD

This study evaluates the effects of implementing a minimum annual buy policy at DLA hardware supply centers. A computer model was developed to analyze changes in on-hand inventory, contracting workload, storage requirements, safety levels, and funds utilization due to increased procurement cycles. Additionally, savings from increased order quantity price breaks are projected. The study shows that the main benefit of an annual buy policy is savings from increased quantity price breaks rather than savings in contracting workload as previously expected. The major costs of the policy appear to be not only increased inventory but also significantly increased storage requirements.

ROSER/C. ROY

Acting Assistant Director,

Policy and Plans

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I. INTRODUCTION

The Defense Logistics Agency Directorate of Supply Operations (DLA-O) embarked upon a policy of annual buys of replenishment type items which are bought more frequently than once each year. Although such a policy decision would reasonably be expected to decrease contracting workload in the Defense Supply Centers, DLA-O requested that DLA Operations Research and Economic Analysis Office (DLA-LO) perform an analysis to quantify the impact on contracting workload.

The scope of the project also includes evaluating changes in variable safety levels, funds commitment / obligation / spending timing, on hand assets, and storage requirements. The effects of quantity discounts (or increases) was also examined.

II. METHODOLOGY

A. General. The first step in the analysis was to identify and evaluate candidate items for suitability to a minimum annual buy policy. Once identified, the items were then processed to test the differences between current and proposed contracting policies. For purposes of this model, only items managed by the four DLA hardware centers, DCSC, DESC, DGSC, and DISC, were examined.

B. Annual Buy Computer Model

A computer model was developed to identify replenishment items procured more than once each year. Candidate items were screened for suitability for an annual buy policy based upon shelf life and demand considerations to limit the possibility of buying long supply stocks.

On an item by item basis, the annual buy model then computed the month in which the item would next be procured. After computing both a current system order quantity based upon the original procurement cycle and a new order quantity based upon a 12 month minimum procurement cycle, the model generated 36 months of contracting activity on each item. Statistics were kept on the time and size of each buy. Total dollar value information was compiled on the two scenarios using administrative lead time and production lead time to chart the timing and amount of funds commitment, obligation, and spending. The model assumes constant demand and contracting patterns.

Additionally, a new variable safety level was computed based upon changes to the procurement cycle, administrative lead time, and order quantity. Summary statistics are gathered for changes in average assets, cube, and safety level. Figure 1 shows a very basic flowchart of the annual buy model logic.

Item Price Sensi-Information tivity File File Simulate Select: Generate 36 Months Item Catg = 1 Computer of PCP < 12 Contracts Listings (Current PCP) Simulate Screen Out: 36 Months Generate 1. Shelf Life of Graphics Items Contracts 2. Ø Demand (12 Month Qty Items Min PCP) Set Defaults Compute: For Each DSC 1. Current Safety 1. System Constant 2. Backorder Level Goal Alpha Factors 2. 12 Month PCP Safety 3. Level 4. Unit Price Surcharges Compute Compute Changes to: 1. On-Hand Assets
2. Peak Cube
3. Avg Cube
4. VSL Month of First Buy 5. Unit Prices

Figure 1. ANNUAL BUY MODEL BASIC LOGIC FLOW

C. Alternatives. The model was run under several demand based scenarios to determine cost and workload changes; a baseline run changing all candidates with at least one demand per year to 12 months minimum procurement cycles and five other scenarios eliminating items with fewer than 10, 20, 30, 40, and 50 demands per year, respectively. Table 1 and Figure 2 show the numbers of candidate items considered in these differing demand based scenarios.

III. ANALYSIS

A. Changes to Contracting Workload

- 1. General. Workload in the contracting area can be affected by a change in procurement cycle period in several ways. Foremost, the overall number of contracts issued should decline. The number of manhours required to award contracts should change, as well. Administrative lead time could also be expected to change to compensate for the increased dollar value of the contracts.
- 2. Number of Contracts Issued. A substantial decrease in the number of contracts awarded per year is a logical conclusion of an annual buy policy. Since the model assumes constant demand, an item which currently is procured every 3 months has a potential to save three buys per year under the proposed minimum annual buy policy. The model calculates the month of the next buy based upon on-hand assets and reorder points for each item and compares the number of buys generated under the differing alternative scenarios. Table 2 shows the overall number of contracts saved during the first two years of the policy change under each alternative scenario. Appendices A thru E detail the changes stratified by dollar value for each of the hardware centers.

3. Manhour Requirements

Consider an item bought 4 times each year with a dollar value of \$28,000 each time. By procuring this item only once, the manhours which would have been expended on three of the four buys could be avoided.

Contracts of differing dollar values often require differing numbers of manhours. The DLA standard for awarding large purchase buys is 5.6 manhours while the standard for awarding small non-automated purchases is about 1.2 manhours. Because of the higher dollar value associated with the contracts for the identified candidate items, the model assumes that no buys will be automated. Of special note in this area is that 1 buy of over \$25,000 (large purchase) can require more manhours than several buys of under \$25,000 (small purchase). This is due to the fact that large puchase buys require more steps to become eligible for award including solicitation, small business consideration, pre-award survey, printing, and various other administrative actions which separate large from small purchases. Therefore, simply consolidating contracts may save in the total number of buys generated but not necessarilly in the number of hours required to award.

NUMBER OF ITEMS CONSIDERED

(WITH REASONS FOR EXCLUSION)

NUMBER OF ITEMS	DCSC	DESC	DGSC	DISC	TOTAL
TOTAL ITEM POPULATION	533,053	1,000,415	294,716	919,500	2,747,684
STOCKED, PCP<12	46,514	50,097	22,536	44,324	163,471
REASONS FOR EXCLUSION:					
QFD<0	43	14	20	142	219
SHELFLIFE ITEM	35	39	2,350	52	2,476
INVALID PCP	91	316	84	503	994
ADQ = 0	4,734	6,211	2,454	11,051	24,450
TOTAL CONSIDERED					
DEMANDS > 1	41,611	43,517	17,628	32,576	135,332
DEMANDS > 10	32,219	33,353	13,269	24,825	103,666
DEMANDS > 20	22,791	22,996	9,559	19,495	74,841
DEMANDS > 30	17,086	16,849	7,227	15,925	57,087
DEMANDS > 40	13,537	12,944	5,723	13,223	45,427
DEMANDS > 50	11,101	10,455	4,704	11,333	37,593

NOTES:

PCP = PROCUREMENT CYCLE PERIOD ADQ = ANNUAL DEMAND QUANTITY

QFD = QUARTERLY FORECASTED DEMAND

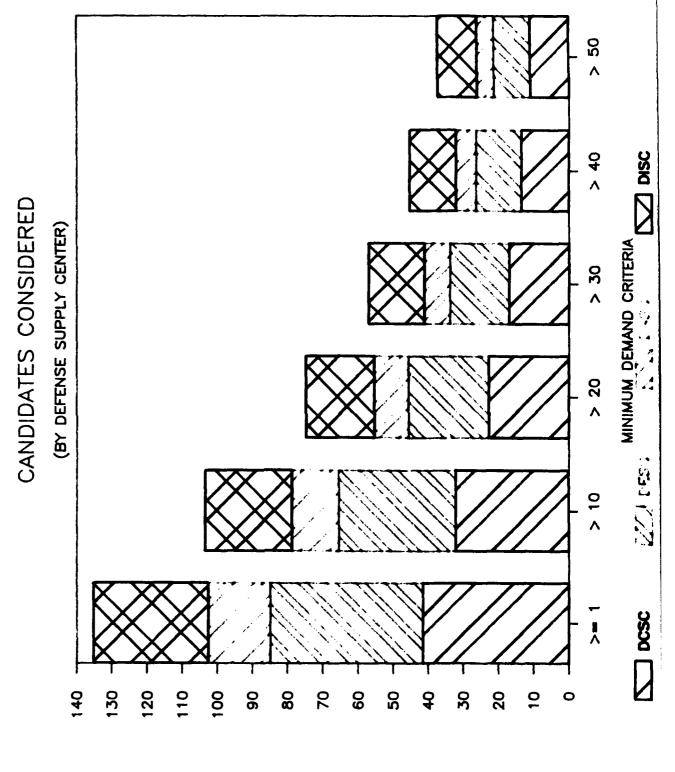


Figure 2

(Thousands)
(Thousands)

Table 2

PROJECTED DECREASE IN ANNUAL NUMBER OF CONTRACTS

(BY DEFENSE SUPPLY CENTER)

SCENAR 10 ALTERNATIVES	DCSC	DESC	DGSC	DISC	TOTAL
ADF > 1	37,945	25,667	14,306	25,185	103,103
ADF > 10	31,425	20,389	11,474	18,117	81,405
ADF > 20	25,117	15,639	8,959	15,188	64,903
ADF > 30	20,501	12,420	7.167	13,133	53,221
ADF > 40	17,180	10,228	5,863	11,461	44,732
ADF > 50	14,759	8,660	5,013	10,158	38,590

ADF = ANNUAL DEMAND FREQUENCY

Appendices A thru E show the detailed impacts on number of buys and total manhour expenditures for each of the six scenarios by Defense It is important to note that the numbers shown in the Supply Center. Appendices represent the difference between current policy and the minimum annual buy policy. Figure 3 displays graphically the impact on cumulative contracting workload for each scenario for all hardware supply centers. Detailed impacts for individual hardware centers are shown in Appendix F. The data shows that an initial increase in workload is felt due to an increase in the number of large purchases, but manhour savings are realized within the first year even when considering the possibility of migration from small to large purchase. Over the three year window studied, a savings of only about 50 staff years could be expected for the hardware supply centers even in the global change scenario.

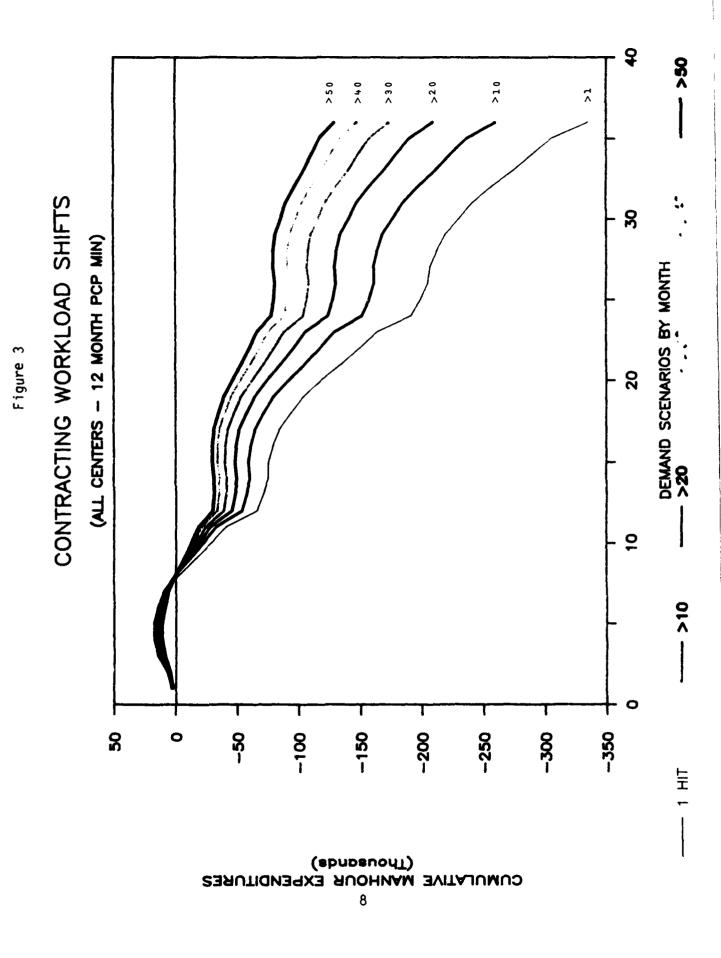
4. Administrative Lead Time. As mentioned above, contracts of higher dollar value often take longer to award. Administrative lead time seems to be affected significantly on contracts which migrate from small purchase (under \$25,000) to large purchase (over \$25,000). Contracts which remain in each of these categories tend to require the same amount of administrative time to award. The model adds thirty days to the administrative lead time of items which migrate from small to large purchase. The impact on the items which migrate tends to add 35% to the total administrative lead time. Seven percent of the total items considered are affected by this change.

B. Time Phasing of Funds Commitment, Obligation, and Spending

As mentioned earlier, the annual buy model computes the month in which each item will next be procured. This is done by considering the on hand assets, the due in quantity, demand quantities, and reorder points for each item. The model then generates a buy for the item, adds the administrative lead time to determine when the funds are obligated, and then adds the production lead time to determine the time the funds are actually spent. Figure 4 is an example of how funds are actually time phased and is for the global change scenario.

By measuring the difference between values for current procurement cycles versus projections for 12 month minimum procurement cycles a cumulative cost chart can be built for each scenario. Figures 5 thru 7 show the cumulative difference in outlays for funds commitment, obligation, and spending respectively. This difference represents an estimate of the amount of capital required to adopt a given scenario. These values represent the actual dollar value of the procurement and do not include surcharges.

The model factors in a change in administrative lead time when a buy migrates from a small to a large purchase to account for the extra time required to award as discussed above. For purposes of this model, a constant 30 days was added to the lead time for these candidate items. This constant represents an average of added time for such things as solicitation, small business consideration, pre-award surveys, clause checks, and various other administrative functions.



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\$ -Com .-0b1 TIME PHASING OF FUNDS UTILIZATION 8 (NET CUM DIFFERENCE - ALL CENTERS) MONTHS Figure 4 20 300 200 5 90 700 500 8 0

SPENDING

COMMITMENT

CUMULATIVE DOLLARS (Millions)

NET CHANGE IN CUMULATIVE COMMITMENTS (ALL CENTERS - 12 MONTH PCP MIN) MONTHS \$ Ï CUMULATIVE DOLLARS

Figure 5

\$ NET CHANGE IN CUMULATIVE OBLIGATIONS 20 (ALL CENTERS - 12 MONTH PCP MIN) MONTHS >30 Figure 6 20 0 9 200 \$ 8 200 5 0 둗 CUMULATIVE DOLLARS
(Millions)

š > 50 NET CHANGE IN CUMULATIVE SPENDING - >45 30 (ALL CENTERS - 12 MONTH PCP MIN) MONTHS >30 Figure 7 20 0 250 5 S 350 300 200 35 200 85 \$ 0 듶 CUMULATIVE DOLLARS

\$

C. Changes in Variable Safety Level

The model uses the DLA Standard Automated Material Management System (SAMMS) algorithm for computing variable safety levels (VSL). Two safety levels are computed for each item. The first uses the old procurement cycle, administrative lead times, and order quantities while the second assumes a 12 month minimum procurement cycle order quantity and corresponding (possibly increased) administrative lead time. These safety level quantities are multiplied by the standard price to give a dollar value of safety level for each item.

The data shown in Table 3 and Figure 8 represents the changes to safety level across the hardware commodities for each scenario. Changes to both administrative lead time and contract quantities are the major reasons for safety level fluctuations. The decreases in safety level are primarily due to the increased order quantity for candidates considered. Conversely, increased administrative lead time causes variable safety level quantities to increase. The increases caused by added administrative lead time are overshadowed by the effects of increased order quantities. The net effect is a decrease of about 10.5% for stocked items in the global change scenario.

D. Changes in Average On-Hand Assets

The model computes changes in average on-hand assets as well. The average on hand asset value for each candidate is the standard price multiplied by the sum of the variable safety level quantity and half of the order quantity. As before, the model computes this quantity for both current and 12 month procurement cycles and compares the difference.

Both the order quantity and variable safety level can change the average on-hand asset value for each candidate. The change represents the eventual increase in the stock fund when the initial flux in the system subsides. Table 4 and Figure 9 exhibit the change in average on-hand inventory for each scenario across the hardware commodities. Overall, the annual buy policy represents a change of about 10% in on-hand assets for stocked items in the global change scenario.

E. Depot Considerations

Two possible changes at the depot storage level are anticipated. The first is an increase in the amount of on hand cube which follows directly from the increased order quantity. Figure 10 points out the changes in average on hand cube while Figure 11 shows the change in the peak cube. The change in peak cube is an important number because this is the amount of space set aside for these candidates regardless of actual quantity on hand assuming dedicated storage locations (i.e. the location size must be large enough to handle the entire receipt regardless of what the average stock on hand might be). Average cube values might be a better estimate if multiple locations are assumed for all candidates and locations freed up by items at less than their

Table 3

NET DECREASE IN VARIABLE SAFETY LEVEL

(FOR HARDWARE CENTERS BY ANNUAL DEMAND FREQUENCY)

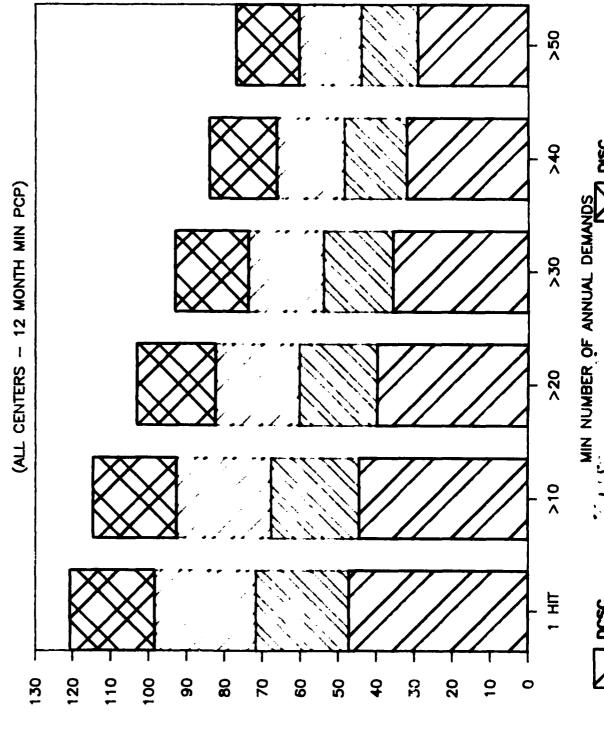
TOT	DISC	DGSC	DESC	DCSC	SCENAR 10
\$120,956,8	\$22,377,076	\$26,747,984	\$24,531,720	\$47,300,092	ADF > 1
\$114,894,8	\$22,050,307	\$24,984,322	\$23,223,335	\$44,636,885	ADF > 10
\$103,354,7	\$20,840,381	\$22,096,356	\$20,576,033	\$39,842,015	ADF > 20
\$93,240,7	\$19,392,316	\$19,822,363	\$18,319,758	\$35,706,305	ADF > 30
\$84,241,2	\$17,958,588	\$17,722,632	\$16,483,002	\$32,077,006	ADF > 40
\$77,154,5	\$16,744,881	\$16,307,092	\$14,993,994	\$29,108,589	ADF > 50

ADF = ANNUAL DEMAND FREQUENCY

Figure 8

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NET DECREASE IN VARIABLE SAFETY LEVEL



DOLLAR VALUE (Millions)

Table 4

INCREASE IN AVERAGE ON-HAND ASSETS

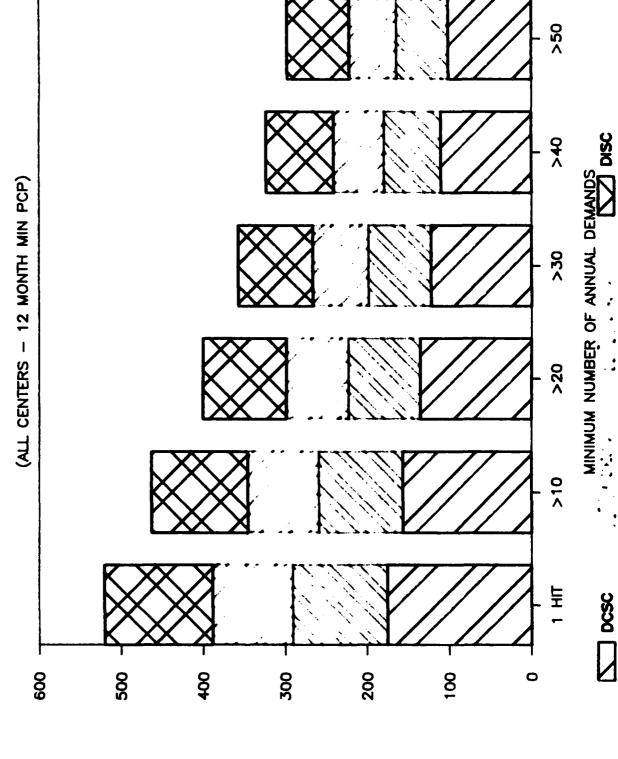
(FOR HARDWARE SUPPLY CENTERS BY ANNUAL DEMAND FREQUENCY)

SCENAR 10	DCSC	DESC	DGSC	DISC	
ADF > 1	\$175,498,253	\$115,668,687	\$97,362,229	\$132,339,309	\$520,86
ADF > 10	\$156,922,476	\$102,546,819	\$85,949,480	\$118,123,975	\$463,54
ADF > 20	\$135,897,960	\$87,584,288	\$75,118,960	\$102,153,478	\$400,75
ADF > 30	\$122,222,430	\$76,521,634	\$67,417,133	\$91,554,261	\$357,71
ADF > 40	\$110,723,633	\$68,865,620	\$60,950,928	\$83,182,626	\$323,72
ADF > 50	\$101,686,344	\$63,279,958	\$56,715,511	\$76,357,257	\$298,03

ADF = ANNUAL DEMAND FREQUENCY

Figure 9

INCREASE IN AVERAGE ON-HAND ASSETS



DOLLAR VALUE (Millions)

Figure 10

NET INCREASE IN AVERAGE ON-HAND CUBE (ALL CENTERS - 12 MONTH MIN PCP)

S

(Millions)

0

>50

\$

>30

>20

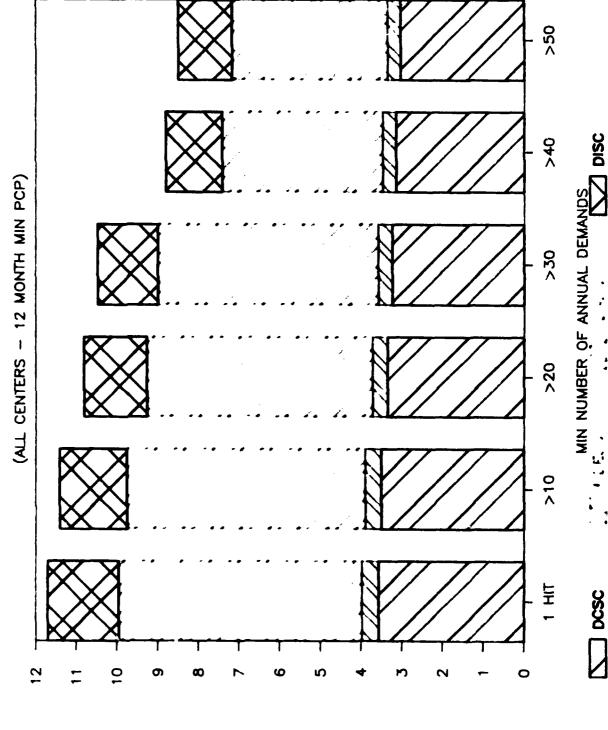
V 10

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0

MIN NUMBER OF ANNUAL DEMANDS

NET INCREASE IN PEAK ON-HAND CUBE



CUBIC FEET (Millions)

average quantities can be utilized by items at more than average quantities. The annual buy policy could raise average on-hand cube quantities as much as 16% in the global change scenario for stocked items. This could potentially raise storage requirements by as much as twelve million cubic feet.

Some basic conclusions can be obtained from the data concerning depot receipt workload. A contract can be composed of several lines, which vary in number by commodity, each representing a depot receipt. A buy saved may result in a receipt saved at each depot which stocks a given item. As an example, a hardware center which typically stocks items at the DLA depots located at Richmond, Memphis, and Tracy would save three receipts for each contract saved (regardless of the dollar value of the buy). By comparing the number of buys saved data from the model to the average number of lines per contract for a stocked item (by hardware center) an estimate of receipt workload savings can be computed. Table 5 details the projected decrease in depot receipt workload for each policy alternative scenario by Defense Supply Center.

F. Savings From Increased Quantity Price Breaks

A related DLA-LO project, Measuring and Controlling Price Trends for DLA Spare Parts, addressed the effects of quantity changes on unit prices. Using regression analysis on 1984 DLA buy history information, a database was constructed to show each item's sensitivity to increased quantity price breaks. The data for a given item were considered valid if based on a minimum of three purchases. Items with less than 3 buys in 1984 were eliminated from consideration.

Over sixty percent of the candidate items in the baseline scenario had valid 1984 contract data available. Table 6 shows the projected annual savings from increased quantity price breaks. Interestingly, over eight percent of the items with increased quantity showed increases in unit price. An example where this might apply is a manufacturer adding extra shifts or machines to gear up to the new production level. The manufacturers fixed costs must be amortized into the unit price causing an increase.

The percentage savings from increased quantity price breaks are potentially "soft" numbers for several reasons. Only one years data was available for study initially which made the number of data points to regress very limited. Additionally, a large percentage of the items were purchased at the same quantity level in each buy making any estimate of quantity impact impossible to obtain. It was assumed that increased quantity had no impact on the unit price for these items. For this reason the percentage decrease in unit prices for increased quantity discounts are, most likely, low in this initial analysis.

When 1985 contracting data became available, the model to analyze price trends (DLA-LO Project 5005) was updated and enhanced. This updated version employed recursive log linear regression analysis (using cumulative learning curve theory) after factoring out the effects of inflation (by Federal Supply Class as pegged to the producer price

Table 5

PROJECTED DECREASE IN ANNUAL DEPOT RECEIPTS

(TOTAL FOR ALL DEPOTS BY DEFENSE SUPPLY CENTER)

SCEN	AR I	ALTERNATIVES				
		DCSC	DESC	DGSC	DISC	TOTAL
ADF	> 1	84,997	61,857	41,917	58,681	247,452
ADF :	> 10	70,392	49,137	33,619	42,213	195,361
ADF	> 20	56,262	37,690	26,250	35,388	155,590
ADF	> 30	45,922	29,932	20,999	30,600	127,454
ADF	> 40	38,483	24,649	17,179	26,704	107,015
ADF :	> 50	33,060	20,871	14,688	23,668	92,287

ADF = ANNUAL DEMAND FREQUENCY

Table 6

PROJECTED ANNUAL SAVINGS DUE TO QUANTITY DISCOUNTS

(ALL ITEMS WITH 1 OR MORE ANNUAL DEMANDS CONSIDERED)

-- USES 1984 CONTRACT DATA ONLY--

		PROJ ECTED
	PERCENT	YEARLY DOLLAR
	SAVINGS	SAVINGS
DEFENSE	FROM QTY	FROM QTY
SUPPLY	DISCOUNTS	DISCOUNTS
CENTER	(1984 DOLLARS)	(1984 DOLLARS)
DCSC	6.5%	\$36,214,000
DESC	4.5%	\$18,530,000
DGSC	4.1%	\$14,625,000
DISC	5.5%	\$23,233,000
TOTAL	منه مدن احداد مدد مدد احداده الدولية والمداونة الدولية الدولية الدولية الدولية الدولية الدولية الدولية الدولية	\$92,602,000

indices), freight terms (FOB origin versus destination), and direct purchase considerations (whether the item was purchased from a wholesaler or directly from the manufacturer). These new data drew from 1984 and 1985 contracting information as opposed to just the 1984 information previously utilized. Additionally, the updated version substituted an average quantity/price change, computed by Federal Supply Class, for any item with insufficient or invalid contracting data.

At the request of the client the annual buy model was enhanced to incorporate this new price trend analysis. This pricing information was used as a means of screening candidate items for suitability to an annual buy program rather than demand frequencies as previously utilized. Items which indicated increasing unit prices with increasing quantity were eliminated from consideration (note that because of methodology used in DLA-LO Project 5005 it is highly unlikely for quantity to have no effect on unit price). This screen eliminated seven percent of the candidate items from consideration. All other screening criteria were as used in the previous annual buy analyses eliminating a total of 38% of the candidates from consideration.

Table 7 lists the net effects of changing the procurement cycle periods of eligible items using the updated pricing information. An overall savings of over 11% in unit prices is achieved for these items at an annual savings of \$169 million (i: 1984 dollars) for the four hardware supply centers. Offsetting this is an estimated increase in average on-hand assets of over \$398 million (over 7%). This indicates a potential payback period of less than three years (without factoring in costs for storage).

Appendix G details the monthly changes in contracting workload and funds utilization (commitment, obligation, and spending) for this scenario. These data indicate a potential savings of 27 staff years during the first year of implementation with a breakeven point occurring in the seventh month.

Another area which may merit consideration for future study is the effects of the annual buy policy on competition. Increased quantities might prove more appealing to manufacturers causing more competition and possibly less expensive unit prices. Conversely, the policy may push order quantities too high for some smaller manufacturers to compete.

IV. CONCLUSIONS AND RECOMMENDATIONS

The data suggest that not all candidate items show a payback when procurement cycles are changed to a minimum of twelve months. As the dollar values of individual buys increase, the manhours required to award these contracts can often increase even though the number of buys per year decreases. Items with low annual demand frequencies may be unsuitable candidates due to the higher probability of creating long supply stocks. In addition, a few items actually cost more per unit when buying increased quantities as discussed in the last section. An optimal screening process for candidates should consider all these impacts.

Table 7

CANDIDATE ITEM STATISTICS

INCREASED QUANTITY PRICE BREAK SCENARIO

(USING 1984 AND 1985 CONTRACTING DATA)

MANAGING DEFENSE SUPPLY CENTER

	DCSC	DESC	DGSC	DISC	TOTAL
# ITEMS CONSIDERED # W/O PRICE DATA # INCREASED PRICE # OTHER SCREENS	46,514 8,875 3,514 3,108	50,097 10,053 2,434 4,389	22,536 4,982 1,918 2,743	44,324 8,059 2,346 8,198	163,471 31,969 10,212 18,438
ITEMS CONSIDERED	31,017	33,221	12,893	25,721	102,852

NET_EFFECTS OF 12 MONTH MINIMUM PROCUREMENT CYCLES

FOR UNSCREENED CANDIDATE ITEMS

(IN MILLIONS EXCEPT FOR PERCENTS)

	DCSC	DESC	DGSC	DISC	TOTAL
DECREASE IN					
SAFETY LEVEL	(\$37.0)	(\$19.9)	(\$20.7)	(\$17.9)	(\$95.5)
INCREASE IN					
AVG ASSETS	\$131.3	\$96.1	\$69.6	\$101.4	\$398.4
INCREASE IN					
AVG CUBE	1.1	0.1	1.8	0.6	3.6
INCREASE IN					
PEAK CUBE	2.4	0.3	3.8	1.4	7.9
ANNUAL SAVINGS FROM					
QTY PRICE BREAKS	\$55.4	\$39.4	\$25.3	\$48.9	\$169.0
AVG % SAVINGS IN					
UNIT PRICE FROM					
INCREASED QTY BUY	15.1%	8.6%	9.1%	12.9%	11.4%

(ALL DOLLAR FIGURES IN 1984 DOLLARS)

The costs of an annual buy policy fall into three basic areas. Foremost, the holding costs of increased assets can be quite high. The baseline scenario would cause a onetime increase in average on hand assets of \$520 million across the hardware commodities. At a cost of capital of 10% (directed rate by DLAM 7041.1) this equates to \$52 million dollars per year. Holding costs typically include margins for damage, pilferage, obsolescence, storage, etc. and add an additional cost of 8 to 12 percent depending upon the particular commodity. Increased buy quantities mean very significant increases in storage requirements (see Figures 10 an 11). Lastly, the increased dollar value of contracts can cause increases to administrative lead times. The short term effect of this is the possibility of using up current safety level quantities and generating backorders during the additional administrative time required.

The benefits of an annual buy policy may outweigh the costs even in a global change scenario. The potential savings from price breaks more than offset the corresponding increase in holding costs and could in fact pay for the increase in on-hand inventory in three years. Workload in contracting, after initial short-term increases, should reduce somewhat in the long run. In addition, decreasing contract lines means decreasing receipt workload at depots.

The concept of increasing procurement cycle periods to a minimum of 12 months seems to show potential savings but not necessarily optimal savings. Since the real savings from a policy of minimum annual buys seems to result from increased quantity price breaks, determining candidacy for increased quantity buys must be made on an item by item basis. In view of this fact, the following recommendations are made:

- 1. More emphasis should be placed on collecting appropriate pricing data.
- 2. Decisions as to increased quantity buys should be based upon likelihood of associated discounts.
- 3. Cost of storage must be given more weight in the increased buy quantity decision.
- 4. Computation of the economic order quantity should be changed to incorporate potential price savings data and more realistic storage and other holding costs.

A policy which incorporates these recommendations, in combination with considering annual demand frequency will allow greater paybacks with minimized risk of long assets as opposed to a policy of arbitrary 12 month minimum buy quantities.

Appendix A

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES CONSTRUCTION COMMODITY (BASELINE SCENARIO)

MONTH \$0-5K		DOLLAR VALUE OF PROCUREMENT			TOTAL	TOTAL MANHOURS	CUM	
		\$5-10K	\$10-25K	\$25 - 100K	>\$100K	SAVED	SAVED	SAVED
1	(700)	5	314	296	85	0	1,663	1,663
2	(745) (1 , 230)	2 (284)	355 633	312 656	76 199	0 (<i>2</i> 6)	1,693 3,699	3,356
ر 4	(1,122)	(154)	161	130	55	(930)		7,055 6,713
5	(1,043)	(129)	58	118	33	(963)		
6	(2,186)	50	(57)	11	8	(2,174)		
7	(1,866)	(398)	(158)	(42)	2	(2,462)	(3,217)	
8	(2,027)	(454)	(181)	(37)	(9)	(2,708)	(3,547)	
9	(2,672)	(797)	(385)	(170)	(12)	(4,036)		
10	(2,594)	(635)	(269)	(121)	(13)	(3,632)	(5,073)	(14,041)
11	(2,412)	(593)	(304)	(81)	(9)	(3,399)		(18,634)
12	(4,253)	(1,065)	(513)	(235)	(27)	(6,093)		
13 14	(2,419)	(374) (304)	132 213	230 284	75 79	(2,356)		
15	(2,395) (2,650)	(533)	509	631	78 200	(2,124) (1,843)		(29,933) (28,584)
16	(2,428)	(346)	66	95	60	(2,553)		
17	(2,066)	(294)	0	113	32	(2,215)	(2,104)	(33,167)
18	(3,348)	(89)	(94)	(5)	7	(3,529)	(4,352)	(37,519)
19	(2,607)	(532)	(205)	(50)	3	(3,391)		
20	(2,812)	(542)	(246)	(46)	(11)	(3,657)		(46,683)
21	(3,399)	(876)	(400)	(168)	(12)	(4,855)	(6,785)	(53,468)
22	(3,141)	(715)	(282)	(126)	(13)	(4,277)	(5,892)	(59,361)
23	(2,880)	(648)	(328)	(94)	(8)	(3,958)	(5,336)	(64,697)
24	(4,905)	(1,107)	(506)	(236)	(27)	(6,781)	(9,528)	
25	(2,889)	(439)	122	214	81	(2,911)		
26	(2,728)	(318)	204	276	81	(2,485)	(1,513)	
27	(3,157)	(566) (387)	526 60	642 98	203	(2,352)	781 (2,964)	(77,266)
28 29	(2,783) (2,492)	(322)	(2)	110	59 31	(2,953) (2,675)	(2,690)	(80,231) (82,921)
30	(2,492)	(113)	(87)	(14)	7	(3,933)		(87,812)
31	(2,798)	(551)	(203)	(56)	3	(3,605)		
32	(3,080)	(558)	(239)	(41)	(10)	(3,928)		(97,575)
33	(3,746)	(890)	(406)	(167)	(12)	(5,221)		(104,808)
34	(3,281)	(731)	(271)	(126)	(11)	(4,420)	(6,060)	(110,869)
35	(3,145)	(665)	(339)	(101)	(9)	(4,259)	(5,743)	(116,612)
36	(5,258)	(1,120)	(496)	(234)	(25)	(7,133)	(9,945)	(126,557)

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES CONSTRUCTION COMMODITY (10 HITS/YEAR SCENARIO)

MONTH \$0-5K		DOLLAR \$5-10K	VALUE OF \$10-25K	PROCUREMEN \$25-100K	T >\$100K	TOTAL BUYS SAVED	TOTAL CUM MANHOURS MANHOURS SAVED SAVED
	(667)						
1 2	(667) (694)	(7) (11)	311 334	279 298	84 73	0	1,584 1,584 1,619 3,203
3	(1,127)	(263)	574	622	188	(6)	3,528 6,731
4	(962)	(150)	136	111	53	(812)	
5	(883)	(124)	45	106	32	(824)	
6	(1,830)	15	(82)	4	7	(1,886)	(2,283) 3,744
7	(1,587)	(404)	(164)	(48)	2	(2,201)	
8	(1,659)	(448)	(190)	(40)	(10)	(2,347)	(3,119) $(2,295)$
9	(2,266)	(755)	(380)	(171)	(14)	(3,586)	(5,239) $(7,534)$
10	(2,134)	(611)	(264)	(125)	(16)	(3,150)	
11	(2,022)	(562)	(296)	(89)	(10)	(2,979)	(4,114) (16,156)
12 13	(3,505) (1,970)	(997) (360)	(497) 124	(<i>2</i> 28) 211	(<i>2</i> 7) 73	(5,254) (1,922)	
14	(1,966)	(289)	187	272	73	(1,723)	(624) (25,521)
15	(2,126)	(496)	457	596	187	(1,382)	
16	(1,945)	(332)	38	77	56	(2,106)	
17	(1,580)	(275)	(11)	102	31	(1,733)	(1,561) (27,395)
18	(2,651)	(115)	(115)	(12)	6	(2,887)	(3,594) (30,989)
19	(2,081)	(523)	(211)	(55)	3	(2,867)	(3,770) (34,759)
20	(2,218)	(521)	(245)	(50)	(12)	(3,046)	(4,035) (38,794)
21	(2,714)	(820)	(403)	(173)	(13)	(4,123)	(5,907) $(44,700)$
22	(2,469)	(676)	(281)	(129)	(16)	(3,571)	(5,046) (49,746)
23	(2,304)	(614)	(320)	(100)	(9)	(3,347)	(4,612) (54,358)
24	(3,868)	(1,041)	(493)	(234)	(28)	(5,664)	(8,143) (62,501)
25 26	(2,293) (2,156)	(411) (300)	115 176	198 261	78 76	(2,313)	(1,654) (64,155)
27 27	(2,410)	(513)	460	606	189	(1,943) (1,668)	
28	(2,134)	(371)	32	77	55	(2,341)	1,408 (63,677) (2,317) (65,994)
29	(1,866)	(306)	(15)	97	30	(2,060)	(1,991) (67,986)
30	(2,818)	(138)	(110)	(18)	6	(3,078)	(3,856) (71,842)
31	(2,119)	(534)	(216)	(61)	3	(2,927)	(3,870) (75,712)
32	(2,366)	(530)	(237)	(47)	(11)	(3,191)	(4,197) (79,909)
33	(2,884)	(838)	(407)	(174)	(14)	(4,317)	(6,155) (86,064)
34	(2,535)	(689)	(275)	(129)	(14)	(3,642)	(5,125) (91,189)
35	(2,448)	(630)	(326)	(108)	(10)	(3,522)	(4,867) (96,057)
36	(4,060)	(1,047)	(494)	(232)	(26)	(5,859)	(8,367)(104,423)

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES CONSTRUCTION COMMODITY (20 HITS/YEAR SCENARIO)

MONTH				PROCUREMEN			TOTAL MANHOURS	
	\$0 – 5K	\$5-10K	\$10-25K	\$25 - 100K	>\$100K	SAVED	SAVED	SAVED
1 2 3	(570) (604) (927)	(<i>2</i> 7) (25) (260)	259 287 462	256 270 539	82 72 183	0 0 (3)	1,475 1,493 3,147	1,475 2,968
3 4	(784)	(163)	76	81	50	(740)		6,115 5,772
5	(729)	(133)	6	86	27	(743)		
6	(1,459)	(60)	(116)	(28)	6	(1,657)	(2,144)	3,203
7	(1,254)	(388)	(182)	(59)	(1)	(1,884)	(2,590)	613
8	(1,351)	(405)	(199)	(48)	(11)	(2,014)		
9	(1,768)	(693)	(353)	(180)	(15)	(3,009)		
10	(1,656)	(540)	(269)	(135)	(19)	(2,619)	(3,909)	
11 12	(1,571) (2,643)	(492) (871)	(<i>2</i> 78) (459)	(99) (224)	(10) (<i>2</i> 7)	(2,450) (4,224)	(3,503) (6,315)	
13	(1,473)	(326)	86	187	70	(4,224)		
14	(1,507)	(250)	157	242	70	(1,288)		
15	(1,554)	(468)	361	508	182	(971)		(19,527)
16	(1,452)	(312)	(3)	48	53	(1,666)		
17	(1,188)	(249)	(43)	80	25	(1,375)	(1,241)	(22,386)
18	(2,016)	(168)	(148)	(42)	5	(2,369)	(3,089)	(25,475)
19	(1,553)	(483)	(215)	(72)	0	(2,323)		
20	(1,688)	(464)	(243)	(59)	(15)	(2,469)		
21	(2,019)	(754)	(371)	(185)	(14)	(3,343)		
22	(1,837)	(587)	(286)	(141)	(21)	(2,872)		
23 24	(1,744) (2,847)	(529) (901)	(299) (460)	(105) (230)	(10) (28)	(2,687) (4,466)		
25	(2,647)	(367)	80	174	73	(1,667)		
26	(1,627)	(263)	148	235	73	(1,434)		
27	(1,745)	(477)	364	515	184	(1,159)		(51,549)
28	(1,555)	(339)	(7)	51	52	(1,798)	(1,772)	
29	(1,355)	(266)	(49)	76	24	(1,570)	(1,504)	(54,825)
30	(2,102)	(181)	(151)	(49)	5	(2,478)		(58,080)
31	(1,505)	(492)	(220)	(75)	0	(2,292)		
32	(1,755)	(466)	(239)	(57)	(14)	(2,531)		
33 34	(2,084) (1,840)	(<i>7</i> 72) (594)	(375) (284)	(184) (141)	(15)	(3,430)	(5,107)	
35	(1,863)	(541)	(305)	(114)	(19) (11)	(2,878) (2,834)	(4,255) (4,048)	
36	(3,026)	(907)	(463)	(231)	(26)	(4,653)		

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES CONSTRUCTION COMMODITY (30 HITS/YEAR SCENARIO)

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES CONSTRUCTION COMMODITY (40 HITS/YEAR SCENARIO)

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES CONSTRUCTION COMMODITY (50 HITS/YEAR SCENARIO)

MON'	TH	DOLLAR	VALUE OF	PROCUREMEN	Т	TOTAL	TOTAL MANHOURS	CUM
. 1011	\$0-5K	\$5 - 10K	\$10-25K	\$25 – 100K	>\$100K	SAVED	SAVED	SAVED
1	(321)	(54)	140	162	73	0	1,026	1,026
2	(343)	(66)	146	202	61	0	1,148	2,173
3 4	(528) (446)	(205) (126)	228 (8)	351 31	154 46	0 (503)	2,204 (286)	4,377 4,092
5	(404)	(141)	(56)	54	20	(527)		
6	(803)	(96)	(168)	(52)	2	(1,117)		
7	(685)	(264)	(168)	(79)	(2)	(1,198)		
8	(736)	(293)	(169)	(65)	(10)	(1,273)	(1,900)	
9	(908)	(469)	(282)	(161)	(18)	(1,838)		
10	(866)	(352)	(216)	(134)	(15)	(1,583)		
11	(799)	(336)	(240)	(93)	(8)	(1,476)		
12 13	(1,348) (764)	(526) (238)	(358) 13	(206) 93	(26) 63	(2,464) (833)		
14	(732)	(205)	44	172	59	(662)		(13,900) (13,710)
15	(818)	(329)	149	323	154	(521)		(12,272)
16	(667)	(210)	(63)	(2)	50	(892)		(13,165)
17	(591)	(195)	(90)	40	15	(821)	(775)	(13,939)
18	(1,043)	(150)	(194)	(69)	2	(1,454)	(2,089)	(16,028)
19	(830)	(320)	(195)	(93)	(2)	(1,440)	(2,194)	(18,223)
20	(836)	(322)	(205)	(76)	(14)	(1,453)		(20,411)
21	(1,015)	(490)	(292)	(164)	(18)	(1,979)	(3,240)	(23,651)
22 23	(942) (864)	(386) (353)	(228) (253)	(139) (94)	(20) (9)	(1,715) (1,573)		
23 24	(1,412)	(540)	(365)	(209)	(28)	(2,554)		(33,048)
25	(773)	(257)	2	81	67	(880)	(442)	
26	(821)	(210)	46	170	61	(754)		(33,414)
27	(878)	(333)	153	324	155	(579)	1,375	(32,039)
28	(709)	(217)	(67)	1	49	(943)		
29	(665)	(205)	(98)	.39	14	(915)		
30	(1,071)	(157)	(202)	(73)	3	(1,500)		
31	(806)	(323)	(190)	(95)	(2)	(1,416)		
32 33	(864) (1,025)	(328) (498)	(<i>2</i> 02) (<i>2</i> 95)	(73) (163)	(14) (19)	(1,481) (2,000)		
33 34	(922)	(385)	(230)	(140)	(18)	(1,695)		
35	(887)	(362)	(263)	(101)	(9)	(1,622)		
36	(1,473)	(543)	(364)	(210)	(26)	(2,616)		(53,225)

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES CONSTRUCTION COMMODITY (BASELINE SCENARIO)

MON	TH COMMITMENTS	OBLIGATIONS	SPENDING	CUMULATIVE COMMITMENTS	CUMULATIVE OBLIGATIONS	CUMULATIVE SPENDING
-12345678901123456789012222222223333	COMMITMENTS 37,484,682 42,570,896 90,516,759 21,734,593 10,533,769 (2,874,722) (8,757,156) (13,359,589) (28,820,036) (20,688,434) (19,244,855) (41,425,608) 24,039,197 34,828,030 83,964,188 16,054,822 6,673,715 (7,734,644) (12,279,002) (17,067,485) (31,128,577) (22,642,868) (21,077,421) (43,027,654) 22,916,930 34,162,706 83,967,386 15,205,421 5,772,803 (8,755,278) (12,949,679) (17,067,943)	(137) 1,705,312 4,152,313 11,184,123 16,118,964 27,957,055 34,371,709 31,892,366 21,340,451 17,101,610 2,749,137 (6,678,607) (11,937,319) (16,382,545) (16,189,077) (9,690,971) (2,234,017) 15,063,710 22,152,146 25,728,497 16,178,679 11,206,737 (1,976,607) (9,976,982) (14,632,942) (18,456,481) (18,535,554) (11,523,244) (4,441,642) 14,025,815 22,002,703 24,317,355	0 (6,734) 46,065 244,912 1,274,880 5,005,479 3,208,228 4,551,614 6,583,528 10,535,401 13,119,429 15,526,015 18,247,393 21,777,775 10,958,847 10,186,639 7,445,322 7,611,319 577,732 (5,521,707) (3,375,785) (2,781,182) 1,479,142 3,537,129 8,646,326 13,276,139 2,219,543 5,356,966 3,891,768 3,423,730 (3,078,299) (7,772,724)	COMMITMENTS 37,484,682 80,055,578 170,572,337 192,306,930 202,840,699 199,965,977 191,208,821 177,849,232 149,029,196 128,340,762 109,095,907 67,670,299 91,709,496 126,537,526 210,501,714 226,556,536 233,230,251 225,495,607 213,216,605 196,149,120 165,020,543 142,377,675 121,300,254 78,272,600 101,189,530 135,352,236 219,319,622 234,525,043 240,297,846 231,542,568 218,592,889 201,524,946	OBLIGATIONS (137) 1,705,175 5,857,488 17,041,611 33,160,575 61,117,630 95,489,339 127,381,705 148,722,156 165,823,766 168,572,903 161,894,296 149,956,977 133,574,432 117,385,355 107,694,384 105,460,367 120,524,077 142,676,223 168,404,720 184,583,399 195,790,136 193,813,529 183,836,547 169,203,605 150,747,124 132,211,570 120,688,326 116,246,684 130,272,499 152,275,202 176,592,557	SPENDING (6,734) 39,331 284,243 1,559,123 6,564,602 9,772,830 14,324,444 20,907,972 31,443,373 44,562,802 60,088,817 78,336,210 99,513,985 110,472,832 120,659,471 128,104,793 135,716,112 136,293,844 130,772,137 127,396,352 124,615,170 126,094,312 129,631,441 138,277,767 151,553,906 153,773,449 159,130,415 163,022,183 166,445,913 163,367,614 155,594,890
33 34 35 36	(31,531,717) (22,121,574) (22,181,034) (43,139,292)	15,850,023 9,954,110 (2,053,312) (9,763,884)	(5,642,768) (5,850,639) (81,886) 1,737,940	169,993,229 147,871,655 125,690,621 82,551,329	192,442,580 202,396,690 200,343,378 190,579,494	149,952,122 144,101,483 144,019,597 145,757,537

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCL...S CONSTRUCTION COMMODITY (10 HITS/YEAR SCENARIO)

MONTH COMMITMENTS	OBLIGATIONS	SPENDING	CUMULATIVE COMMITMENTS	CUMULATIVE OBLIGATIONS	CUMULATIVE SPENDING
	(588) 1,675,131 3,992,150 10,933,014 15,771,515 26,785,880 32,519,829 30,146,003 19,594,264 16,331,238 1,800,769 (6,659,874) (12,579,587) (15,714,861) (15,779,587) (15,774,861) (15,779,915) (9,148,048) (17,879,915) (9,148,048) (17,879,915) (9,148,048) (17,879,915) (9,148,048) (17,860,198 10,999,248 (2,365,663) (9,460,897) (14,998,298) (17,387,888) (17,387,888) (17,387,888) (17,387,888) (17,387,888) (17,387,888) (17,387,888) (17,387,888) (17,387,888) (17,387,888) (17,387,888) (17,387,888) (17,387,888) (17,387,888) (17,387,888) (17,387,888) (17,387,888) (17,387,888)	SPENDING (6,734) 45,323 220,878 1,262,045 4,864,540 3,135,614 4,443,379 6,449,400 10,325,388 12,719,900 14,808,517 17,717,319 20,482,642 9,865,991 9,311,586 7,124,289 6,454,063 11,246 (5,765,046) (3,512,626)			
34 (21,619,992) 35 (21,453,965) 36 (40,694,595)	(2,285,013)	(5,974,104) 477,830 2,091,937	133,368,030 111,914,065 71,219,470	187,002,330 184,717,317 175,740,436	132,003,544 132,481,374 134,573,311

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES CONSTRUCTION COMMODITY (20 HITS/YEAR SCENARIO)

MONTH	d COMMITMENTS	OBLIGATIONS	SPENDING	CUMULATIVE COMMITMENTS	CUMULATIVE OBLIGATIONS	CUMULATIVE SPENDING
1 2 3 4 5 6 7 8 9 10 10 10 10 10 10 10 10 10 10 10 10 10		OBLIGATIONS (12,164) 1,642,327 3,755,559 10,410,323 14,453,306 25,154,365 29,827,664 26,863,275 17,714,501 14,680,314 1,042,817 (6,647,497) (12,361,844) (14,584,503) (15,496,299) (8,441,946) (1,913,797) 13,874,658 18,554,126 21,423,901 13,684,179 9,855,284 (2,099,518) (8,859,186) (14,422,698) (16,950,152) (9,654,406) (3,955,819) 13,608,164 18,348,984 20,560,094 13,426,768	0 (6,734) 32,750 200,191 1,193,124 4,744,250 2,795,174 4,115,784 5,987,985 9,534,497 11,800,032 13,709,210 16,019,649 18,744,507 8,788,914 8,336,546 6,235,102 5,998,243 (638,652) (5,635,670) (3,663,800) (2,929,683) 850,391 2,762,075 7,484,009 11,744,912 1,149,900 3,634,425 3,415,610 2,714,844 (3,494,160) (7,935,103) (5,752,770)	· - - · · ·		
35 ((20,917,463) (19,820,706) (36,852,365)	8,907,956 (1,817,401) (8,323,822)	(5,421,215) 306,770 1,659,919	113,307,680 93,486,974 56,634,609	165,990,942 164,173,541 155,849,719	116,514,337 116,821,107 118,481,026

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES CONSTRUCTION COMMODITY (30 HITS/YEAR SCENARIO)

MON	TH COMMITMENTS	OBLIGATIONS	SPENDING	CUMULATIVE COMMITMENTS	CUMULATIVE OBLIGATIONS	CUMULATIVE SPENDING
MON 1 2 3 4 5 6 7 8 9 0 1 1 2 3 1 4 5 6 7 8 9 0 1 1 2 3 1 4 5 6 7 8 9 0 1 1 2 3 2 2 2 2 2 2 2 2 3 3 1		0BLIGATIONS (13,487) 1,592,624 3,481,463 9,616,476 13,290,329 23,192,610 27,635,234 25,012,085 16,286,872 12,838,728 9,334 (6,971,293) (11,313,109) (13,441,935) (13,985,866) (7,986,707) (2,276,224) 13,276,053 17,456,585 20,155,291 12,556,751 8,337,852 (2,598,834) (9,042,074) (13,098,776) (14,644,506) (15,498,663) (8,923,252) (4,027,876) 13,190,593 17,319,792	SPENDING (6,734) 28,064 178,698 1,082,556 4,630,893 2,504,078 3,607,163 5,399,138 8,771,029 10,849,016 12,604,790 15,025,842 17,553,137 7,667,992 7,236,156 5,616,762 5,616,762 5,616,762 5,616,762 5,616,762 (742,926) (5,323,175) (3,788,902) (2,938,486) 937,405 2,508,910 6,946,762 11,333,251 658,511 2,592,050 2,988,186 2,650,882 (3,336,904)			
31 32 33 34 35 36	(11,534,010) (15,140,273) (26,747,725) (19,302,388) (17,710,581) (33,663,522)	17,319,792 19,320,919 12,448,089 7,420,675 (2,270,959) (8,457,167)	(3,336,904) (7,462,360) (5,445,695) (5,233,506) 598,658 1,576,963	161,253,928 146,113,655 119,365,930 100,063,542 82,352,961 48,689,439	111,426,070 130,746,989 143,195,078 150,615,753 148,344,794 139,887,627	122,851,116 115,388,756 109,943,061 104,709,555 105,308,213 106,885,176

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES CONSTRUCTION COMMODITY (40 HITS/YEAR SCENARIO)

MONTH COMMITMENTS	OBLIGATIONS	SPENDING	CUMULATIVE COMMITMENTS	CUMULATIVE OBLIGATIONS	CUMULATIVE SPENDING
	(6,625) 1,527,542 3,257,073 9,181,417 12,418,150 21,831,241 25,240,717 22,736,705 14,893,950 12,205,523 (757,923) (6,797,139) (10,722,186) (12,976,301) (13,633,032) (7,546,480) (13,633,032) (7,546,480) (1,903,489) 13,109,371 (13,633,032) (7,546,480) (1,903,489) 13,109,371 (13,634,360 (1,903,489) (13,058,165) (14,906,651) (12,298,893) (13,896,952) (14,906,651) (8,289,793) (13,103,918 (13,103,918 (13,103,918	SPENDING (6,734) 34,670 136,231 1,036,513 4,555,709 2,280,389 3,349,506 4,926,937 8,122,091 9,660,614 11,737,091 14,120,651 16,135,319 7,092,789 6,550,350 4,762,198 5,250,323 (394,235) (5,061,285) (3,400,593) (2,797,424) 47,661 2,361,325 6,457,832 10,357,451 571,593 2,189,479 2,427,940 2,360,576 (2,671,130) (7,036,380)			
33 (24,499,735 34 (17,844,548 35 (16,164,136 36 (30,479,283	11,750,492 7,021,773 (2,671,191)	(7,036,380) (5,233,679) (4,779,687) (292,153) 1,423,228	106,942,846 89,098,298 72,934,162 42,454,879	130,662,419 137,684,192 135,013,001 127,197,576	99,923,778 95,144,091 94,851,938 96,275,166

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES CONSTRUCTION COMMODITY (50 HITS/YEAR SCENARIO)

MON	TH COMMITMENTS	OBLIGATIONS	SPENDING	CUMULATIVE COMMITMENTS	CUMULATIVE OBLIGATIONS	CUMULATIVE SPENDING
-1 2 3 4 5 6 7 8 9 0 1 1 2 3 4 5 6 7 8 9 0 1 2 3 4 5 6 7 8 9 0 1 2 3 4 5 6 7 8 9 0 1 2 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	27,239,933 31,660,810 63,557,352 14,197,868 4,216,577 (6,976,075) (9,225,240) (11,153,487) (22,119,643) (15,857,514) (14,159,276) (27,529,720) 18,241,208 27,213,717 59,862,202 11,670,067 1,859,576 (9,145,798) (10,998,907) (13,285,240) (22,870,444) (17,272,903) (14,672,564) (28,376,040) 17,910,304 27,257,690 59,868,235 11,540,106 1,640,291 (9,378,068) (11,082,070) (13,203,410) (22,946,924) (16,628,650)	(9,165) 1,501,721 3,130,838 8,585,309 11,732,979 20,582,758 23,272,779 21,157,084 12,774,120 11,439,336 (784,496) (6,509,537) (10,147,157) (12,488,680) (12,018,602) (7,330,102) (1,662,084) 12,522,816 14,800,291 17,700,890 9,889,029 7,313,549 (2,591,955) (7,962,150) (11,463,435) (13,357,540) (13,227,470) (13,227,470) (13,464,354 14,852,985 16,704,558 9,994,539 6,644,163	0 (6,734) 27,318 166,762 839,982 4,480,851 2,135,149 3,171,823 4,363,222 7,702,173 8,681,891 10,790,012 13,352,051 15,225,448 6,591,179 6,513,221 4,173,665 4,147,906 (399,626) (4,341,422) (3,226,436) (2,798,824) (473,529) 1,468,724 6,007,169 10,350,364 712,442 2,485,066 2,167,421 1,422,437 (2,839,084) (5,871,960) (4,704,590) (4,704,590) (4,843,006)	27,239,933 58,900,743 122,458,095 136,655,963 140,872,540 133,896,465 124,671,225 113,517,738 91,398,095 75,540,581 61,381,305 33,851,585 52,092,793 79,306,510 139,168,712 150,838,779 152,698,355 143,552,557 132,553,650 119,268,410 96,397,966 79,125,063 64,452,499 36,076,459 53,986,763 81,244,453 141,112,688 152,652,794 154,293,085 144,915,017 133,832,947 120,629,537 97,682,613 81,053,963	(9,165) 1,492,556 4,623,394 13,208,703 24,941,682 45,524,440 68,797,219 89,954,303 102,728,423 114,167,759 113,383,263 106,873,726 96,726,569 84,237,889 72,219,287 64,889,185 63,227,101 75,749,917 90,550,208 108,251,098 118,140,127 125,453,676 122,861,721 114,899,571 103,436,136 90,078,596 76,851,126 68,694,564 65,893,094 78,357,448 93,210,433 109,914,991 119,909,530 126,553,693	(6,734) 20,584 187,346 1,027,328 5,508,179 7,643,328 10,815,151 15,178,373 22,880,546 31,562,437 42,352,449 55,704,500 70,929,948 77,521,127 84,034,348 88,208,013 92,355,919 91,956,293 87,614,871 84,388,435 81,589,611 81,116,082 82,584,806 88,591,975 98,942,339 99,654,781 102,139,847 104,307,268 105,729,705 102,890,621 97,018,661 92,314,071 87,471,065
35 36	(15,217,462) (28,301,450)	(2,150,775) (7,487,697)	(836,473) 695,939	65,836,501 37,535,051	124,402,918 116,915,221	86,634,592 87,330,531

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES ELECTRONICS COMMODITY (20 HITS/YEAR SCENARIO)

MONTH		DOLLAR	VALUE OF	PROCUREMEN'	T	TOTAL BUYS	TOTAL MANHOURS	CUM MANHOURS
	\$0-5K	\$5 –10 K	\$10-25K	\$25 – 100K	>\$100K	SAVED	SAVED	SAVED
1	(263)	71	92	79	21	0	436	436
2	(295)	95 53	86	92	22	0	498	934
3 4	(368) (370)	53 100	42 57	210 120	63 15	0 (78)	1,191 493	2,125 2,618
5	(361)	85	37	128	17	(94)		3,135
6	(743)	165	113	154	14	(297)		3,501
7	(732)	(113)	(131)	58	8	(910)	(837)	2,664
8	(863)	(181)	(119)	38	1	(1,124)		1,446
9	(1,022)	(241)	(276)	(26)	6	(1,559)		
10	(1,069)	(231)	(243)	(3)	1	(1,545)		
11	(1,094)	(246)	(223)	(22)	(44)	(1,585)		
12	(1,829) (954)	(542) (112)	(514) (130)	(75) 55	(14) 22	(2,974) (1,119)		
13 14	(1,000)	(96)	(92)	82	16	(1,090)		
15	(929)	(92)	(113)	200	63	(871)	71	(10,500)
16	(1,009)	(5)	(65)	88	17	(974)		
17	(856)	(35)	(85)	118	15	(843)	(461)	(11,706)
18	(1,312)	89	20	143	11	(1,049)	(624)	
19	(1,042)	(172)	(200)	41	8	(1,365)		
20	(1,138)	(250)	(183)	31	2	(1,538)	(1,757)	(15,560)
21	(1,304)	(300)	(332)	(34)	6 4	(1,964) (1,828)	(2,549) (2,250)	(18,110) (20,360)
22 23	(1,265) (1,207)	(265) (287)	(300) (263)	(2) (26)	2	(1,020)		(22,666)
24	(1,207)	(597)	(542)	(79)	(12)	(3,227)		(27,051)
25	(1,113)	(130)	(175)	47	22	(1,349)		
26	(1,087)	(124)	(110)	79	15	(1,227)	(1,106)	
27	(1,131)	(108)	(121)	192	64	(1,104)	(247)	(29,770)
28	(1,125)	(12)	(97)	88	18	(1,128)		
29	(875)	(49)	(10 <u>9</u>)	116	15	(902)		
30	(1,418)	78	7	147	10	(1,176)		
31	(1,105)	(174) (256)	(224) (196)	39	8	(1,456)	(1,594)	(33,606)
32 33	(1,167) (1,392)	(309)	(340)	31 (35)	2 4	(1,586) (2,072)	(1,816) (2,696)	(35,422) (38,118)
33 34	(1,233)	(262)	(314)	0	4	(1,805)	(2,213)	(40,331)
35	(1,347)	(285)	(269)	(26)	2	(1,925)	(2,484)	(42,815)
36	(2,127)	(598)	(551)	(82)	(15)	(3,373)		

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES ELECTRONICS COMMODITY (30 HITS/YEAR SCENARIO)

MONTH		DOLLAR	VALUE OF	PROCUREMENT	Γ	TOTAL	TOTAL MANHOURS	CUM MANHOURS
	\$0-5K	\$5-10K	\$10 - 25K	\$25 - 100K	>\$100K	SAVED	SAVED	SAVED
1 2	(213) (228)	42 57	83 64	67 85	21 22	0	384 467	384 851
3	(292)	30	18	186	58	0	1,065	1,916
4	(305)	80	30	108	15	(72)	448	2,364
5 6	(292)	60	13	111	17	(91)		2,810
	(592)	116	72	126	12	(266)		3,083
7	(572)	(119)	(135)	46	7	(773)		2,359
8	(660)	(170)	(114) (248)	24 (25)	1	(919)		
9 10	(772) (804)	(221) (209)	(226)	(6)	3 1	(1,263) (1,244)		
11	(823)	(216)	(212)	(28)	1	(1,278)	(1,697)	
12	(1,364)	(451)	(454)	(69)	(15)	(2,353)		
13	(693)	(125)	(109)	40	23	(864)		
14	(727)	(107)	(99)	74	16	(843)	(649)	(8,297)
15	(724)	(81)	(128)	175	57	(701)		(8,150)
16	(782)	(9)	(82)	77	17	(779)		
17	(643)	(43)	(94)	98	15	(667)		
18	(982)	66	(19)	118	9	(808)		
19 20	(783) (819)	(174) (227)	(195) (175)	25 16	7 2	(1,120) (1,203)		
21	(972)	(261)	(296)	(31)	3	(1,203)		(12,131) (14,177)
22	(957)	(234)	(277)	(7)	4	(1,471)		(16,008)
23	(891)	(252)	(248)	(36)	3	(1,424)	(1,904)	(17,912)
24	(1,498)	(492)	(482)	(72)	(14)	(2,558)	(3,536)	(21,448)
25	(814)	(139)	(146)	32	23	(1,044)		(22,498)
26	(759)	(130)	(114)	69	15	(919)		(23,268)
27	(866)	(94)	(135)	166	58	(871)		
28	(833)	(15)	(109)	77	18	(862)		,
29	(684) (1,065)	(52)	(110) (28)	96	15	(735)		
30 31	(806)	53 (172)	(219)	121 23	8 7	(911)		(25,004)
32	(841)	(232)	(186)	16	2	(1,167) (1,241)	(1,311) (1,455)	(26,315) (27,770)
33	(1,014)	(269)	(299)	(32)	2	(1,612)	(2,123)	(29,893)
34	(938)	(234)	(288)	(5)	3	(1,462)		(31,709)
35	(1,012)	(251)	(2 52)	(37)	3	(1,549)		
36	(1,565)	(491)	(487)	(75)	(17)	(2,635)	(3,658)	

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES ELECTRONICS COMMODITY (40 HITS/YEAR SCENARIO)

MON'	TH \$0-5K	DOLLAR \$5-10K	VALUE OF \$10-25K	PROCUREMEN \$25-100K	T >\$100K	TOTAL BUYS SAVED	TOTAL MANHOURS M SAVED	CUM IANHOURS SAVED
MON' 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20					>\$100K 21 20 54 14 17 12 5 1 3 0 0 (17) 21 14 53 15 15	BUYS	MANHOURS M SAVED 340 445 969 422 404 201 (609) (858) (1,409) (1,330) (1,423) (2,802) (631) (518) 228 (366) (209) (375) (1,038)	IANHOURS
21 22 23 24 25 26 27 28 29 30 31 33 34 35 36	(745) (728) (692) (1,189) (610) (595) (644) (627) (510) (840) (615) (636) (788) (726) (774) (1,222)	(225) (219) (203) (429) (145) (126) (18) (38) 27 (166) (218) (232) (221) (202) (427)	(183) (261) (240) (429) (147) (113) (137) (110) (127) (41) (212) (180) (286) (270) (245) (433)	(36) (8) (33) (72) 25 60 144 74 88 98 21 12 (38) (6) (34) (75)	5 2 3 2 (16) 21 13 54 16 15 7 5 2 2 2 (19)	(1,286) (1,213) (1,166) (2,135) (856) (761) (677) (665) (749) (749) (1,020) (1,342) (1,221) (1,253) (2,176)	(1,733) (1,521) (1,576) (3,022) (857) (622) 27 (429) (257) (467) (1,082) (1,199) (1,816) (1,526) (1,688)	(11,449) (12,970) (14,546) (17,569) (18,426) (19,048) (19,020) (19,449) (19,707) (20,174) (21,256) (22,455) (24,270) (25,797) (27,485) (30,584)

Proposition additional horizontal Assesses announced about the Constitution

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES ELECTRONICS COMMODITY (50 HITS/YEAR SCENARIO)

MONT	TH \$0-5K	DOLLAR \$5-10K	VALUE OF \$10-25K	PROCUREMEN \$25-100K	T >\$100K	TOTAL BUYS SAVED	TOTAL MANHOURS SAVED	CUM MANHOURS SAVED
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 6 17 8 19 10 11 12 13 14 15 6 17 8 19 10 11 12 13 14 15 6 17 8 19 10 11 12 13 14 15 6 17 8 19 10 11 12 13 14 15 6 17 8 19 10 11 12 13 14 15 6 17 8 19 10 11 12 13 13 13 13 13 13 13 13 13 13 13 13 13	(134) (149) (187) (208) (207) (382) (382) (462) (484) (492) (493) (491) (493) (494) (491) (493) (494) (496) (497) (498) (553) (498) (5625) (498) (498) (569) (498) (569) (498) (569) (498) (569) (669) (669) (669) (669) (669) (669) (669) (669)	8 12 (7) 33 37 18 (113) (152) (171) (173) (157) (348) (127) (111) (79) (29) (30) (152) (190) (192) (192) (179) (373) (134) (125) (88) (37) (28) (150) (196) (197)	51 42 (18) 3 (20) 25 (136) (110) (230) (211) (190) (385) (121) (95) (147) (91) (143) (148) (162) (266) (251) (251) (108) (149) (108) (149) (100) (173) (269) (259) (231)	54 76 158 96 92 88 32 10 (34) (10) (26) (67) 31 61 145 70 81 77 17 0 (42) (14) (34) (68) 22 55 136 68 79 81 16 (12) (12) (35)	21 19 54 13 16 10 4 1 3 (1) (17) 21 13 53 14 14 6 4 3 3 2 1 7 21 15 14 5 4 3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	0 0 (63) (82) (241) (567) (665) (894) (596) (585) (451) (527) (465) (792) (792) (1,008) (1,002) (1,784) (623) (555) (561) (480) (661) (821) (879) (1,004) (1,045)	327 415 925 398 370 (544) (774) (1,240) (1,240) (1,25) (2,414) (510) (400) 307 (285) (160) (387) (1,382) (1,382) (1,382) (1,382) (1,382) (1,382) (1,383) (1,298) (1,298) (1,382) (1,298) (1,382) (1,298) (1,073) (1,592) (1,289)	327 742 1,667 2,065 2,435 2,565 2,021 1,247 (1,144) (2,369) (4,784) (5,693) (5,693) (5,693) (5,693) (5,693) (5,693) (5,693) (5,693) (15,831) (6,176) (7,063) (8,082) (10,918) (12,300) (14,876) (15,588) (16,065) (15,922) (16,253) (16,441) (16,882) (16,882) (16,883) (20,474) (21,763)
36	(939)	(371)	(405)	(70)	(20)	(1,805)		

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES ELECTRONICS COMMODITY (BASELINE SCENARIO)

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES ELECTRONICS COMMODITY (10 HITS/YEAR SCENARIO)

MON'	TH COMMITMENTS	OBLIGATIONS	SPENDING	CUMULATIVE COMMITMENTS	CUMULATIVE OBLIGATIONS	CUMULATIVE SPENDING
1 2 3 4 5 6 7 8 9 0 1 1 2 1 3 4 5 6 7 8 9 0 1 1 2 1 3 4 5 6 7 8 9 0 1 1 2 1 3 4 5 6 7 8 9 0 1 2 2 2 2 2 2 2 2 3 3 3 3 3 3		OBLIGATIONS 4,314 410,563 1,702,644 2,740,312 5,068,582 8,166,702 13,725,786 14,882,477 15,662,305 13,289,511 5,649,629 1,373,238 1,649,265 (4,937,810) (9,147,315) (5,623,313) (592,277) 116,547 6,913,586 11,470,008 11,355,668 8,391,607 1,805,198 (1,585,345) (290,052) (6,700,108) (11,206,104) (7,419,731) (2,049,213) (1,276,927) 5,517,935 10,755,639	0 0 41,678 210,158 475,287 1,137,296 1,913,108 2,684,051 4,358,673 5,275,785 8,656,119 8,871,730 8,515,264 5,879,392 9,606,515 6,617,284 3,691,130 1,364,220 1,182,599 868,516 (1,435,364) (610,742) 4,495,410 2,757,528 2,981,829 1,785,921 7,590,888 3,298,981 (262,388) (851,283) (1,195,256)			
33 34 35 36	(9,994,674) (8,565,460) (9,485,055) (24,774,834)	10,726,465 7,790,660 1,090,555 (1,728,406)	(1,816,563) (2,939,852) (2,442,912) 4,013,943	112,105,452 103,539,992 94,054,937 69,280,103	100,549,786 108,340,446 109,431,001 107,702,595	88,087,766 85,147,914 82,705,002 86,718,945

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES ELECTRONICS COMMODITY (20 HITS/YEAR SCENARIO)

5 11,665,002 4,386,549 171,254 75,381,584 8,324,230 205,4 6 13,044,083 7,362,251 383,575 88,425,667 15,686,481 589,0 7 1,501,847 11,969,047 1,011,684 89,927,514 27,655,528 1,600,7	MONTH COMMITMENTS	NTS OBLIGATIONS	SPENDING	CUMULATIVE COMMITMENTS	CUMULATIVE OBLIGATIONS	CUMULATIVE SPENDING
9 (7,297,338) 14,081,372 2,134,923 81,842,298 54,967,554 5,395,6 10 (6,757,191) 11,999,969 3,846,839 75,085,107 66,967,523 9,242,4 1,525,602 68,222,587 71,594,894 13,768,6 12 (19,896,940) 1,101,202 7,892,433 48,325,647 72,696,096 21,660,4 13 4,342,911 1,492,352 7,860,631 52,668,558 74,188,448 29,521,1 14 5,604,667 (4,460,502) 7,150,397 58,273,225 69,727,946 36,671,5 15 23,453,489 (8,412,311) 5,057,296 81,726,714 61,315,635 41,728,8 16 7,855,031 (5,582,932) 9,006,892 89,581,745 55,732,703 50,735,6 17 7,348,648 (484,859) 6,050,381 96,930,393 55,247,844 56,786,6 18 8,722,143 62,634 2,869,326 105,652,536 55,310,478 59,655,4 19 (1,255,481) 5,904,271 1,123,480 104,397,055 61,214,749 60,778,8 19 (1,255,481) 5,904,271 1,123,480 104,397,055 61,214,749 60,778,8 19 (1,253,8143) 10,475,415 708,205 92,162,110 82,063,401 62,490,18 (2,638,143) 10,475,415 708,205 92,162,110 82,063,401 62,490,18 (2,0795,682) (1,096,634) 3,852,209 55,896,909 88,974,802 64,502,8 10,287,75,668 (6,924,040) 7,420,024 94,340,061 65,544,137 77,116,6 67,696,650 (1,264,314) 4,645,135 (7,126,4314) 4,645,135 (7,126,6314) 4,645,135	2 11,664,074 28,704,827 4 12,543,168 5 11,665,002 6 13,044,083 7 1,501,847 8 (787,878) 9 (7,297,338) 10 (6,757,191) 11 (6,862,520) 12 (19,896,940) 13 4,342,911 14 5,604,667 15 23,453,489 16 7,855,031 17 7,348,648 18 8,722,143 19 (1,255,481) 20 (2,696,802) 21 (9,538,143) 22 (7,497,421) 23 (7,972,098) 24 (20,795,682) 25 2,998,295 26 4,560,527 27 23,517,674 28 7,366,656 29 6,769,260 30 8,526,679 31 (1,264,314) 32 (2,966,085) 33 (9,725,112) 34 (7,558,525) 35 (8,237,388)	074 356,211 827 1,349,354 168 2,227,802 002 4,386,549 083 7,362,251 847 11,969,047 878) 13,230,654 338) 14,081,372 191) 11,999,969 520) 4,627,371 940) 1,101,202 911 1,492,352 667 (4,460,502) 489 (8,412,311) 031 (5,582,932) 648 (484,859) 143 62,634 481) 5,904,271 802) 10,373,237 143) 10,475,415 421) 7,306,657 698) 701,378 682) (1,096,634) 295 (6,024,937) 674 (10,106,892) 679 (1,028,784) 314) 4,645,135 085) 10,028,451 112) 9,961,522 6,773,405 388) 145,228	0 34,224 171,254 383,575 1,011,684 1,659,949 2,134,923 3,846,839 4,525,602 7,892,433 7,860,631 7,150,397 5,057,296 9,006,892 6,050,381 2,869,326 1,123,480 1,003,027 708,205 (1,280,899) (558,598) 3,852,209 2,148,083 2,110,562 934,576 7,420,024 3,539,308 (917,461) (761,332) (971,461) (1,856,873) (2,782,741) (1,875,270)	22,468,587 51,173,414 63,716,582 75,381,584 88,425,667 89,927,514 89,139,636 81,842,298 75,085,107 68,222,587 48,325,647 52,668,558 58,273,225 81,726,714 89,581,745 96,930,393 105,652,536 104,397,055 101,700,253 92,162,110 84,664,689 76,692,591 55,896,909 58,895,204 63,455,731 86,973,405 94,340,061 101,109,321 109,636,000 108,371,686 105,405,601 95,680,489 88,121,964 79,884,576	360,525 1,709,879 3,937,681 8,324,230 15,686,481 27,655,528 40,886,182 54,967,523 71,594,894 72,696,096 74,188,448 69,727,946 61,315,635 55,732,703 55,247,844 55,310,478 61,214,749 71,587,986 82,063,401 89,370,058 90,071,436 88,974,802 88,600,006 82,575,069 72,468,177 63,792,024 67,408,375 77,436,826 87,398,348 94,171,753 94,316,981	34,224 205,478 589,053 1,600,737 3,260,686 5,395,609 9,242,448 13,768,050 21,660,483 29,521,114 36,671,511 41,728,807 50,735,699 56,786,080 59,655,406 60,655,406 61,209,219 60,650,621 64,502,830 66,650,913 68,761,475 69,696,051 77,116,075 80,655,383 79,737,568 78,976,236 78,976,236 78,976,236 78,976,236 78,976,236 78,976,236

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES ELECTRONICS COMMODITY (30 HITS/YEAR SCENARIO)

MONTH COMMITMENTS		OBLIGATIONS	SPENDING	CUMULATIVE COMMITMENTS	CUMULATIVE OBLIGATIONS	CUMULATIVE SPENDING
-123456789011234567890123456789012334 1112345678901232222222333333	9,996,409 10,738,611 25,809,893 11,423,503 10,346,236 10,866,509 308,756 (962,719) (6,623,097) (6,135,429) (6,162,802) (17,477,585) 4,503,120 5,325,068 21,120,262 7,334,895 6,498,937 7,167,886 (2,247,740) (2,617,887) (8,420,119) (6,745,257) (7,277,400) (18,480,525) 3,369,985 4,313,054 21,017,271 7,000,063 6,040,876 7,027,163 (2,837,271) (8,199,997) (6,970,594)	2,264 303,699 1,144,352 1,769,272 3,768,747 6,134,505 10,483,024 11,055,464 13,239,142 11,026,378 4,368,901 913,611 1,434,041 (3,351,311) (7,404,714) (5,693,436) (365,764) (428,459) 5,200,595 8,804,938 9,967,526 6,766,549 710,284 (1,149,496) (307,767) (4,710,041) (8,871,969) (7,111,309) (1,479,467) (1,478,065) 4,082,128 8,305,551 9,627,158 6,373,896	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	9,996,409 20,735,020 46,544,913 57,968,416 68,314,652 79,181,161 79,489,917 78,527,198 71,904,101 65,768,672 59,605,870 42,128,285 46,631,405 51,956,473 73,076,735 80,411,630 86,910,567 94,078,453 91,830,713 89,212,826 80,792,707 74,047,450 66,770,050 48,289,525 51,659,510 55,972,564 76,989,835 83,989,898 90,030,774 97,057,937 94,873,864 92,036,593 83,836,596 76,866,002	2,264 305,963 1,450,315 3,219,587 6,988,334 13,122,839 23,605,863 34,661,327 47,900,469 58,926,847 63,295,748 64,209,359 65,643,400 62,292,089 54,887,375 49,193,939 48,399,716 53,600,311 62,405,249 72,372,775 79,139,324 79,849,608 78,700,112 78,392,345 73,682,304 64,810,335 57,699,026 56,219,559 54,741,494 58,823,622 67,129,173 76,756,331 83,130,227	0 0 21,982 181,329 483,016 1,328,043 2,687,926 4,575,488 7,562,268 11,482,952 18,816,236 25,711,299 32,329,527 36,746,622 45,470,829 50,356,715 52,888,295 53,946,944 54,507,467 55,096,950 53,306,565 53,200,167 57,210,951 58,597,860 60,785,882 61,593,395 68,880,752 71,563,476 70,465,549 70,046,030 68,832,308 67,064,319 63,939,144
35 36	(7,525,882) (19,341,678)	8,563 (1,514,337)	(997,417) 3,382,440	69,340,120 49,998,442	83,138,790 81,624,453	62,941,7 <i>2</i> 7 66, <u>3</u> 24,167

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES ELECTRONICS COMMODITY (40 HITS/YEAR SCENARIO)

MON	TH COMMITMENTS	OBLIGATIONS	SPENDING	CUMULATIVE COMMITMENTS	CUMULATIVE OBLIGATIONS	CUMULATIVE SPENDING
1 2 3 4 5 6 7 8 9 0 1 1 2 3 4 5 6 7 8 9 0 1 1 2 3 4 5 6 7 8 9 0 1 2 3 2 2 2 2 2 2 2 2 3 3 3 3 3 3 3 4	9,204,882 9,592,790 24,139,833 10,686,191 9,446,981 9,431,993 (151,162) (957,322) (6,146,046) (5,843,709) (5,689,268) (16,140,966) 4,088,371 4,621,271 19,758,461 7,084,277 6,123,080 6,102,979 (2,318,131) (7,750,949) (6,277,446) (6,647,686) (16,875,120) 2,979,739 3,634,108 19,755,686 6,814,253 5,751,548 6,025,943 (2,229,798) (2,538,722) (7,612,544) (6,516,812)	2,264 251,926 953,622 1,463,487 3,289,074 5,391,195 9,662,891 10,420,555 11,911,018 9,720,406 4,013,843 806,423 1,967,419 (2,902,347) (6,750,695) (5,532,994) (771,170) (695,000) 4,799,968 8,412,322 8,994,820 5,711,662 444,346 (743,526) 280,665 (4,146,216) (7,965,351) (6,864,118) (1,877,843) (1,524,199) 3,859,729 8,059,955 8,760,141 5,447,952	0 0 0 17,850 145,775 248,545 695,252 1,198,065 1,632,075 2,664,787 3,466,154 6,325,123 6,146,128 3,701,686 8,330,355 4,414,376 2,635,706 846,681 714,321 929,822 (1,930,793) (550,134) 3,528,294 1,098,284 2,588,242 165,354 6,924,169 2,508,406 (616,941) (719,432) (932,572) (1,153,198) (3,090,237)	9,204,882 18,797,672 42,937,505 53,623,696 63,070,677 72,502,670 72,351,508 71,394,186 65,248,140 59,404,431 53,715,163 37,574,197 41,662,568 46,283,839 66,042,300 73,126,577 79,249,657 85,352,636 82,965,020 80,646,889 72,895,940 66,618,494 59,970,808 43,095,688 46,075,427 49,709,535 69,465,221 76,279,474 82,031,022 88,056,965 85,827,167 83,288,445 75,675,901 69,159,089	2,264 254,190 1,207,812 2,671,299 5,960,373 11,351,568 21,014,459 31,435,014 43,346,032 53,066,438 57,080,281 57,886,704 59,854,123 56,951,776 50,201,081 44,668,087 43,896,917 43,201,917 48,001,885 56,414,207 65,409,027 71,120,689 71,565,035 70,821,509 71,120,689 71,565,035 70,821,509 71,102,174 66,955,958 58,990,607 52,126,489 50,248,646 48,724,447 52,584,176 60,644,131 69,404,272 74,852,224	0 0 0 0 0 0 17,850 163,625 412,170 1,107,422 2,305,487 3,937,562 6,602,349 10,068,503 16,502,422 22,827,545 28,973,673 32,675,359 41,005,714 45,420,090 48,055,796 48,902,477 49,616,798 50,546,620 48,615,827 48,065,693 51,593,987 52,692,271 54,950,513 55,115,867 62,040,036 64,548,442 63,931,501 63,212,069 62,279,497 61,126,299 58,036,062
35 36	(6,887,089) (17,647,638)	(242,016) (1,071,721)	(1,370,616) 2,976,176	62,272,000 44,624,362	74,610,208 73,538,487	56,665,446 59,641,622

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES ELECTRONICS COMMODITY (50 HITS/YEAR SCENARIO)

MON	ITH COMMITMENTS	OBLIGATIONS	SPENDING	CUMULATIVE COMMITMENTS	CUMULATIVE OBLIGATIONS	CUMULATIVE SPENDING
1 2 3 4 5 6 7 8 9 0 1 1 2 3 4 5 6 7 8 9 0 1 2 3 4 5 6 7 8 9 0 1 2 3 3 4 5 6 7 8 9 0 1 2 3 3 4 5 6 7 8 9 0 1 2 3 4 5 6 7 8 9 0	8,729,787 8,959,593 22,786,616 9,855,081 8,632,298 8,188,080 (515,483) (1,087,674) (5,783,275) (5,513,757) (5,5257,034) (14,845,582) 4,038,981 4,419,873 18,775,092 6,551,719 5,610,538 5,022,684 (2,482,780) (2,273,329) (7,238,160) (5,850,604) (6,219,332) (7,238,160) (6,219,332) (7,280,610) (6,363,273) (2,505,328) (7,280,610) (6,056,104) (6,388,210)	2,158 217,784 819,683 1,141,087 2,878,035 4,994,560 8,965,222 9,684,974 10,323,686 9,426,569 3,686,282 1,139,865 1,781,254 (2,468,922) (6,074,237) (5,496,238) (952,354) (427,253) 4,561,689 7,893,529 7,513,373 5,662,705 386,411 (461,156) 113,544 (3,755,236) (7,114,403) (6,658,582) (1,172,349) 3,667,323 7,584,825 7,321,224 5,475,385 (167,098)	0 17,850 137,484 192,182 594,866 1,047,256 1,383,304 2,428,974 3,076,841 5,951,105 5,929,732 5,643,912 3,421,666 8,313,897 3,829,276 2,603,160 827,766 794,278 (141,385) (1,820,890) (250,890) 3,468,515 832,102 2,019,124 214,326 6,806,939 1,965,692 (748,843) (764,643) (1,976,721) (2,967,101)	8,729,787 17,689,380 40,475,996 50,331,077 58,963,375 67,151,455 66,635,972 65,548,298 59,765,023 54,251,266 48,994,232 34,148,650 38,187,631 42,607,504 61,382,596 67,934,315 73,544,853 78,567,537 76,084,757 73,811,428 66,573,268 60,722,664 54,503,332 39,040,034 42,037,774 45,548,549 64,417,523 70,758,583 76,064,956 81,094,208 78,790,829 76,285,501 69,004,891 62,948,787	2,158 219,942 1,039,625 2,180,712 5,058,747 10,053,307 19,018,529 28,703,503 39,027,189 48,453,758 52,140,040 53,279,905 55,061,159 52,592,237 46,518,000 41,021,762 40,069,408 39,642,155 44,203,844 52,097,373 59,610,746 65,273,451 65,659,862 65,198,706 65,312,250 61,557,014 54,442,611 47,784,029 45,717,133 44,544,784 48,212,107 55,796,932 63,118,156 68,593,541	0 0 0 17,850 155,334 347,516 942,382 1,989,638 3,372,942 5,801,916 8,878,757 14,829,862 20,759,594 26,403,506 29,825,164 44,571,505 45,399,271 46,193,549 46,052,164 44,231,274 43,980,384 47,448,899 48,281,001 50,300,125 50,514,451 57,321,390 59,287,082 59,231,953 58,483,110 57,718,467 55,741,746 52,774,645
36	(16,143,875)	(733, 174)	(954,197) 2,941,799	56,560,577 40,416,702	68,426,443 67,693,269	51,820,448 54,762,247

Appendix C

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES GENERAL COMMODITY (FASELINE SCENARIO)

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES GENERAL COMMODITY (10 HITS/YEAR SCENARIO)

MONTH		DOLLAR	VALUE OF	PROCUREMEN	T	TOTAL	TOTAL CUM MANHOURS MANHOURS
11014	\$0 – 5K	\$5-10K	\$10-25K	\$25-100K	>\$100K	SAVED	SAVED SAVED
1234567890112345678901 112345678901	\$0-5K (289) (338) (404) (474) (496) (626) (622) (666) (713) (828) (815) (1,072) (733) (764) (808) (847) (726) (960) (781) (957) (862) (892) (811) (1,204) (882) (856) (920) (931) (795) (1,040) (886)	50 34 (49) (73) 49 (78) (200) (264) (241) (224) (414) (86) (120) (146) (146) (152) (303) (256) (244) (445) (106) (105) (106) (118) (118) (52)	107 154 199 242 56 (30) (106) (108) (108) (123) (208) 32 73 137 222 38 (68) (30) (154) (104) (123) (154) (104) (123) (222) 11 73 145 210 29 (74) (25)	110 119 206 127 71 15 (18) (33) (54) (37) (119) 89 101 167 111 66 14 (11) (33) (43) (44) (17) (122) 62 107 183 105 61 (2) (11)	22 30 42 37 28 14 7 (15) (18) (21) (40) 20 25 27 34 20 (22) (29) (29) (29) (7) (43) 7 21 36 35 35 13	SAVED (1) (6) (141) (292) (705) (646) (995) (1,161) (1,252) (1,213) (678) (678) (651) (597) (626) (606) (1,109) (860) (1,393) (1,393) (1,393) (1,393) (1,305) (1,232) (2,036) (760) (687) (691) (1,221) (970)	576 576 649 1,225 1,075 2,300 541 2,841 71 2,913 (745) 2,168 (846) 1,322 (1,330) (8) (1,657) (1,666) (1,875) (3,540) (1,722) (5,262) (2,984) (8,246) (362) (8,608) (255) (8,862) 109 (8,754) (141) (8,894) (339) (9,233) (1,222) (10,455) (1,067) (11,522) (1,962) (13,484) (2,033) (15,517) (1,844) (17,361) (1,627) (18,988) (3,236) (22,224) (821) (23,045) (381) (23,426) 107 (23,319) (300) (23,620) (435) (24,055) (1,461) (25,516) (1,229) (26,745)
							(1,229) (26,745) (1,866) (28,610) (1,819) (30,430) (1,759) (32,189)

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES GENERAL COMMODITY (20 HITS/YEAR SCENARIO)

MONT	Н	DOLLAR	VALUE OF	PROCUREMEN'	T	TOTAL BUYS M	TOTAL MANHOURS	CUM MANHOURS
	\$0 - 5K	\$5 – 10K	\$10 – 25K	\$25 – 100K	>\$100K	SAVED	SAVED	SAVED
1	(241)	40	85	97	19	0	506	506
2	(<i>2</i> 79)	21	131	98 180	28	(1)	549	1,055
3 4	(303) (364)	(69) (76)	151 181	107	39 33	(2) (119)	953 464	2,008 2,472
5	(402)	28	45	54	28	(247)	53	2,525
6	(480)	(91)	(49)	3	11	(606)	(688)	1,837
7	(450)	(34)	(23)	(15)	6	(516)	(677)	1,160
8	(515)	(184)	(98)	(12)	(16)	(825)	(1,142)	18
9	(531)	(241)	(127)	(37)	(19)	(955)	(1,425)	(1,406)
10	(630)	(200)	(114)	(51)	(20)	(1,015)	(1,564)	(2,971)
11	(591)	(191)	(98) (193)	(45) (118)	(14) (38)	(939)	(1,418)	(4,388)
12 13	(769) (538)	(365) (72)	16	77	16	(1,483) (501)	(2,514) (213)	(6,902) (7,115)
14	(563)	(67)	66	75	22	(467)	(154)	. ,
15	(606)	(110)	95	139	25	(457)	151	(7,118)
16	(633)	(148)	162	97	30	(492)	(54)	(7,172)
17	(526)	(5)	29	52	30	(420)	(161)	(7,333)
18	(724)	(113)	(80)	(1)	1 <u>7</u>	(901)	(1,044)	(8,377)
19	(547)	(66)	(34)	(13)	7	(653)	(833)	
20	(664)	(220)	(119)	(41)	(24)	(1,068)	(1,604)	(10,813)
21 22	(630) (650)	(268) (207)	(145) (108)	(46) (45)	(30) (8)	(1,119) (1,018)	(1,715)	(12,528)
23	(629)	(202)	(108)	(28)	(6)	(973)	(1,489) (1,351)	(14,017) (15,368)
24	(863)	(398)	(203)	(121)	(41)	(1,626)	(2,716)	(18,084)
25	(653)	(77)	1	49	3	(677)	(610)	(18,694)
26	(646)	(80)	73	85	19	(549)	(225)	(18,919)
27	(637)	(120)	100	154	34	(469)	241	(18,678)
28	(654)	(162)	145	91	31	(549)	(146)	
29	(569)	(18)	28	46	35	(478)	(237)	
30	(762)	(115)	(84)	(21)	10	(972)	(1,249)	
31	(617) (682)	(66) (215)	(28) (112)	(11) (25)	2 (15)	(720)	(929)	
32 33	(612)	(265)	(145)	(24)	(22)	(1,049) (1,068)	(1,471) (1,521)	
33 34	(658)	(230)	(119)	(33)	(7)	(1,047)	(1,468)	
35	(737)	(209)	(113)	(82)	(27)	(1,168)	(1,919)	
36	(937)	(407)	(205)	(130)	(49)	(1,728)	(2,917)	

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES GENERAL COMMODITY (30 HITS/YEAR SCENARIO)

MONTH		DOLLAR	VALUE OF	PROCUREMEN	T	TOTAL	TOTAL CUM
	**\$0 – 5K	\$5 –1 0K	\$10 - 25K	\$25 - 100K	>\$100K	SAVED	SAVED SAVED
MONT 1 2 3 4 5 6 7 8 9 10 11 2 13 14 15 16 17 18 19 20 1 22 23 24 25 27 28						BUYS N	MANHOURS MANHOURS
29 30 31 32 33 34 35 36	(385) (593) (470) (509) (457) (476) (524) (685)	(33) (105) (69) (199) (223) (183) (185) (338)	12 (99) (37) (106) (146) (110) (105) (184)	37 (27) (12) (31) (19) (35) (74) (128)	37 11 (3) (17) (23) (7) (25) (45)	(332) (813) (591) (862) (868) (811) (913) (1,380)	(87) (15,253) (1,075) (16,417) (796) (17,213) (1,275) (18,488) (1,256) (19,744) (1,186) (20,929) (1,560) (22,490) (2,460) (24,950)

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES GENERAL COMMODITY (40 HITS/YEAR SCENARIO)

MONT	u	DOLLAR	VALUE OF	PROCUREMEN	T	TOTAL	TOTAL MANHOURS	CUM
MONT	\$0-5K	\$5-10K	\$10-25K	\$25 – 100K	>\$100K	SAVED	SAVED	SAVED
1	(156)	14	60	66	16	0	358	358
2	(165)	(5)	67	76	26	(1)	444	802
3	(184)	(61)	83	126	34	(2)	696	1,498
4	(218)	(66)	102	76	28	(78)	357	1,855
5	(265)	4 (00)	28	23	26	(184)	(14)	,
6	(296) (246)	(90) (49)	(59) (31)	(5)	9 2	(441) (341)	(528) (487)	
7 8	(300)	(139)	(92)	(17) (15)	(18)	(564)	(841)	
9	(321)	(180)	(109)	(35)	(20)	(665)	(1,062)	
10	(395)	(139)	(83)	(46)	(19)	(682)	(1,126)	
11	(329)	(140)	(76)	(39)	(15)	(599)	(976)	
12	(438)	(254)	(159)	(106)	(35)	(992)	(1,841)	
13	(294)	(61)	1	53	13	(288)	(68)	
14	(309)	(70)	18	65	20	(276)	30	(5,057)
15	(377)	(93)	36	86	24	(324)	80	(4,978)
16	(364)	(119)	89	68	26	(300)	39	(4,938)
17	(305)	(19)	19	26	28	(251)	(75)	
18	(420)	(103)	(85)	(5)	14	(599)	(701)	
19	(310)	(75)	(43)	(16)	1 (20)	(443)	(613)	
20	(381)	(168)	(101)	(44)	(26)	(720)	(1,195)	
21	(365)	(198)	(119) (81)	(39)	(29)	(750)	(1,224)	
22 23	(371) (358)	(138) (140)	(88)	(43) (23)	(7) (8)	(640) (617)	(1,009) (898)	
24	(486)	(277)	(171)	(107)	(39)	(1,080)		
25	(377)	(75)	(9)	27	1	(433)		(13,037)
26	(363)	(73)	26	71	17	(322)		(13,051)
27	(355)	(95)	41	97	31	(281)		(12,840)
28	(380)	(126)	75	68	27	(336)		
29	(311)	(32)	7	23	34	(279)		
30	(468)	(108)	(84)	(26)	9	(677)	(911)	(13,847)
31	(371)	(75)	(35)	(12)	(4)	(497)	(684)	(14,531)
32	(383)	(157)	(103)	(29)	(18)	(690)		
33	(363)	(190)	(125)	(22)	(23)	(723)	(1,090)	
34	(354)	(158)	(89)	(31)	(9)	(641)		
35	(417)	(145)	(90)	(66)	(26)	(744)		
36	(517)	(281)	(170)	(117)	(44)	(1,129)	(2,098)	(21,064)

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES GENERAL COMMODITY (50 HITS/YEAR SCENARIO)

MONTH		DOLLAR	VALUE OF	PROCUR EMEN	Γ	TOTAL BUYS	TOTAL CUM ANHOURS MANHOURS
	\$0-5K	\$5-10K	\$10-25K	\$25-100K	>\$100K	SAVED	SAVED SAVED
1 2	(116) (147)	(1) 2	43 55	58 64	16 25	0 (1)	323 323 387 710
3	(151)	(67)	74	110	32	(2)	617 1,327
4	(174)	(67)	81	62	27	(71)	301 1,628
5	(217)	(9)	23	21	22	(160)	(10) 1,618
6	(243)	(92)	(58)	(7)	9	(391)	(474) 1,144
7	(204)	(48)	(31)	(18)	2	(299)	(439) 704
8	(233) (260)	(122) (162)	(95) (96)	(19)	(17)	(486)	(758) (54)
9 10	(311)	(125)	(73)	(37) (47)	(19) (17)	(574) (573)	(954) (1,007) (987) (1,995)
11	(264)	(125)	(70)	(35)	(15)	(509)	(847) (2,842)
12	(357)	(221)	(140)	(101)	(33)	(852)	(1,638) (4,480)
13	(249)	(68)	(9)	46	13	(267)	(72) (4,552)
14	(259)	(53)	10	53	19	(230)	30 (4,522)
15	(290)	(95)	32	71	22	(260)	85 (4,438)
16	(287)	(110)	70	53	24	(250)	27 (4,410)
17	(255)	(27)	17	23	24	(218)	(64) (4,475)
18	(335)	(101)	(75)	(7)	14	(504)	(592) (5,067)
19	(246)	(73)	(44)	(17)	1	(379)	(538) (5,605)
20	(318)	(148)	(104)	(48)	(24)	(642)	(1,108) (6,713)
21	(299)	(174)	(113)	(42)	(28)	(656)	(1,116) (7,829)
22 23	(298) (288)	(125) (121)	(71)	(44) (22)	(7) (8)	(545)	(896) (8,725)
24	(393)	(241)	(76) (150)	(<i>2</i> 2) (101)	(35)	(515) (920)	(767) (9,492) (1,730) (11,223)
25	(294)	(82)	(21)	21	2	(374)	(1,730) (11,223) (362) (11,585)
26	(296)	(58)	17	58	17	(262)	4 (11,581)
27	(291)	(93)	37	81	28	(238)	182 (11,400)
28	(297)	(113)	60	52	23	(275)	(13) (11,412)
29	(263)	(40)	6	19	29	(249)	(98) (11,510)
30	(385)	(109)	(77)	(26)	9	(588)	(801) (12,311)
31	(289)	(72)	(39)	(12)	(3)	(415)	(578) (12,890)
32	(306)	(136)	(105)	(34)	(16)	(597)	(956) (13,846)
33	(296)	(167)	(115)	(27)	(22)	(627)	(989) (14,834)
34	(289)	(139)	(77)	(34)	(9)	(548)	(865) (15,699)
35	(325)	(128)	(80)	(62)	(25)	(620)	(1,146) (16,845)
36	(399)	(247)	(147)	(110)	(41)	(944)	(1,826) (18,671)

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES GENERAL COMMODITY (BASELINE SCENARIO)

DOLLAR VALUE OF PROCUREMENTS

MONTH CON	MITMENTS	OBLIGATIONS	SPENDING	CUMULATIVE COMMITMENTS	CUMULATIVE OBLIGATIONS	CUMULATIVE SPENDING
CON 1 15 2 17 3 33 4 22 5 6 7 8 9 (13 14 15 16 17 18 19 20 (17 18 19 20 (17 18 19 20 (17 18 19 20 (17 18 19 20 (17 18 19 20 (17 18 19 20 (17 18 19 20 (17 18 19 20 (17 18 19 20 (17 18 19 20 (17 18 19 20 (17 18 19 20 (17 18 19 20 (17 18 19 20 (17 18 19 18 19 20 (17 18 19 18 19 18 18 19 20 (17 18 19 18 18 19 18 18 18 18 18 18 18 18 18 18 18 18 18	MITMENTS 	0BLIGATIONS 25,974 487,100 4,447,060 10,867,467 16,819,035 19,564,179 16,693,378 11,126,550 12,718,400 5,288,397 (116,993) (4,513,845) (10,349,342) (12,249,319) (8,082,349) (2,329,025) 7,673,793 15,153,892 7,616,757 5,989,487 13,961,080 3,803,456 (2,721,276) (11,123,266) (11,200,833) (10,444,066) (7,232,044) (3,673,607) 4,404,108 15,298,232 9,674,804 7,274,802 11,346,673	SPENDING 20,345 18,594 198,650 1,170,134 3,421,581 4,756,833 5,017,145 10,117,086 8,988,167 7,813,941 10,076,478 6,766,319 6,676,091 3,945,540 1,456,683 1,124,719 2,552,323 1,172,723 (2,802,310) 5,748,415 3,977,870 2,301,478 4,231,224 (54,356) 2,237,342 3,551,665 (1,646,976) (1,646,976) (1,646,976) (2,118,866) 7,107,455	15,955,234 33,949,351 67,010,840 89,582,932 110,321,184 118,052,478 118,123,234 110,384,339 98,753,658 81,357,541 68,856,980 41,677,256 53,460,649 65,312,443 85,887,155 103,942,058 126,275,073 134,502,989 135,415,982 117,697,248 101,404,162 91,818,959 82,517,783 52,163,913 54,592,821 65,095,543 92,314,210 111,129,112 135,815,919 137,047,715 134,849,781 123,798,166 110,943,954	0BLIGATIONS 25,974 513,074 4,960,134 15,827,601 32,646,636 52,210,815 68,904,193 80,030,743 92,749,143 98,037,540 97,920,547 93,406,702 83,057,360 70,808,041 62,725,692 60,396,667 68,070,460 83,224,352 90,841,109 96,830,596 110,791,676 114,595,132 111,873,856 100,750,590 89,549,757 79,105,691 71,873,647 68,200,040 72,604,148 87,902,380 97,577,184 104,851,986 116,198,659	SPENDING 20,345 38,939 237,589 1,407,723 4,829,304 9,586,137 14,603,282 24,720,368 33,708,535 41,522,476 51,598,954 58,365,273 65,041,364 68,986,904 70,443,587 71,568,306 74,120,629 75,293,352 72,491,042 78,237,827 84,518,805 88,750,029 88,695,673 90,933,015 94,484,680 93,203,342 87,898,804 86,816,128 85,169,152 83,050,286 90,157,741
35 (22	9,235,062) 2,549,867) 1,635,183)	(794,570) (3,779,295) (4,550,398)	1,704,072 469,672 4,853,5 <i>2</i> 7	101,708,892 79,159,025 47,523,842	115,404,089 111,624,794 107,074,396	91,861,813 92,331,485 97,185,012

A MOSCOCON STATEMENT & MASSESSED AND ACCOCON

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES GENERAL COMMODITY (10 HITS/YEAR SCENARIO)

MON	TH			CUMUI ATTVF	CUMIT ATTVF	CHMH ATTVE
11011	COMMITMENTS	OBLIGATIONS	SPENDING	COMMITMENTS	OBLIGATIONS	SPENDING
MON -1 2 3 4 5 6 7 8 9 10 1 12 13 4 5 6 7 8 9 10 1 12 13 14 15 16 17 18 19 20 1 22 22 22 22 29 29	· · · · · · · · · · · · · · · · · · ·	OBLIGATIONS 25,974 468,069 4,301,036 10,631,900 16,191,127 17,293,816 15,872,092 10,150,182 12,258,843 4,062,121 (768,511) (4,544,492) (10,179,775) (12,229,008) (7,088,587) (1,537,940) 7,521,244 13,478,474 7,232,967 5,294,385 14,184,241 2,663,963 (3,156,511) (10,996,195) (10,935,572) (10,608,847) (6,068,337) (2,365,548) 4,231,483	SPENDING 20,345 18,405 195,928 1,159,931 3,363,108 4,665,512 4,865,379 9,807,371 8,812,774 6,615,972 9,527,059 5,827,296 5,671,238 3,698,398 1,130,556 335,764 2,361,400 1,313,188 (1,736,909) 5,041,573 3,650,458 1,323,037 3,706,405 (786,865) 1,579,025 3,464,400 (835,248) (5,707,135)	CUMULATIVE COMMITMENTS 15,242,891 32,421,289 62,743,531 84,407,067 103,744,984 110,693,737 109,750,315 101,682,886 90,258,371 73,671,696 61,996,629 36,346,457 47,840,076 59,481,676 78,096,462 95,868,883 116,858,122 124,534,243 123,994,171 106,597,662 91,014,248 82,014,220 73,664,123 45,067,689 47,573,922 57,618,262 82,675,402 101,459,469 124,787,412	CUMULATIVE OBLIGATIONS 25,974 494,043 4,795,079 15,426,979 31,618,106 48,911,922 64,784,014 74,934,196 87,193,039 91,255,160 90,486,649 85,942,157 75,762,382 63,533,374 56,444,787 54,906,847 62,428,091 75,906,565 83,139,532 88,433,917 102,618,158 105,282,121 102,125,610 91,129,415 80,193,843 69,584,996 63,516,659 61,151,111 65,382,594	CUMULATIVE SPENDING 20,345 38,750 234,678 1,394,609 4,757,717 9,423,229 14,288,608 24,095,979 32,908,753 39,524,725 49,051,784 54,879,080 60,550,318 64,248,716 65,379,272 65,715,036 68,076,436 69,389,624 67,652,715 72,694,288 76,344,746 77,667,783 81,374,188 80,587,323 82,166,348 85,630,748 84,795,500 79,088,365
30 31 32	993,714 (3,265,158) (11,050,193)	13,672,759 9,518,950 6,500,154	(1,018,639) (1,005,951) (817,732)	125,781,126 122,515,968 111,465,775	79,055,353 88,574,303 95,074,457	78,069,726 77,063,775 76,246,043
		6,500,154 11,161,002 (1,745,051)	(817,732) 6,168,893 1,591,350	111,465,775 98,628,096 90,039,078	95,074,457 106,235,459 104,490,408	76,246,043 82,414,936 84,006,286
36	(29,489,124)	(3,924,742) (4,263,130)	8,205 4,079,646	69,246,247 39,757,123	100,565,666 96,302,536	84,014,491 88,094,137

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES GENERAL COMMODITY (20 HITS/YEAR SCENARIO)

MON	TH COMMITMENTS	OBLIGATIONS	SPENDING	CUMULATIVE COMMITMENTS	CUMULATIVE OBLIGATIONS	CUMULATIVE SPENDING
	COUNTILIERIS	ODDIGRIA	U: L::		·	W. W.V
1	13,911,801	25,974	0	13,911,801	25,974	0
2	15,813,670	445,738	20,345	29,725,471	471,712	20,345
3	27,989,983	4,007,760	18,405	57,715,454	4,479,472	38,750
14	19,302,742	10,306,170	188,646	77,018,196	14,785,642	227,396
5	18,419,504	14,890,867	1,128,756	95,437,700	29,676,509	1,356,152
6	5,792,058	15,739,690	3,266,790	101,229,758	45,416,199	4,622,942
7	(1,213,754)		4,275,888	100,016,004	59,214,928	8,898,830
8	(7,775,663)		4,606,299	92,240,341	67,952,210	13,505,129
9	(11,266,757) (16,187,735)		9,230,990	80,973,584	79,498,537	22,736,119
10	(16,187,725) (10,840,100)		8,305,074 5,732,134	64,785,859	83,009,971	31,041,193
11 12	(10,840,199) (23,911,090)		5,722,124 8,506,726	53,945,660 30,034,570	81,728,652 77,291,570	36,763,317 45,270,043
13	10,667,691	(9,095,829)	5,127,290	40,702,261	68,195,741	50,397,333
14	10,861,218	(11,780,805)	5,127,640	51,563,479	56,414,936	55,524,973
15	16,849,830	(6,365,076)	3,246,352	68,413,309	50,049,860	58,771,325
16	15,897,275	(1,123,687)	885,297	84,310,584	48,926,173	59,656,622
17	21,750,803	6,425,435	(105,726)	106,061,387	55,351,608	59,550,896
18	6,877,898	12,187,717	2,331,071	112,939,285	67,539,325	61,881,967
19	(968,334)		1,160,959	111,970,951	73,068,568	63,042,926
20	(16,860,494)		(1,949,097)	95,110,457	77,483,420	61,093,829
21	(15,135,083)		4,663,854	79,975,374	91,397,098	65,757,683
22	(9,327,158) (7,630,886)		3,575,331	70,648,216	93,972,383	69,333,014
23 24	(7,630,886) (25,927,983)		480,703	63,017,330 37,089,347	90,709,040 81,078,065	69,813,717
24 25	1,948,454	(9,630,975) (9,861,190)	2,399,007 (1,331,477)	39,037,801	81,078,065 71,216,875	72,212,724 70,881,247
26	9,636,572	(10,066,047)	1,530,520	48,674,373	61,150,828	72,411,767
27	23,450,508	(5,493,655)	3,262,255	72,124,881	55,657,173	75,674,022
28	16,903,944	(2,050,001)	(695,018)	89,028,825	53,607,172	74,979,004
29	23,114,947	2,261,026	(5,555,337)	112,143,772	55,868,198	69,423,667
30	202,508	12,701,533	(669,488)	112,346,280	68,569,731	68,754,179
31	(2,572,904)		7,900	109,773,376	77,443,223	68,762,079
32	(10,083,009)		(1,099,374)	99,690,367	83,195,063	67,662,705
33	(12,440,856)		5,831,460	87,249,511	94,430,623	73,494,165
34	(9,263,061)		1,695,733	77,986,450	92,537,181	75,189,898
35 36	(19,932,115) (<i>2</i> 7,694,569)		(353,217) 1,886,513	58,054,335 30,359,766	88,652,079 84,691,562	74,836,681 76,723,194
٥ر	(21,037,503)	(3,300,311)	1,000,013	30,333,100	04,091,502	10,123,134

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES GENERAL COMMODITY (30 HITS/YEAR SCENARIO)

MON	TH			CUMULATIVE	CUMULATIVE	CUMULATIVE
11011	COMMITMENTS	OBLIGATIONS	SPENDING	COMMITMENTS	OBLIGATIONS	SPENDING
1	12,649,877	22,366	0	12,649,877	22,366	0
2	14,547,319	413,283	20,345	27,197,196	435,649	20,345
3	25,798,871	3,783,862	14,372	52,996,067	4,219,511	34,717
4	17,433,857	9,606,478	183,765	70,429,924	13,825,989	218,482
5 6	17,769,051 5,356,182	13,616,568 14,414,018	1,065,945 3,171,588	88,198,975 93,555,157	27,442,557 41,856,575	1,284,427 4,456,015
7	(1,779,530)	12,285,529	4,024,554	91,775,627	54,142,104	8,480,569
8	(8,107,404)	7,860,314	4,113,837	83,668,223	62,002,418	12,594,406
9	(10,631,443)	11,267,361	8,289,473	73,036,780	73,269,775	20,883,879
10	(15,335,639)	2,974,482	7,880,425	57,701,141	76,244,261	28,764,304
11	(9,746,504)	(1,773,782)	5,155,289	47,954,637	74,470,479	33,919,593
12	(22,205,079)	(3,594,306)	7,386,962	25,749,558	70,876,173	41,306,555
13	10,113,341	(8,932,161)	4,321,472	35,862,899	61,944,012	45,628,027
14 15	10,140,717 15,313,598	(11,322,211) (5,626,605)	5,030,523 2,837,300	46,003,616 61,317,214	50,621,801 44,995,196	50,658,550 53,495,850
16	14,445,010	(1,356,814)	1,106,154	75,762,224	43,638,382	54,602,004
17	21,766,763	5,856,231	(208, 166)	97,528,987	49,494,613	54,393,838
18	6,670,000	11,428,129	2,021,882	104,198,987	60,922,742	56,415,720
19	(2,048,976)	4,512,789	1,459,698	102,150,011	65,435,531	57,875,418
20	(17,217,259)	4,157,166	(2,288,735)	84,932,752	69,592,697	55,586,683
21	(13,809,692)	13,886,047	3,888,133	71,123,060	83,478,744	59,474,816
22	(8,032,408)	2,490,253	3,947,666	63,090,652	85,968,997	63,422,482
23 24	(6,744,282) (24,333,418)	(3,757,522) (8,656,839)	446,871 1,615,273	56,346,370	82,211,475 73,554,636	63,869,353 65,484,626
25	1,375,183	(9,587,420)	(1,751,002)	32,012,952 33,388,135	63,967,216	63,733,624
26	8,893,730	(9,690,720)	1,430,721	42,281,865	54,276,496	65,164,345
27	22,046,309	(4,574,543)	2,996,140	64,328,174	49,701,953	68,160,485
28	15,701,481	(2,159,448)	(183,345)	80,029,655	47,542,505	67,977,140
29	23,305,784	1,957,872	(5,269,552)	103,335,439	49,500,377	62,707,588
30	41,482	12,100,359	(583,800)	103,376,921	61,600,736	62,123,788
31	(3,623,930)	7,609,058	162,135	99,752,991	69,209,794	62,285,923
32 33	(10,313,027) (11,747,653)	5,511,503 11,159,502	(1,313,714) 5,112,878	89,439,964 77,692,311	74,721,297 85,880,799	60,972,209 66,085,087
34	(8,528,297)	(2,097,033)	2,020,223	69,164,014	83,783,766	68,105,310
35	(18,330,321)	(3,947,650)	(195,876)	50,833,693	79,836,116	67,909,434
36	(25,454,490)	(3,059,524)	1,006,149	25,379,203	76,776,592	68,915,583

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES GENERAL COMMODITY (40 HITS/YEAR SCENARIO)

MONTH COMMITMENTS	OBLIGATIONS	SPENDING	CUMULATIVE COMMITMENTS	CUMULATIVE OBLIGATIONS	CUMULATIVE SPENDING
	22,366 385,333 3,644,927 9,274,847 12,668,046 13,226,552 11,439,668 6,649,432 8,781,844 2,737,483 (1,530,080) (3,279,227) (8,376,777) (9,684,263) (5,363,975) (844,964) 5,279,189 10,690,483 5,212,557 3,301,439 10,479,949 2,371,388 (3,284,800)	SPENDING 20,345 14,372 194,094 1,016,570 3,116,006 3,761,883 3,854,550 7,911,610 7,380,321 4,750,297 6,470,109 2,611,493 4,397,547 2,383,142 1,100,772 174,323 2,861,075 1,236,534 (2,386,921) 3,927,309 3,723,994 1,214,534 1,011,862 (4,264,154) 1,349,053 2,684,907 879,589 (4,627,975) (798,923) 62,039 (1,469,222)			
33 (11,109,408) 34 (7,784,745) 35 (16,469,895) 36 (23,782,753)	7,661,893 (1,104,049) (3,506,645) (2,692,523)	6,395,306 2,124,204 (473,967) 506,720	69,533,938 61,749,193 45,279,298 21,496,545	76,327,831 75,223,782 71,717,137 69,024,614	60,956,441 63,080,645 62,606,678 63,113,398

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES GENERAL COMMODITY (50 HITS/YEAR SCENARIO)

MON	TH COMMITMENTS	OBLIGATIONS	SPENDING	CUMULATIVE COMMITMENTS	CUMULATIVE OBLIGATIONS	CUMULATIVE SPENDING
1 2 3 4 5 6 7 8 9 0 1 1 2 3 4 5 6 7 8 9 0 1 1 2 3 4 5 6 7 8 9 0 1 2 3 2 2 2 2 2 2 2 2 3 3 3 3 3 3 4	11,157,183 12,867,499 22,272,233 14,453,259 14,268,230 4,880,075 (1,747,659) (7,517,138) (9,558,637) (12,342,483) (8,667,916) (19,509,624) 9,155,232 9,387,147 13,781,648 11,842,752 17,177,629 6,627,841 (1,946,340) (15,001,370) (12,569,786) (6,862,804) (55,560,212) (21,026,469) 2,114,015 8,438,648 18,780,845 12,711,521 18,595,623 1,312,260 (3,163,559) (9,431,061) (10,613,951) (10,613,951) (7,335,273)	15,599 361,595 3,533,563 9,038,978 11,699,213 12,247,150 10,731,341 5,869,638 8,347,542 2,244,231 (1,358,319) (3,086,116) (7,919,918) (8,798,642) (4,757,746) (649,066) 4,999,257 10,218,942 4,675,466 2,267,889 9,983,257 1,928,310 (2,846,385) (6,544,310) (8,957,433) (8,957,433) (8,957,433) (8,957,433) (1,301,184) 2,163,734 10,579,771 6,779,848 3,769,145 7,447,388 (1,402,881)	0 20,345 7,604 176,919 991,148 3,081,671 3,712,181 3,529,401 7,624,801 6,841,360 4,493,470 6,086,278 1,542,795 4,063,476 2,691,909 683,219 85,930 2,850,005 1,724,038 (2,508,889) 4,610,660 3,270,139 758,495 697,950 1,576,574 3,180,230 175,798 (4,343,768) (697,950) 1,141,432 (1,529,641) 6,667,271 1,503,430	11,157,183 24,024,682 46,296,915 60,750,174 75,018,404 79,898,479 78,150,820 70,633,682 61,075,045 48,732,562 40,064,646 20,555,022 29,710,254 39,097,401 52,879,049 64,721,801 81,899,430 88,527,271 86,580,931 71,579,561 59,009,775 52,146,971 46,586,759 25,560,290 27,674,305 36,112,953 54,893,798 67,605,319 86,200,942 87,513,202 84,349,643 74,918,582 64,304,631 56,969,358	15,599 377,194 3,910,757 12,949,735 24,648,948 36,896,098 47,627,439 53,497,077 61,844,619 64,088,850 62,730,531 59,644,415 51,724,497 42,925,855 38,168,109 37,519,043 42,518,300 52,737,242 57,412,708 59,663,854 71,592,164 68,745,779 62,201,469 53,244,036 45,017,001 41,643,011 40,341,827 42,505,561 53,085,332 59,865,180 63,634,325 71,081,713 69,678,832	20,345 27,949 204,868 1,196,016 4,277,687 7,989,868 11,519,269 19,144,070 25,985,430 30,478,900 36,565,178 38,107,973 42,171,449 44,863,358 45,546,577 45,632,507 48,482,512 50,206,550 47,697,661 52,308,321 55,578,460 56,336,955 57,034,946 51,851,465 53,428,039 56,784,067 52,440,299 51,742,349 52,883,781 51,354,140 58,021,411 59,524,841
35 36	(15,292,502) (21,864,154)	(2,950,129) (2,476,620)	(997,723) 486,587	41,676,856 19,812,702	66,728,703 64,252,083	58,527,118 59,013,705

Appendix D

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES INDUSTRIAL COMMODITY (BASELINE SCENARIO)

MONTH		DOLLAR	VALUE OF	PROCUREMEN	TOTAL	TOTAL MANHOURS	CUM MANHOURS	
	\$0-5K	\$5 - 10K	\$10-25K	\$25-100K	>\$100K	SAVED	SAVED	SAVED
1	(469)	66	239	134	30	0	716	716
2	(512)	76	269	133	34	0	729	1,445
3	(664)	10	292	277	44	(41)		2 , 795
4	(930)	(263)	329	466	113	(285)		4,969
5	(907)	(208)	522	73	19	(501)		4,752
6	(1,420)	121	138	102	20	(1,039)		4,000
7	(1,332)	168	31	59	7	(1,067)		2 ,9 70
8	(1,506)	(439)	(337)	(118)	(10)	(2,410)		(567)
9	(1,285)	(515)	(47)	(21)	5	(1,863)		(2,939)
10	(1,728)	(570)	(103)	(32)	(3)	(2,436)		(6,102)
11	(1,571)	(494)	(122)	(23)	4	(2,206)	(2,809)	(8,912)
12	(2,565)	(1,068)	(530)	(208)	(30)	(4,401)		(15,389)
13	(1,384)	(319)	162	114	33	(1,394)		(16,470)
14	(1,740)	(236)	200	112	37	(1,627)		(17,831)
15	(1,625)	(362)	1 9 5	275	45	(1,472)		(18,253)
16	(2,018)	(520)	296	444	117	(1,681)		(17,882)
17	(1,508)	(260)	474	50	22	(1,222)		(19,078)
18	(2,426)	(46)	116	96	19	(2,241)		(21,346)
19	(1,743)	58	(15)	48	9	(1,643)		(23,127)
20	(2,236)	(688)	(364)	(109)	(10)	(3,407)		(27,857)
21	(1,883)	(632)	(61)	(34)	1	(2,609)		(31,225)
22	(2,143)	(508)	(129)	(31)	(3)	(2,814)		(34,851)
23	(1,708)	(550)	(146)	(29)	5	(2,428)		(37,956)
2 4	(3,135)	(1,128)	(540)	(203)	(27)	(5,033)		(45,180)
25	(1,986)	(485)	147	114	31	(2,179)		(47,240)
26	(1,788)	(333)	184	111	38	(1,788)		(48,799)
27	(2,082)	(224)	186	281	45	(1,794)		(49,594)
28	(2,318)	(528)	292	443	117	(1,994)		(49,614)
29	(1,840)	(282)	468	52	21	(1,581)		(51,249)
30	(2,887)	(189)	101	107	19	(2,849)		(54,220)
31	(1,969)	5	(23)	45	9	(1,933)		(56,373)
32	(2,437)	(548)	(369)	(113)	(9)	(3,476)		(61,201)
33	(2,047)	(629)	(70)	(33)	0	(2,779)		(64,779)
34	(2,067)	(527)	(135)	(30)	(3)	(2,762)		(68,337)
35	(2,316)	(690)	(153)	(29)	5	(3,183)		(72,375)
36	(3,479)	(1,163)	(547)	(202)	(27)	(5,418)	(7,695)	(80,070)

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES INDUSTRIAL COMMODITY (10 HITS/YEAR SCENARIO)

MONTH		DOLLAR	VALUE OF	PROCUREMEN	T	TOTAL	TOTAL MANHOURS	CUM MANHOURS
PLAN	\$0-5K	\$5-10K	\$10-25K	\$25-100K	>\$100K	SAVED	SAVED	SAVED
1	(441)	60	223	130	28	0	690	690
2	(464)	54	252	124	34	0	69 0	1,379
3	(565)	8	2 5 6	254	41	(6)	1,280	2,659
4	(637)	(251)	294	440	107	(47)	2,329	4,988
5	(727)	(202)	47 8	74	18	(359)	(42)	4,946
6	(971)	91	108	82	19	(671)	(388)	4,558
7	(1,040)	112	22	54	6	(846)	(784)	3 , 774
8	(1,005)	(429)	(335)	(112)	(10)	(1,891)	(2,869)	905
9	(935)	(501)	(59)	(21)	5	(1,511)	(1,937)	(1,032)
10	(1,184)	(563)	(103)	(35)	(4)	(1,889)	(2,505)	(3 , 537)
11	(1,189)	(477)	(128)	(26)	5	(1,815)	(2,335)	(5 , 872)
12	(1,780)	(975)	(511)	(198)	(29)	(3,493)	(5,307)	(11,179)
13	(983)	(330)	146	109	31	(1,027)	(658)	(11,837)
14	(1,277)	(246)	173	99	38	(1,213)	(901)	(12,738)
15	(1,167)	(353)	154	250	42	(1,074)	(53)	(12,791)
16	(1,343)	(491)	25 5	417	111	(1,051)	1,005	(11 , 786)
17	(1,052)	(257)	424	51	20	(814)	(696)	(12,482)
18	(1,547)	(71)	77	72	18	(1,451)	(1,400)	(13,882)
19	(1,217)	9	(24)	43	8	(1,181)	(1,237)	(15,119)
20	(1,389)	(661)	(364)	(102)	(10)	(2,526)	(3,610)	(18,730)
21	(1,242)	(618)	(83)	(31)	1	(1,973)	(2,569)	(21,299)
22	(1,340)	(501)	(125)	(37)	(4)	(2,007)	(2,659)	(23,958)
23	(1,135)	(525)	(151)	(34)	6	(1,839)	(2,395)	(26,353)
24	(2,024)	(1,036)	(526)	(192)	(27)	(3,805)	(5,658)	(32,011)
25	(1,372)	(494)	129	108	29	(1,600)	(1,379)	(33,390)
26	(1,155)	(333)	157	98	39	(1,194)	(878)	(34,268)
27	(1,352)	(222)	145	251	40	(1,138)	(136)	(34,404)
28	(1,447)	(503)	248	417	111	(1,174)		(33,551)
29	(1,160)	(284)	415	51	19	(959)	(880)	(34,430)
30	(1,826)	(213)	62	82	18	(1,877)	(1,883)	(36,313)
31	(1,265)	(35)	(28)	42	8	(1,278)	(1,361)	(37 , 675)
32	(1,411)	(530)	(368)	(105)	(9)	(2,423)		(41,166)
33	(1,234)	(621)	(96)	(30)	0	(1,981)		(43,745)
34	(1,151)	(516)	(134)	(36)	(4)	(1,841)		(46,195)
35	(1,525)	(653)	(157)	(32)	6	(2,361)		(49,226)
36	(2,212)	(1,074)	(533)	(191)	(27)	(4,037)	(5,940)	(55,167)

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES INDUSTRIAL COMMODITY (20 HITS/YEAR SCENARIO)

MDN'IIH		DOLLAR	VALUE OF	PROCUREMEN	T	TOTAL	TOTAL MANHOURS	QUM MANHOURS
MON	\$0-5K	\$5-10K	\$10 - 25K	\$25-100K	>\$100K	SAVED	SAVED	SAVED
1	(386)	41	199	118	28	0	637	637
2	(401)	23	229	115	34	0	650	1,287
3	(470)	(8)	224	217	35	(2)	1,097	2,385
4	(522)	(243)	228	406	101	(30)		4,560
5	(604)	(221)	417	64	18	(326)	(45)	4,515
6	(814)	70	8 9	57	14	(584)	(412)	4,103
7	(848)	39	3	46	5	(755)	(710)	3,393
8	(814)	(421)	(320)	(120)	(10)	(1,685)	(2,650)	743
9	(768)	(452)	(68)	(27)	4	(1,311)	(1,721)	(977)
10	(960)	(518)	(111)	(31)	(8)	(1,628)	(2,182)	(3,159)
11	(950)	(461)	(127)	(27)	5	(1,560)		(5,183)
12	(1,436)	(848)	(468)	(179)	(27)	(2,958)	(4,555)	(9,738)
13	(779)	(305)	105	94	31	(854)	(510)	(10,247)
14	(1,045)	(238)	150	95	36	(1,002)	(667)	(10,914)
15	(933)	(336)	137	205	35	(892)		(10,969)
16	(1,070)	(450)	186	384	106	(844)		(9,874)
17	(840)	(266)	366	43	18	(679)		(10,446)
18	(1,208)	(67)	57	52	14	(1,152)		(11,582)
19	(950)	(58)	(39)	33	7	(1,007)		(12,652)
20	(1,057)	(636)	(347)	(114)	(10)	(2,164)		(15,867)
21	(1,011)	(548)	(99)	(38)	1	(1,695)	(2,256)	(18,123)
22	(1,031)	(456)	(134)	(35)	(8)	(1,664)	(2,244)	(20,368)
23	(869)	(509)	(148)	(34)	6	(1,554)		(22,410)
24	(1,626)	(896)	(478)	(178)	(25)	(3,203)	(4,844)	(27,254)
25	(1,090)	(455)	83	94	30	(1,338)	(1,112)	(28,367)
26	(890)	(309)	136	94	37	(932)		(28,947)
27	(1,032)	(217)	127	202	33	(887)		(29,017)
28	(1,140)	(470)	179	383	106	(942)		(28,047)
29	(919)	(286)	359	42	17	(787)	(715)	(28,762)
30	(1,429)	(195)	47	58	14	(1,505)	(1,546)	(30,308)
31	(960)	(89)	(43)	30	7	(1,055)		(31,450)
32	(1,067)	(519)	(350)	(117)	(9)	(2,062)		(34,548)
33	(937)	(552)	(110)	(38)	0	(1,637)		(36,737)
34	(878)	(472)	(142)	(35)	(8)	(1,535)		(38,822)
35	(1,208)	(634)	(153)	(32)	6	(2,021)	(2,611)	(41,433)
36	(1,710)	(917)	(484)	(178)	(25)	(3,314)	(4,981)	(46,414)

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES INDUSTRIAL COMMODITY (30 HITS/YEAR SCENARIO)

MON	TU .	DOLLAR	VALUE OF	PROCUREMEN	TOTAL	TOTAL MANHOURS	CUM MANHOURS	
FLAN	\$0-5K	\$5-10K	\$10-25K	\$25-100K	>\$100K	SAVED	SAVED	SAVED
1	(323)	14	175	107	27	0	585	585
2	(337)	(11)	209	107	32	0	607	1,191
3	(410)	(16)	204	186	35	(1)	963	2,155
4	(459)	(240)	207	372	94	(26)		4,156
5	(507)	(227)	358	57	17	(302)		4,106
6	(697)	46	76	38	14	(523)	(419)	3,687
7	(718)	(4)	(7)	44	5	(680)	(626)	3,060
8	(672)	(418)	(302)	(119)	(10)	(1,521)	(2,443)	617
9	(624)	(421)	(85)	(33)	4	(1,159)	(1,559)	(941)
10	(826)	(474)	(104)	(33)	(6)	(1,443)	(1,953)	(2,895)
11	(800)	(409)	(140)	(34)	5	(1,378)	(1,829)	(4,724)
12	(1,202)	(778)	(420)	(168)	(28)	(2,596)	(4,064)	(8 , 788)
13	(623)	(306)	74	78	30	(747)		(9,240)
14	(864)	(226)	137	90	33	(830)		(9 , 729)
15	(745)	(315)	122	169	35	(734)		(9,745)
16	(881)	(413)	165	353	98	(678)		(8,615)
17	(704)	(266)	313	33	16	(608)	(538)	(9,152)
18	(999)	(77)	42	34	13	(987)		(10,167)
19	(752)	(77)	(47)	25	7	(844)	(903)	(11,070)
20	(900)	(595)	(328)	(112)	(10)	(1,945)		(14,007)
21	(840)	(495)	(115)	(43)	1	(1,492)		(16,034)
22	(839)	(421)	(126)	(34)	(7)	(1,427)		(17,976)
23	(677)	(455)	(155)	(43)	6	(1,324)		(19,774)
24	(1,342)	(814)	(431)	(165)	(26)	(2 ,7 78)		(24,040)
25	(875)	(440)	56	79	29	(1,151)		(24,991)
26	(730)	(284)	127	89	33	(765)		(25,404)
27	(835)	(207)	115	164	33	(730)		(25,447)
28	(941)	(431)	159	352	98	(763)		(24,426)
29	(744)	(278)	306	33	15	(668)		(25,042)
30	(1,178)	(197)	33	40	13	(1,289)		(26,403)
31	(738)	(102)	(55)	22	7	(866)	•	(27,347)
32	(897)	(491)	(328)	(115)	(9)	(1,840)		(30,162)
33	(750)	(501)	(124)	(44)	0	(1,419)		(32,108)
34	(721)	(432)	(134)	(33)	(7)	(1,327)		(33,922)
35	(955)	(570)	(161)	(41)	6	(1,721)		(36,202)
36	(1,386)	(825)	(435)	(165)	(26)	(2,837)	(4,340)	(40,541)

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES INDUSTRIAL COMMODITY (40 HITS/YEAR SCENARIO)

MONTH		DOLLAR	VALUE OF	PROCUREMEN	T	TOTAL	TOTAL MANHOURS	CUM MANHOURS
	\$0-5K	\$5-10K	\$10-25K	\$25 - 100K	>\$100K	SAVED	SAVED	SAVED
1	(288)	7	157	99	25	0	541	541
2	(287)	(16)	176	96	31	0	554	1,095
3	(347)	(33)	180	167	33	0	873	1,968
4	(38 9)	(246)	174	350	90	(21)	1,894	3,863
5	(432)	(227)	307	51	16	(285)	(60)	3,803
6	(592)	29	53	29	14	(467)	(389)	3,413
7	(601)	(38)	(23)	37	5	(620)	(583)	2,830
8	(561)	(405)	(293)	(115)	(9)	(1,383)	(2,250)	580
9	(520)	(378)	(94)	(33)	4	(1,021)	(1,388)	(808)
10	(709)	(430)	(106)	(33)	(6)	(1,284)	(1,757)	(2,565)
11	(664)	(377)	(133)	(37)	5	(1,206)	(1,630)	(4,195)
12	(987)	(716)	(390)	(163)	(27)	(2,283)	(3,651)	(7,846)
13	(499)	(276)	59	69	27	(620)	(347)	(8,193)
14	(700)	(204)	102	77	33	(692)	(375)	(8,568)
15	(640)	(291)	102	149	33	(647)	(5)	(8,573)
16	(739)	(381)	131	332	92	(565)	1,152	(7,421)
17	(574)	(270)	263	26	15	(540)	(488)	(7,910)
18	(818)	(84)	24	21	14	(843)	(889)	(8,799)
19	(618)	(97)	(61)	16	7	(753)	(830)	(9,629)
20	(761)	(555)	(316)	(107)	(9)	(1,748)	(2,666)	(12,295)
21	(685)	(437)	(122)	(41)	1	(1,284)	(1,761)	(14,057)
22	(685)	(387)	(125)	(36)	(7)	(1,240)	(1,720)	(15,777)
23	(534)	(427)	(148)	(46)	6	(1,149)	(1,595)	(17,371)
24	(1,095)	(740)	(401)	(156)	(27)	(2,419)	(3,788)	(21,159)
25	(730)	(378)	42	70	25	(971)	(785)	(21,944)
26	(592)	(253)	96	75	33	(641)	(321)	(22,265)
27	(713)	(207)	94	144	31	(651)	(41)	(22,306)
28	(785)	(401)	124	332	92	(638)	1,062	(21,244)
29	(603)	(271)	256	27	14	(577)	(534)	(21,778)
30	(965)	(178)	17	26	14	(1,086)	(1,168)	(22,946)
31	(597)	(112)	(70)	13	6	(760)	(856)	(23,802)
32	(749)	(472)	(318)	(109)	(8)	(1,656)	(2,557)	(26,359)
33	(593)	(449)	(129)	(42)	1	(1,212)	(1,677)	(28,036)
34	(584)	(388)	(131)	(34)	(7)	(1,144)	(1,593)	(29,629)
35	(781)	(513)	(153)	(46)	6	(1,487)	(2,012)	(31,641)
36	(1,155)	(748)	(406)	(156)	(27)	(2,492)	(3,878)	(35,519)

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES INDUSTRIAL COMMODITY (50 HITS/YEAR SCENARIO)

MONT	H	DOLLAR	VALUE OF	PROCUREMEN	T	TOTAL BUYS M	TOTAL FANHOURS	CUM MANHOURS
	\$0-5K	\$5-10K	\$10-25K	\$25-100K	>\$100K	SAVED	SAVED	SAVED
1	(251)	0	137	91	23	0	498	498
2	(244)	(30)	159	85	30	0	502	999
3	(302)	(33)	152	150	33	0	799	1,798
4	(334)	(225)	136	319	86	(18)	1,745	3,543
5	(387)	(197)	262	43	16	(263)	(68)	3 ,4 76
6	(519)	21	35	25	11	(427)	(371)	3,105
7	(513)	(54)	(26)	31	5	(557)	(531)	2,574
8	(468)	(378)	(274)	(109)	(10)	(1,239)	(2,050)	523
9	(448)	(339)	(90)	(36)	4	(909)	(1,263)	(740)
10	(616)	(387)	(106)	(31)	(8)	(1,148)	(1,589)	(2,328)
11	(564)	(346)	(129)	(37)	3	(1,073)	(1,474)	(3,803)
12	(853)	(635)	(368)	(153)	(27)	(2,036)	(3,302)	(7,104)
13	(409)	(258)	48	62	25	(532)	(278)	(7,382)
14	(585)	(197)	90	69	30	(593)	(301)	(7,683)
15	(541)	(270)	75	131	33	(572)	9	(7,674)
16	(640)	(351)	94	305	87	(505)	1,087	(6,587)
17	(526)	(233)	215	20	15	(509)	(476)	(7,064)
18	(681)	(78)	6	18	11	(724)	(768)	(7,832)
19	(527)	(105)	(59)	13	7	(671)	(742)	(8,574)
20	(656)	(504)	(295)	(102)	(10)	(1,567)	(2,425)	(10,999)
21	(581)	(397)	(112)	(46)	1	(1,135)	(1,599)	(12,598)
22	(561)	(350)	(125)	(33)	(9)	(1,078)	(1,515)	(14,114)
23	(447)	(380)	(140)	(46)	4	(1,009)	(1,430)	(15,544)
24	(940)	(653)	(379)	(147)	(27)	(2,146)	(3,411)	(18,955)
25	(623)	(342)	35	64	24	(842)	(656)	(19,612)
26	(509)	(242)	83	67	30	(571)	(282)	(19,894)
27	(606)	(199)	71	125	31	(578)	(33)	(19,928)
28	(679)	(363)	88	305	87	(562)	1,016	(18,911)
29	(513)	(235)	209	21	15	(503)	(464)	(19,376)
30	(844)	(158)	0	23	11	(968)	(1,048)	(20,424)
31	(500)	(123)	(67)	10	6	(674)	(763)	(21,187)
32	(613)	(433)	(298)	(103)	(10)	(1,457)	(2,294)	(23,480)
33	(529)	(403)	(119)	(46)	1	(1,096)	(1,551)	(25,031)
34	(490)	(347)	(131)	(31)	(9)	(1,008)	(1,420)	(26,452)
35	(678)	(457)	(144)	(46)	4	(1,321)	(1,816)	(28,267)
36	(962)	(665)	(384)	(147)	(27)	(2,185)	(3,460)	(31,727)

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES INDUSTRIAL COMMODITY (BASELINE SCENARIO)

MON	TH COMMITMENTS	OBLIGATIONS SPENDING		CUMULATIVE COMMITMENTS	CUMULATIVE CBLIGATIONS	CUMULATIVE SPENDING
1	15,724,730	0		15 724 720	0	0
2	17,883,721	984,375	0 0	15,724,730 33,608,451	984,375	0
3	23,623,851	3,151,019	6,394	57,232,302	4,135,394	6,394
4	52,468,067	5,758,118	40,596	109,700,369	9,893,512	46,990
5	10,868,869	10,198,358	156,823	120,569,238	20,091,870	203,813
6	10,418,896	12,398,738	440,610	130,988,134	32,490,608	644,423
7	1,975,441	15,588,015	1,029,748	132,963,575	48,078,623	1,674,171
8	(17,902,420)	21,008,874	2,611,763	115,061,155	69,087,497	4,285,934
9	(5,721,791)	14,683,001	4,980,288	109,339,364	83,770,498	9,266,222
10	(10,845,058)	13,852,364	6,670,558	98,494,306	97,622,862	15,936,780
11	(8,961,221)	3,954,340	7,183,894	89,533,085	101,577,202	23,120,674
12	(37,463,365)	(933,562)	10,837,567	52,069,720	100,643,640	33,958,241
13	10,188,741	(5,041,657)	11,087,311	62,258,461	95,601,983	45,045,552
14	11,293,206	(6,418,472)	7,610,004	73,551,667	89,183,511	52,655,556
15	17,243,654	(7,953,667)	10,021,995	90,795,321	81,229,844	62,677,551
16	47,284,753	(8,113,342)	6,979,747	138,080,074	73,116,502	69,657,298
17	8,388,294	2,320,272	4,843,008	146,468,368	75,436,774	74,500,306
18	6,282,758	2,728,290	1,617,486	152,751,126	78,165,064	76,117,792
19	287 ,49 6	9,479,152	463,728	153,038,622	87,644,216	76,581,520
20	(20,588,228)	17,544,584	(422,476)	132,450,394	105,188,800	76,159,044
21	(8,501,267)	8,936,086	(972,365)	123,949,127	114,124,886	75,186,679
22	(11,493,505)	9,748,685	2,933,360	112,455,622	123,873,571	78,120,039
23	(9,218,206)	25,833	2,074,272	103,237,416	123,899,404	80,194,311
24	(38,512,657)	(3,076,785)	4,849,228	64,724,759	120,822,619	85,043,539
25	6,763,879	(7,182,879)	7,873,274	71,488,638	113,639,740	92,916,813
26	11,081,768	(8,576,250)	5,699,390	82,570,406	105,063,490	98,616,203
27	17,353,506	(10,459,213)	5,433,290	99,923,912	94,604,277	104,049,493
28	46,660,643	(9,503,784)	789,211	146,584,555	85,100,493	104,838,704
29	7,774,961	1,870,145	725,793	154,359,516	86,970,638	105,564,497
30	4,604,360	2,669,021	(746,409)	158,963,876	89,639,659	104,818,088
31	(641,473)	8,463,222	(2,391,178)	158,322,403	98,102,881	102,426,910
32 33	(20,171,002) (8,309,284)	16,633,794	(2,728,235)	138,151,401	114,736,675	99,698,675
34	(10,946,743)	7,993,903	(3,879,612)	129,842,117	122,730,578	95,819,063
35	(11,943,877)	9,727,069 142,442	976,337 (524,946)	118,895,374 106,951,497	132,457,647 132,600,089	96,795,400 96,270,454
36	(39,408,134)	(3,802,766)	3,650,767	67,543,363	128,797,323	99,921,221
20	(2214001724)	(3,002,100)	3,030,101	0110401000	12011311323	7717671667

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES INDUSTRIAL COMMODITY (10 HITS/YEAR SCENARIO)

MON	TH COMMITMENTS	OBLIGATIONS	SPENDING	CUMULATIVE COMMITMENTS	CUMULATIVE OBLIGATIONS	CUMULATIVE SPENDING
1	14,962,146	0	0	14,962,146	0	0
2	17,159,271	954,175	Ö	32,121,417	954,175	Ő
3	21,858,427	3,093,836	4,774	53,979,844	4,048,011	4,774
4	49,543,998	5,456,615	40,524	103,523,842	9,504,626	45,298
5	10,271,326	9,828,734	150,224	113,795,168	19,333,360	195,522
6	9,166,087	11,659,245	421,660	122,961,255	30,992,605	617,182
7	1,511,792	14,282,617	905,631	124,473,047	45,275,222	1,522,813
8	(17,124,072)	19,969,486	2,546,919	107,348,975	65,244,708	4,069,732
9	(5,464,795)	13,246,643	4,873,939	101,884,180	78,491,351	8,943,671
10	(10,706,493)	13,085,142	6,254,532	91,177,687	91,576,493	15,198,203
11	(8,594,477)	3,552,417	6,888,819	82,583,210	95,128,910	22,087,022
12	(35,011,932)	(1,121,065)	10,434,489	47,571,278	94,007,845	32,521,511
13	9,629,822	(5,150,033)	10,461,454	57,201,100	88,857,812	42,982,965
14	10,855,103	(6,301,405)	7,099,298	68,056,203	82,556,407	50,082,263
15	15,749,543	(6,858,472)	9,146,350	83,805,746	75 ,697, 935	59,228,613
16	44,733,869	(7,772,140)	6,360,645	128,539,615	67,925,795	65 , 58 9, 258
17	7,784,427	1,903,521	4,526,629	136,324,042	69,829,316	70,115,887
18	5,447,036	2,415,261	1,282,513	141,771,078	72,244,577	71,398,400
19	(83,560)	8,551,317	(42,869)	141,687,518	80,795,894	71,355,531
20	(19,463,709)	16,613,220	(180,616)	122,223,809	97,409,114	71,174,915
21	(7,956,041)	8,013,913	(959,078)	114,267,768	105,423,027	70,215,837
22	(11,317,831)	9,404,168	2,136,585	102,949,937	114,827,195	72,352,422
23	(8,901,699)	(317 , 577)	2,260,906	94,048,238	114,509,618	74,613,328
24	(35,942,080)	(3,093,703)	4,711,035	58,106,158	111,415,915	79,324,363
25	6,347,170	(6,985,341)	6,837,369	64,453,328	104,430,574	86,161,732
26	10,620,535	(8,260,089)	5,414,154	75,073,863	96,170,485	91,575,886
27	15,732,102	(9,335,794)	4,991,576	90,805,965	86,834,691	96,567,462
28	44,215,027	(9,174,832)	218,033	135,020,992	77,659,859	96,785,495
29	7,243,239	1,629,147	662,551	142,264,231	79,289,006	97,448,046
30	3,775,455	2,298,967	(758,799)	146,039,686	81,587,973	96,689,247
31	(681,679)	7,693,826	(2,503,710)	145,358,007	89,281,799	94,185,537
32	(18,883,925)	15,566,468	(2,347,436)	126,474,082	104,848,267	91,838,101
33	(7,870,104)	7,289,224	(3,588,178)	118,603,978	112,137,491	88,249,923
34	(10,852,939)		242,712	107,751,039	121,683,484	88,492,635
35	(11,185,769)		(240,419)	96,565,270	121,650,862	88,252,216
36	(36,829,993)	(4,003,747)	3,720,595	59,735,277	117,647,115	91,972,811

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES INDUSTRIAL COMMODITY (20 HITS/YEAR SCENARIO)

MON	· · · · · · · · · · · · · · · · · · ·			CUMULATIVE	CUMULATIVE	CUMULATIVE
	COMMITMENTS	OBLIGATIONS	SPENDING	COMMITMENTS	OBLIGATIONS	SPENDING
1	14,034,967	0	0	14,034,967	0	0
2	16,418,290	954,418	ő	30,453,257	954,418	ŏ
3	18,960,195	2,987,981	4,774	49,413,452	3,942,399	4,774
4	46,248,938	5,183,346	39,487	95,662,390	9,125,745	44,261
5	9,244,603	9,450,517	129,275	104,906,993	18,576,262	173,536
6	6,677,507	10,571,910	412,350	111,584,500	29,148,172	585,886
7	790,997	12,932,430	793,202	112,375,497	42,080,602	1,379,088
8	(16,831,996)	18,325,129	2,449,597	95,543,501	60,405,731	3,828,685
9	(5,284,429)	11,274,016	4,632,962	90,259,072	71,679,747	8,461,647
10	(10,429,057)	11,847,590	5,882,413	79,830,015	83,527,337	14,344,060
11	(7,756,886)	2,222,759	6,644,702	72,073,129	85,750,096	20,988,762
12	(31,125,724)	(1,352,053)	9,730,300	40,947,405	84,398,043	30,719,062
13	8,948,359	(4,830,988)	9,551,551	49,895,764	79,567,055	40,270,613
14	10,900,571	(6,614,393)	6,465,307	60,796,335	72,952,662	46,735,920
15	13,257,416	(6,286,417)	8,727,581	74,053,751	66,666,245	55,463,501
16	42,304,302	(7,027,812)	5,322,228	116,358,053	59,638,433	60,785,729
17	6,648,051	2,400,846	4,057,766	123,006,104	62,039,279	64,843,495
18	4,077,777	2,463,208	1,006,909	127,083,881	64,502,487	65,850,404
19	(640,914)	7,386,657	(938,871)	126,442,967	71,889,144	64,911,533
20	(18,818,623)	15,381,280	(404,176)	107,624,344	87,270,424	64,507,357
21	(7,524,908)	6,742,070	(941,404)	100,099,436	94,012,494	63,565,953
22	(10,968,833)	8,885,592	1,634,485	89,130,603	102,898,086	65,200,438
23	(7,896,960)	(1,352,568)	1,753,799	81,233,643	101,545,518	66,954,237
24	(31,938,256)	(3,200,866)	4,218,453	49,295,387	98,344,652	71,172,690
25	6,099,673	(6,357,637)	6,161,667	55,395,060	91,987,015	77,334,357
26	10,862,933	(8,537,346)	5,010,117	66,257,993	83,449,669	82,344,474
27	13,227,055	(8,101,002)	5,004,618	79,485,048	75,348,667	87,349,092
28	41,804,537	(8,101,553)	(170,458)	121,289,585	67,247,114	87,178,634
29	6,225,710	2,140,474	611,578	127,515,295	69,387,588	212, 790, 212
30	2,585,082	2,462,782	(1,048,314)	130,100,377	71,850,370	86,741,898
31	(1,127,432)	6,916,343	(3,402,582)	128,972,945	78,766,713	83,339,316
32	(18,288,974)	14,399,196	(2,855,874)	110,683,971	93,165,909	80,483,442
33	(7,302,241)	6,147,454	(3,238,204)	103,381,730	99,313,363	77,245,238
34	(10,667,893)	9,132,969	(50,563)	92,713,837	108,446,332	77,194,675
35	(9,954,479)	(965,659)	(107,592)	82,759,358	107,480,673	77,037,083
36	(32,437,534)	(4,017,065)	3,624,267	50,321,824	103,463,608	80,711,350

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES INDUSTRIAL COMMODITY (30 HITS/YEAR SCENARIO)

MON	TH COMMITMENTS	OBLIGATIONS	SPENDING	CUMULATIVE COMMITMENTS	CUMULATIVE CBLIGATIONS	CUMULATIVE SPENDING
1	13,113,625	0	0	13,113,625	0	0
2	15,150,551	937,411	Õ	28,264,176	937,411	0
3	17,434,648	2,867,345	2,495	45,698,824	3,804,756	2,495
4	43,247,693	5,016,361	25,270	88,946,517	8,821,117	27,765
5	8,310,711	8,947,980	122,821	97,257,228	17,769,097	150,586
6	5,913,033	9,776,682	337,668	103,170,261	27,545,779	488,254
7	602,660	11,528,477	716,826	103,772,921	39,074,256	1,205,080
8	(16,372,161)	16,964,706	2,350,042	87,400,760	56,038,962	3,555,122
9	(5,127,847)	9,959,340	4,271,349	82,272,913	65,998,302	7,826,471
10	(9,537,731)	11,275,465	5,630,157	72,735,182	77,273,767	13,456,628
11	(7,486,317)	1,630,218	6,239,870	65,248,865	78,903,985	19,696,498
12	(28,928,427)	(1,618,263)	9,383,337	36,320,438	77,285,722	29,079,835
13	8,112,505	(4,931,892)	8,531,869	44,432,943	72,353,830	37,611,704
14	10,431,034	(6,373,813)	5,971,034	54, 863 , 977	65,980,017	43,582,738
15	12,245,356	(5,163,002)	8,026,840	67,109,333	60,817,015	51,609,578
16	39,852,457	(6,347,240)	5,126,334	106,961,790	54,469,775	56,735,912
17	5 ,682, 025	2,311,195	3,689,567	112,643,815	56,780,970	60,425,479
18	3,469,228	2,045,503	888,370	116,113,043	58 , 826 ,4 73	61,313,849
19	(719,654)	6,348,555	(1,226,277)	115,393,389	65,175,028	60,087,572
20	(18,016,910)	14,735,663	(668,454)	97, 376 ,4 79	79,910,691	59,419,118
21	(7,210,262)	5,824,126	(846,039)	90,166,217	85,734,817	58,573,079
22	(9,935,381)	8,461,779	1,826,353	80,230,836	94,196,596	60,399,432
23	(7,445,399)	(1,757,463)	1,141,860	72,785,437	92,439,133	61,541,292
24	(29,494,715)	(3,511,389)	4,072,051	43,290,722	88,927,744	65,613,343
25	5,678,025	(6,139,268)	4,769,079	48,968,74 7	82,788,476	70,382,422
26	10,339,979	(8,266,212)	4,303,528	59,308,726	74,522,264	74,685,950
27	12,096,458	(6,781,982)	4,403,682	71,405,184	67,740,282	79,089,632
28	39,413,562	(7,124,056)	250,532	110,818,746	60,616,226	79,340,164
29	5,465,223	2,186,930	842,205	116,283,969	62,803,156	80,182,369
30	2,201,217	2,022,818	(9 08 , 533)	118,485,186	64,825,974	79,273,836
31	(1,153,124)	5,915,534	(3,524,449)	117,332,062	70,741,508	75,749,387
32	(17,502,547)	14,151,005	(3,120,748)	99,829,515	84,892,513	72,628,639
33	(7,012,031)	5,440,552	(2,915,368)	92,817,484	90,333,065	69,713,271
34	(9,675,232)	8,756,486	585,620	83,142,252	99,089,551	70,298,891
35	(9,242,619)	(1,423,128)	(516,064)	73,899,633	97,666,423	69,782,827
36	(29,794,441)	(4,321,312)	3,398,015	44,105,192	93,345,111	73,180,842

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES INDUSTRIAL COMMODITY (40 HITS/YEAR SCENARIO)

MON	TH .			CUMULATIVE	CUMULATIVE	CUMULATIVE
	COMMITMENTS	OBLIGATIONS	SPENDING	COMMITMENTS	OBLIGATIONS	SPENDING
1	12,330,974	0	0	12,330,974	0	0
2	14,154,043	921,592	0	26,485,017	921,592	0
3	16,085,603	2,737,737	0	42,570,620	3,659,329	0
4	40,830,548	4,699,600	23,639	83,401,168	8,358,929	23,639
5	7,383,445	8,503,122	91,107	90,784,613	16,862,051	114,746
6	5,092,270	9,201,513	309 , 782	95,876,883	26,063,564	424,528
7	178,386	10,631,914	622,530	96,055,269	36,695,478	1,047,058
8	(15,587,681)	15,591,673	2,242,747	80,467,588	151,287	3,289,805
9	(4,635,950)	8,996,559	3,923,736	75,831,638	61,283,710	7,213,541
10	(9,212,591)	10,208,806	5,373,525	66,619,047	71,492,516	12,587,066
11	(6,894,024)	1,300,684	5,669,638	59,725,023	72,793,200	18,256,704
12	(27,046,160)	(1,608,352)	8,783,060	32,678,863	71,184,848	27,039,764
13	7,627,237	(4,518,740)	8,036,304	40,306,100	66,666,108	35,076,068
14	10,015,035	(6,138,997)	5,600,694	50,321,135	60,527,111	40,676,762
15	919,277	(4,630,149)	7,622,121	61,599,054	55,896,962	48,298,883
16	37,643,832	(5,794,334)	4,768,457	99,242,886	50,102,628	53,067,340
17	4,830,300	2,403,467	3,602,393	104,073,186	52,506,095	56,669,733
18	2,998,755	1,985,034	682,738	107,071,941	54,491,129	57,352,471
19	(1,032,333)	5,490,433	(1,158,721)	106,039,608	59,981,562	56,193,750
20	(16,915,696)	13,709,372	(997,144)	89,123,912	73,690,934	55,196,606
21	(6,343,682)	5,072,120	(1,118,016)	82,780,230	78,763,054	54,078,590
22	(9,612,778)	7,484,761	1,663,655	73,167,452	86,247,815	55,742,245
23	(6,870,932)	(1,723,809)	1,049,657	66,296,520	84,524,006	56,791,902
24	(27,525,373)	(3,233,010)	3,292,170	38,771,147	81,290,996	60,084,072
25	5,348,197	(5,575,901)	4,655,330	44,119,344	75,715,095	64,739,402
26	9,880,860	(7,821,133)	3,825,593	54,000,204	67,893,962	68,564,995
27	11,007,416	(5,982,841)	4,203,358	65,007,620	61,911,121	72,768,353
28	37,316,740	(6,450,525)	490,168	102,324,360	55,460,596	73,258,521
29	4,417,264	2,216,886	1,062,093	106,741,624	57,677,482	74,320,614
30	1,962,652	2,023,115	(1,036,412)	108,704,276	59,700,597	73,284,202
31	(1,544,233)	5,221,792	(3,418,943)	107,160,043	64,922,389	69,865,259
32	(16,444,447)	13,111,511	(3,440,335)	90,715,596	78,033,900	66,424,924
33	(6,015,956)	4,514,356	(3,117,173)	84,699,640	82,548,256	63,307,751
34	(9,279,639)	7,578,679	646,329	75,420,001	90,126,935	63,954,080
35	(8,436,182)	(1,446,599)	(196,121)	66,983,819	88,680,336	63,757,959
36	(27,894,714)	(3,862,354)	2,643,828	39,089,105	84,817,982	66,401,787

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES INDUSTRIAL COMMODITY (50 HITS/YEAR SCENARIO)

MON	TH COMMITMENTS	OBLIGATIONS SPENDI		CUMULATIVE COMMITMENTS	CUMULATIVE OBLIGATIONS	CUMULATIVE SPENDING
1	11,565,506	0	0	11,565,506	0	0
2	13,391,740	899,961	Ö	24,957,246	899,961	Ő
3	14,943,707	2,672,183	Ö	39,900,953	3,572,144	Ö
4	38,536,600	4,570,869	22,553	78,437,553	8,143,013	22,553
5	6,635,699	8,095,146	86,595	85,073,252	16,238,159	109,148
6	4,372,768	8,629,684	298,466	89,446,020	24,867,843	407,614
7	48,223	9,648,250	549,406	89,494,243	34,516,093	957,020
8	(14,740,673)	14,838,078	2,125,495	74,753,570	49,354,171	3,082,515
9	(4,273,518)	7,822,543	3,529,952	70,480,052	57,176,714	6,612,467
10	(8,863,709)	9,759,676	5,037,940	61,616,343	66,936,390	11,650,407
11	(6,567,897)	804,977	5,368,369	55,048,446	67,741,367	17,018,776
12	(25,309,425)	(1,559,744)	8,315,926	29,739,021	66,181,623	25,334,702
13	7,222,793	(4,433,425)	7,542,055	36,961,814	61,748,198	32,876,757
14	9,621,300	(5,800,605)	5,329,264	46,583,114	55 ,94 7,593	38,206,021
15	10,353,972	(4,324,976)	7,207,923	56,937,086	51,622,617	45,413,944
16	35,474,552	(5,202,597)	4,615,925	92,411,638	46,420,020	50,029,869
17	4,158,637	2,694,024	3,306,634	96,570,275	49,114,044	53,336,503
18	2,644,221	1,862,728	724,448	99,214,496	50,976,772	54,060,951
19	(890,624)	4,895,803	(1,155,169)	98,323,872	55,872,575	52,905,782
20	(15,912,248)	12,994,657	(921,458)	82,411,624	68,867,232	51,984,324
21	(6,444,860)	3,840,949	(1,843,660)	75,966,764	72,708,181	50,140,664
22	(9,122,245)	7,214,004	1,376,059	66,844,519	79,922,185	51,516,723
23	(6,422,726)	(1,826,677)	1,208,502	60,421,793	78,095,508	52,725,225
24	(25,713,149)	(3,068,626)	2,921,947	34,708,644	75,026,882	55,647,172
25	5,545,547	(5,649,853)	4,148,113	40,254,191	69,377,029	59,795,285
26	9,366,994	(7,127,902)	3,674,448	49,621,185	62,249,127	63,469,733
27	10,011,754	(5,589,353)	4,148,662	59,632,939	56,659,774	67,618,395
28	35,234,131	(6,180,574)	722,466	94,867,070	50,479,200	68,340,861
29	4,137,177	2,590,245	939,009	99,004,247	53,069,445	69,279,870
30	1,673,551	1,957,341	(839,422)	100,677,798	55,026,786	68,440,448
31	(1,383,826)	4,745,723	(3,094,392)	99,293,972	59,772,509	65,346,056
32	(15,520,656)	12,863,362	(3,286,064)	83,773,316	72,635,871	62,059,992
33	(6,224,508)	3,364,334	(3,753,817)	77,548,808	76,000,205	58,306,175
34	(8,872,298)	7,272,970	542,152	68,676,510	83,273,175	58,848,327
35	(7,839,636)	(1,761,120)	(434,738)	60,836,874	81,512,055	58,413,589
36	(25,956,918)	(3,290,658)	2,336,225	34,879,956	78,221,397	60,749,814

Appendix E

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES ALL COMMODITIES (BASELINE SCENARIO)

MONTH			PROCUREMEN			TOTAL MANHOURS	CUM MANHOURS
\$0 - 5K	\$5-10K	\$10 – 25K	\$25 - 100K	>\$100K	SAVED	SAVED	SAVED
1 (1,870) 2 (2,027) 3 (2,894) 4 (3,192) 5 (3,108) 6 (5,615) 7 (5,114) 8 (5,768) 9 (6,594) 10 (7,093) 11 (6,848) 12 (11,405) 13 (6,509) 14 (6,879) 15 (7,155) 16 (7,382) 17 (6,217) 18 (9,389) 19 (7,199) 20 (8,444) 21 (8,843) 22 (8,735) 23 (7,928) 24 (13,419) 25 (8,107) 26 (7,622) 27 (9,002) 28 (8,498) 29 (7,260) 30 (10,775) 31 (8,036) 32 (9,079) 33 (9,686)	277 272 (193) (323) (99) 444 (279) (1,278) (1,830) (1,722) (1,620) (3,280) (738) (738) (1,070) (986) (536) (536) (1,769) (2,137) (1,820) (1,820) (1,820) (1,820) (1,820) (1,140) (999) (1,056) (618) (730) (1,653) (2,149)	788 906 1,229 867 727 310 (252) (724) (838) (737) (777) (1,830) 204 428 779 567 456 121 (453) (902) (838) (883) (1,879) 108 381 801 512 412 86 (487) (909) (955)	645 684 1,407 873 415 327 80 (106) (231) (212) (152) (640) 522 602 1,334 774 384 295 (142) (255) (198) (157) (638) 469 595 1,365 776 381 290 44 (122) (225)	160 164 358 224 104 56 30 (20) (34) (20) (114) 153 160 345 231 105 8 37 (36) (20) (12) 144 159 358 233 110 30 (25) (30) (30) (30) (30) (30) (30) (30) (30	0 (1) (93) (1,551) (1,961) (4,478) (5,535) (7,902) (9,513) (9,798) (9,417) (17,269) (6,427) (6,427) (6,796) (5,767) (6,796) (5,808) (8,212) (11,291) (11,291) (11,291) (11,291) (11,291) (11,291) (11,291) (11,291) (11,781) (10,778) (11,788) (7,477) (8,033) (6,975) (10,537) (9,179) (11,788) (13,045)	3,513 3,700 7,588 2,871 (158) (3,862) (6,360) (10,341) (12,852) (13,182) (12,388) (12,388) (24,632) (5,061) (4,617) 201 (4,012) (5,043) (9,756) (14,722) (16,358) (15,300) (14,722) (16,358) (15,300) (14,012) (7,861) (7,861) (7,861) (7,861) (15,524) (6,477) (11,538) (11,020) (11,234)	3,513 7,213 14,801 17,671 17,513 13,651 7,291 (3,051) (15,902) (29,084) (41,473) (66,104) (75,581) (75,581) (75,581) (75,581) (75,581) (75,581) (103,873) (118,595) (134,953) (150,253) (164,284) (191,688) (191,688) (191,688) (191,688) (191,688) (205,391) (207,112) (212,636) (212,636) (214,671) (256,880) (274,114)
		(955) (869) (917) (1,892)			(13,045) (11,716) (12,415)	(17,234) (15,343)	(<i>2</i> 74,114) (289,457)

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES ALL COMMODITIES (10 HITS/YEAR SCENARIO)

MONTU	DOLLAR	VALUE OF	PROCUREMEN	T	TOTAL	TOTAL	CUM
\$0-5K	\$5-10K	\$10 - 25K	\$25 - 100K	>\$100K	SAVED	SAVED	SAVED
1 (1,738) 2 (1,849) 3 (2,547) 4 (2,532) 5 (2,576) 6 (4,392) 7 (4,227) 8 (4,440) 9 (5,238) 10 (5,556) 11 (5,515) 12 (8,858) 13 (5,073) 14 (5,418) 15 (5,393) 16 (5,469) 17 (4,586) 18 (6,919) 19 (5,570) 20 (6,114) 21 (6,622) 22 (6,520) 23 (5,972) 24 (9,866) 25 (6,155) 26 (5,693) 27 (6,373) 28 (6,109) 29 (5,111) 30 (7,629) 31 (5,884)	\$5-10K		\$25-100K 608 643 1,321 811 390 276 52 (104) (243) (214) (170) (619) 480 566 1,244 716 354 240 23 (134) (273) (208) (176) (627) 431 556 1,263 713 344 234 15		BUYS	MANHOURS SAVED 3,339 3,499 7,207 3,129 172 (2,993) (5,585) (8,723) (11,200) (11,262) (10,732) (20,970) (3,593) (3,152) 1,575 (2,147) (3,359) (7,098) (8,031) (11,769) (13,679) (13,679) (12,549) (11,600) (22,569) (5,701) (3,794) 620 (3,106) (4,200) (8,317)	MANHOURS
31 (5,884) 32 (6,406) 33 (6,860) 34 (6,301) 35 (6,909) 36 (10,609)	(769) (1,583) (2,124) (1,784) (1,874) (3,287)	(926) (926) (993) (866) (891) (1,849)	(120) (251) (191) (237) (635)	(31) (29) (20) (28) (117)	(7,112) (9,066) (10,257) (9,162) (9,939) (16,497)	(11,863) (13,898) (12,243) (13,439)	(185,199) (197,062) (210,960) (223,203) (236,642) (260,311)

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES ALL COMMODITIES (20 HITS/YEAR SCENARIO)

MONTH		DOLLAR	VALUE OF	PROCUREMEN	T	TOTAL	TOTAL	CUM
11014	\$0-5K	\$5-10K	\$10-25K	\$25 ~ 100K	>\$100K	SAVED	SAVED	SAVED
MON 1 2 3 4 5 6 7 8 9 0 1 1 2 3 1 4 1 5 6 1 7 1 8 1 9 0 1	\$0-5K (1,460) (1,579) (2,068) (2,040) (2,096) (3,496) (3,543) (4,089) (4,315) (4,206) (6,677) (3,744) (4,115) (4,022) (4,164) (3,410) (5,260) (4,092) (4,547)	\$5-10K 125 114 (284) (382) (241) 84 (496) (1,191) (1,627) (1,489) (1,390) (2,626) (815) (651) (1,006) (915) (555) (259) (779) (1,570)	\$10-25K 635 733 879 542 505 37 (333) (736) (824) (737) (726) (1,634) 77 281 480 280 267 (151) (488) (892)	\$25-100K 550 575 1,146 714 332 186 30 (142) (270) (220) (193) (596) 413 494 1,052 617 293 152 (11) (183)	>\$100K 	BUYS SAVED 0 (1) (7) (967) (1,410) (3,144) (4,065) (5,648) (6,834) (6,807) (6,534) (11,639) (3,930) (3,930) (3,947) (3,976) (3,976) (3,317) (5,471) (5,348) (7,239)	MANHOURS SAVED 3,055 3,189 6,389 2,789 (2,877) (4,814) (7,757) (9,729) (9,573) (9,000) (17,447) (2,448) (1,970) 1,979 (1,322) (2,436) (5,893) (6,561) (9,950)	MANHOURS SAVED 3,055 6,244 12,633 15,423 15,522 12,645 7,831 74 (9,655) (19,227) (28,227) (45,675) (48,122) (50,092) (48,113) (49,435) (51,871) (57,764) (64,325) (74,275)
21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36	(4,964) (4,783) (4,449) (7,333) (4,483) (4,250) (4,545) (4,474) (3,718) (5,711) (4,187) (4,671) (5,025) (4,609) (5,155) (7,800)	(1,870) (1,515) (1,527) (2,792) (1,029) (776) (922) (983) (619) (413) (821) (1,456) (1,898) (1,558) (1,669) (2,829)	(947) (828) (818) (1,683) (11) 247 470 220 229 (181) (515) (897) (970) (859) (840) (1,703)	(303) (223) (193) (608) 364 493 1,063 613 280 135 (17) (168) (281) (299) (254) (621)	(37) (33) (8) (106) 128 144 315 207 91 39 17 (36) (33) (30) (115)	(8,121) (7,382) (6,995) (12,522) (5,031) (4,142) (3,619) (4,417) (6,131) (5,523) (7,228) (8,207) (7,265) (7,948) (13,068)	(9,522) (18,591) (4,070) (2,339) 1,542 (1,880) (2,999) (6,817) (6,825) (9,823)	(189,954)

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES ALL COMMODITIES (30 HITS/YEAR SCENARIO)

MONTH	DOLLAR	VALUE OF	PROCUREMEN	Ţ	TOTAL	TOTAL MANHOURS	CUM MANHOURS
\$0-5K	\$5-10K	\$10 - 25K	\$25 – 100K	>\$100K	SAVED	SAVED	SAVED
1 (1,189) 2 (1,260) 3 (1,703) 4 (1,699) 5 (1,694) 6 (2,836) 7 (2,615) 8 (2,793) 9 (3,170) 10 (3,426) 11 (3,245) 12 (5,191) 13 (2,820) 14 (3,134) 15 (3,146) 16 (3,208) 17 (2,608) 17 (2,608) 18 (4,094) 19 (3,495) 21 (3,833) 22 (3,699) 23 (3,335) 24 (5,634) 25 (3,370) 26 (3,188) 27 (3,484) 28 (3,421) 29 (2,841) 30 (4,433) 31 (3,571) 33 (3,804) 34 (3,523) 35 (3,861)	42 (11) (303) (374) (291) (19) (519) (1,137) (1,463) (1,317) (1,227) (671) (816) (790) (758) (1,458) (1,341) (2,394) (1,341) (2,394) (1,341) (2,394) (1,365) (1,365) (1,365) (1,365) (1,475)	514 600 701 411 369 (68) (361) (701) (802) (697) (707) (1,480) 10 184 325 168 157 (256) (505) (844) (778) (778) (778) (778) (778) (778) (771) 163 322 117 121 (281) (525) (849) (932) (807) (807)	490 521 993 627 279 116 5 (171) (269) (227) (196) (575) 348 446 892 530 236 85 (48) (213) (229) (229) (229) (229) (203) (587) 298 446 894 527 227 64 (55) (196) (278) (216) (260)	143 149 308 189 87 43 15 (37) (28) (16) (106) 134 135 295 196 (39) (108) 123 134 305 197 88 36 (36) (36) (36)	0 (1) (4) (846) (1,250) (2,764) (3,475) (5,710) (5,391) (9,623) (3,118) (3,040) (2,555) (3,130) (2,685) (4,517) (4,434) (6,060) (6,724) (6,060) (10,257) (10	2,763 2,923 5,673 2,516 (2,722) (4,207) (6,888) (8,380) (8,235) (7,587) (14,864) (1,750) (1,922) (5,023) (5,615) (8,637) (9,758) (8,637) (15,709) (15,709) (15,709) (1,112) (2,344) (5,804) (5,804) (8,458) (9,674) (8,415) (9,193)	2,763 5,685 11,358 13,874 13,926 11,205 6,997 110 (8,270) (16,505) (24,092) (38,956) (40,706) (41,927) (39,904) (40,604) (42,526) (47,549) (53,164) (61,801) (71,559) (88,104) (103,813) (106,920) (108,362) (106,593) (107,706) (115,858) (115,858) (121,662) (130,120) (139,793)
36 (5,919)	(2,414)	(1,542)	(598)	(114)	(10,587)		(173,593)

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES ALL COMMODITIES (40 HITS/YEAR SCENARIO)

MONTH \$0-5K		DOLLAR	VALUE OF	PROCUREMEN	Т	TOTAL BUYS	TOTAL MANHOURS	CUM MANHOURS
		\$5-10K	\$10 – 25K	\$25 - 100K	>\$100K	SAVED	SAVED	SAVED
1	(988)	(4)	435	417	140	0	2,431	2,431
2	(1,049)	(42)	478	469	143	(1)	2,670	5,101
3	(1,391)	(322)	563	863	285	(2)	5,008	10,108
4 5	(1,386) (1,411)	(389) (319)	295 281	568 234	180 80	(732) (1 , 135)	2,360 (32)	12,468 12,436
6	(2,358)	(76)	(111)	76	39	(2,430)	(2,501)	9,935
7	(2,099)	(506)	(369)	(22)	11	(2,985)	(3,737)	6,198
8	(2,254)	(1,037)	(674)	(174)	(36)	(4,175)	(6,076)	122
9	(2,529)	(1,288)	(748)	(265)	(31)	(4,861)	(7,299)	(7,177)
10	(2,783)	(1,163)	(647)	(225)	(43)	(4,861)	(7,177)	(14,354)
11	(2,604)	(1,075)	(663)	(194)	(18)	(4,554)	(6,553)	(20,907)
12	(4,160)	(1,987)	(1,343)	(550)	(105)	(8,145)	(12,924)	(33,831)
13	(2,208)	(727)	(44)	279	128	(2,572)	(1,402)	(35,234)
14	(2,483)	(601)	101 224	393 760	131	(2,459)	(752)	(35,986)
15 16	(2,520) (2,544)	(850) (737)	72	762 481	272 184	(2,112) (2,544)	1,903 (242)	(34,083)
17	(2,083)	(536)	85	193	75	(2,266)	(1,631)	(34,325) (35,955)
18	(3,299)	(308)	(278)	45	39	(3,801)	(4,331)	(40,286)
19	(2,522)	(704)	(506)	(72)	12	(3,792)	(4,948)	(45,234)
20	(2,784)	(1,303)	(795)	(216)	(48)	(5,146)	(7,512)	(52,746)
21	(3,041)	(1,429)	(843)	(287)	(42)	(5,642)	(8,408)	(61,154)
22	(2,923)	(1,180)	(723)	(229)	(32)	(5,087)	(7,426)	(68,579)
23	(2,610)	(1,175)	(735)	(197)	(8)	(4,725)	(6,734)	(75,313)
24	(4,517)	(2,083)	(1,397)	(550)	(110)	(8,657)	(13,579)	(88,892)
25	(2,644)	(881)	(115)	231	117	(3,292)	(2,550)	(91,441)
26	(2,545)	(680) (785)	88 217	388 761	130 280	(2,619)	(976)	(92,417)
27 28	(2,764) (2,693)	(782)	24	761 483	260 185	(2,291) (2,783)	1,712 (524)	(90,705)
29	(2,232)	(573)	45	186	79	(2,495)	(1,927)	(91,229) (93,156)
30	(3,580)	(430)	(298)	25	33	(4,250)	(4,999)	(98,155)
31	(2,549)	(722)	(524)	(75)	6	(3,864)	(5,076)	(103,231)
32	(2,826)	(1,219)	(808)	(200)	(38)	(5,091)	(7,330)	(110,562)
33	(2,992)	(1,449)	(862)	(272)	(38)	(5,613)	(8,289)	(118,851)
34	(2,776)	(1,200)	(749)	(214)	(33)	(4,972)	(7,222)	(126,073)
35	(3,040)	(1,275)	(758)	(251)	(27)	(5,351)	(7,826)	(133,899)
36	(4,716)	(2,097)	(1,402)	(564)	(116)	(8,895)	(13,960)	(147,859)

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES ALL COMMODITIES (50 HITS/YEAR SCENARIO)

MONTH		DOLLAR	VALUE OF	PROCUREMEN	T	TOTAL BUYS N	TOTAL MANHOURS	CUM MANHOURS
	\$0 - 5K	\$5 – 10K	\$10 – 25K	\$25 – 100K	>\$100K	SAVED	SAVED	SAVED
1 2	(822) (883)	(47) (82)	371 402	365 427	133 135	0 (1)	2,173 2,451	2,173 4,625
3	(1,168)	(312)	436	769	273	(2)	4,545	9,170
4	(1,162)	(385)	212	508	172	(655)	2,158	11,328
5	(1,215)	(310)	209	210	74	(1,032)	(36)	11,292
6	(1,947)	(149)	(166)	54	32	(2,176)	(2,314)	8,978 5,630
7	(1,756)	(479)	(361) (648)	(34) (183)	9 (36)	(2,621) (3,663)	(3,348) (5,482)	5,630 148
8 9	(1,851) (2,078)	(945) (1,141)	(698)	(268)	(30)	(4,215)	(6,509)	(6,362)
10	(2,291)	(1,037)	(606)	(222)	(41)	(4,197)	(6,334)	(12,696)
11	(2,149)	(964)	(629)	(191)	(21)	(3,954)	(5,812)	(18,508)
12	(3,398)	(1,730)	(1,251)	(527)	(103)	(7,009)	(11,411)	(29,919)
13	(1,822)	(691)	(69)	232	122	(2,228)	(1,208)	(31,127)
14	(2,029)	(566)	49	355	121	(2,070)	(481)	(31,608)
15	(2,072)	(773)	109	670	262	(1,804)	1,838	(29,770)
16	(2,085)	(700)	10 28	426 164	175 68	(2,174)	(64)	(29,834)
17 18	(1,788) (2,656)	(485) (344)	(306)	104	33	(2,013) (3,254)	(1,475) (3,794)	(31,309) (35,103)
19	(2,076)	(650)	(486)	(80)	10	(3,282)	(4,361)	(39,465)
20	(2,296)	(1,164)	(766)	(226)	(45)	(4,497)	(6,740)	(46,205)
21	(2,503)	(1,255)	(783)	(294)	(42)	(4,877)	(7,493)	(53,698)
22	(2,354)	(1,053)	(675)	(230)	(34)	(4,346)	(6,523)	(60,221)
23	(2,164)	(1,033)	(694)	(196)	(12)	(4,099)	(5,973)	(66, 194)
24	(3,670)	(1,807)	(1,295)	(525)	(107)	(7,404)	(11,908)	(78, 102)
25 26	(2,175)	(815)	(136) 38	188	114	(2,824) (2,210)	(2,172) (680)	(80,274)
26 27	(2,083) (2,283)	(635) (713)	112	350 666	120 268	(2,210) $(1,950)$	1,666	(80,954) (79,288)
28	(2,185)	(727)	(29)	426	174	(2,341)	(274)	(79,562)
29	(1,850)	(517)	(10)	158	72	(2,147)	(1,649)	(81,212)
30	(2,969)	(452)	(329)	5	28	(3,717)	(4,449)	(85,661)
31	(2,079)	(668)	(503)	(81)	5	(3,326)	(4,442)	(90,103)
32	(2,296)	(1,093)	(778)	(210)	(37)	(4,414)	(6,533)	(96,636)
33	(2,475)	(1,267)	(798)	(280)	(39)	(4,859)	(7,397)	(104,033)
34	(2,240)	(1,066)	(697) (718)	(217) (244)	(35) (29)	(4,255)	(6,358)	(110,391)
35 36	(2,493) (3,773)	(1,124) (1,826)	(1,300)	(537)	(114)	(4,608) (7,550)	(6,886) (12,171)	(117,277) (129,448)
٠,٠	1011101	(1,020)	(1,300)	())()	(117)	(1,000)	(16) (11)	(123,770)

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES ALL COMMODITIES (BASELINE SCENARIO)

MONTH COMMITMENTS	OBLIGATIONS	SPENDING	CUMULATIVE COMMITMENTS	CUMULATIVE OBLIGATIONS	CUMULATIVE SPENDING
COMMITMENTS 1 81,622,948 2 91,837,290 3 180,735,406 4 111,782,059 5 55,963,120 6 32,276,080 7 (3,672,150) 8 (38,542,059) 9 (53,338,470) 10 (56,062,260) 11 (48,582,835) 12 (129,977,565) 13 51,229,447 14 63,851,766 15 148,832,000 16 90,633,881 17 46,000,260 18 18,551,556 19 (11,561,531) 20 (57,482,786) 21 (65,940,793) 22 (52,403,510) 23 (49,010,728) 24 (137,124,168) 25 35,687,925 26 60,361,116 27 155,074,419 28 89,264,200 29 46,172,287	30,655 3,605,135 13,571,986 30,716,207 49,059,584 68,865,165 81,709,062 79,694,539 65,643,987 50,249,292 12,580,835 (10,688,412) (25,449,193) (40,620,109) (41,431,364) (25,944,547) 7,802,079 33,426,158 47,432,039 60,965,466 51,389,116 33,617,170 (2,921,589) (25,961,687) (33,373,368) (45,051,093) (47,572,928) (32,570,640) 155,839	0 13,611 71,053 534,240 2,816,775 9,378,490 10,184,982 14,274,284 24,592,253 31,044.307 33,799,240 45,499,929 45,499,929 45,972,448 44,407,845 31,551,972 28,660,810 20,553,154 15,575,887 3,814,186 (7,490,855) 2,574,635 2,574,635 2,879,385 5,653,641 17,208,802 20,340,685 24,701,498 13,730,545 12,343,791 2,401,184	81,622,948 173,460,238 354,195,644 465,977,703 521,940,823 554,216,903 550,544,753 512,002,694 458,664,224 402,601,964 354,019,129 224,041,564 275,271,011 339,122,777 487,954,777 578,588,658 624,588,918 643,140,474 631,578,943 574,096,157 508,155,364 455,751,854 406,741,126 269,616,958 305,304,883 365,665,999 520,740,418 610,004,618 656,176,905	30,655 3,635,790 17,207,776 47,923,983 96,983,567 165,848,732 247,557,794 327,252,333 392,896,320 443,145,612 455,726,447 445,038,035 419,588,842 378,968,733 337,537,369 311,592,822 319,394,901 352,821,059 400,253,098 461,218,564 512,607,680 546,224,850 543,303,261 517,341,574 483,968,206 438,917,113 391,344,185 358,773,545 358,773,545	SPENDING 13,611 84,664 618,904 3,435,679 12,814,169 22,999,151 37,273,435 61,865,688 92,909,995 126,709,235 172,209,164 218,181,612 262,589,457 294,141,429 322,802,239 343,355,393 358,931,280 362,745,466 355,254,611 357,829,246 360,708,631 366,362,272 383,571,074 403,911,759 428,613,257 442,343,802 454,687,593 457,088,777
30 8,561,561 31 (16,538,618) 32 (50,856,381) 33 (62,984,666) 34 (51,153,885) 35 (66,592,930) 36 (140,652,757)	30,930,538 46,863,624 59,136,518 46,757,876	1,186,571 (7,894,570) (13,897,162) (4,011,933) (6,378,210) (2,397,094) 14,265,995	664,738,466 648,199,848 597,343,467 534,358,801 483,204,916 416,611,986 275,959,229	389,859,922 436,723,546 495,860,064 542,617,940 569,730,853 564,924,785 544,797,676	451,086,777 458,275,348 450,380,778 436,483,616 432,471,683 426,093,473 423,696,379 437,962,374

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES ALL COMMODITIES (10 HITS/YEAR SCENARIO)

MONTH COMMITMENTS	OBLIGATIONS	SPENDING	CUMULATIVE COMMITMENTS	CUMULATIVE OBLIGATIONS	CUMULATIVE SPENDING
COMMITMENTS	29,700 3,507,938 13,089,666 29,761,841 46,859,958 63,905,643 76,400,324 75,148,148 60,762,055 46,768,012 10,234,304 (10,952,193) (26,260,130) (39,183,084) (38,890,289) (24,081,441) 7,017,241 30,369,391 43,278,077 57,558,540 48,204,020 31,458,986 (4,034,553) (25,136,140) (33,209,263) (42,956,932) (44,473,082) (29,869,833) 1,428 28,523,912 42,985,214 55,697,904	0 13,611 68,502 499,008 2,782,358 9,124,595 9,844,053 13,768,785 23,814,761 29,751,367 31,500,476 43,426,184 42,877,799 41,768,442 28,590,131 26,409,302 18,603,966 13,789,106 2,645,785 (6,499,972) 1,438,385 1,129,067 4,470,652 16,217,650 17,207,205 22,929,934 11,685,313 11,113,477 2,000,668 711,963 (7,749,609) (12,035,617)	COMMITMENTS 78,631,739 166,603,436 335,443,942 441,196,010 493,573,019 521,984,923 515,999,447 477,525,607 425,284,018 370,108,979 323,247,851 200,961,072 250,389,655 312,120,056 450,775,467 537,139,378 580,791,263 597,033,512 583,583,730 528,013,611 464,616,406 413,648,952 366,869,834 238,001,073 272,759,846 330,782,694 475,591,087 561,100,225 605,056,155 612,012,324 594,583,559 545,551,015	0BLIGATIONS 29,700 3,537,638 16,627,304 46,389,145 93,249,103 157,154,746 233,555,070 308,703,218 369,465,273 416,233,285 426,467,589 415,515,396 389,255,266 350,072,182 311,181,893 287,100,452 294,117,693 324,487,084 367,765,161 425,323,701 473,527,721 504,986,707 500,952,154 475,816,014 442,606,751 399,649,819 355,176,737 325,306,904 325,308,332 353,832,244 396,817,458 452,515,362	SPENDING 13,611 82,113 581,121 3,363,479 12,488,074 22,332,127 36,100,912 59,915,673 89,667,040 121,167,516 164,593,700 207,471,499 249,239,941 277,830,072 304,239,374 322,843,340 336,632,446 339,278,231 332,778,259 334,216,644 335,345,711 339,816,363 356,034,013 373,241,218 396,171,152 407,856,465 418,969,942 420,970,610 421,682,573 413,932,964 401,897,347
33 (61,225,467) 34 (49,627,409) 35 (62,917,620) 36 (131,788,546)	43,533,737 25,467,569 (5,151,822) (18,972,164)	(5,167,074) (7,079,894) (2,197,296) 13,906,121	484,325,548 434,698,139 371,780,519 239,991,973	496,049,099 521,516,668 516,364,846 497,392,682	396,730,273 389,650,379 387,453,083 401,359,204

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES ALL COMMODITIES (20 HITS/YEAR SCENARIO)

MONTH COMMITMENTS	OBLIGATIONS	SPENDING	CUMULATIVE COMMITMENTS	CUMULATIVE OBLIGATIONS	CUMULATIVE SPENDING
	18,124 3,398,694 12,100,654 28,127,641 43,181,239 58,828,216 68,527,870 67,156,340 54,616,216 42,039,307 6,611,628 (11,335,430) (24,796,309) (37,440,203) (36,560,103) (22,176,377) 6,427,625 28,588,217 37,374,297 51,593,270 44,815,342 28,622,818 (6,014,051)	SPENDING 13,611 55,929 462,548 2,622,409 8,806,965 8,875,948 12,831,629 21,986,860 27,568,823 28,692,460 39,838,669 38,559,121 37,487,851 25,820,143 23,550,963 16,237,523 12,205,549 706,916 (6,985,916) 766,855 999,234 2,526,295 13,231,744 14,462,282 20,396,111 10,351,349 10,188,973 2,011,159 79,227 (7,650,174)			
31 (16,953,369) 32 (47,315,458) 33 (58,133,913) 34 (48,406,942) 35 (57,944,688) 36 (118,794,165)	50,739,581 40,771,304 22,920,888 (6,522,934)	(7,650,174) (12,861,812) (5,016,387) (6,558,786) (2,029,309) 10,477,585	525,986,244 478,670,786 420,536,873 372,129,931 314,185,243 195,391,078	346,714,435 397,454,016 438,225,320 461,146,208 454,623,274 437,023,585	366,701,056 353,839,244 348,822,857 342,264,071 340,234,762 350,712,347

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES ALL COMMODITIES (30 HITS/YEAR SCENARIO)

MONTH COMMITMENTS	OBLIGATIONS	SPENDING	CUMULATIVE COMMITMENTS	CUMULATIVE OBLIGATIONS	CUMULATIVE SPENDING
	OBLIGATIONS 11,143 3,247,017 11,277,022 26,008,587 39,623,624 53,517,815 61,932,264 60,892,569 50,752,715 38,115,053 4,234,671 (11,270,251) (23,743,121) (34,489,270) (32,180,187) (21,384,197) 5,525,438 26,321,226 33,518,524 47,853,058 42,234,450 26,056,433 (7,403,535) (22,359,798) (29,133,231) (37,311,479) (35,727,157) (25,318,065) (1,362,541) 25,835,705 34,926,512 47,288,978	SPENDING 13,611 44,931 409,715 2,430,669 8,441,836 8,090,485 11,430,925 19,847,522 25,268,391 26,164,859 36,708,373 34,774,246 35,172,922 22,949,227 22,192,851 13,984,049 11,058,804 549,144 (7,719,841) (157,325) 1,045,148 2,419,738 12,207,018 11,351,748 19,255,522 8,865,846 9,946,594 1,243,563 60,622 (7,118,737) (13,110,544)			
33 (53,707,406) 34 (44,476,511) 35 (52,809,403) 36 (108,254,131)	38,675,301 20,454,024 (7,633,174) (17,352,340)	(5,016,174) (5,752,838) (1,110,699) 9,363,567	373,712,321 329,235,810 276,426,407 168,172,276	396,165,273 416,619,297 408,986,123 391,633,783	312,805,738 307,052,900 305,942,201 315,305,768

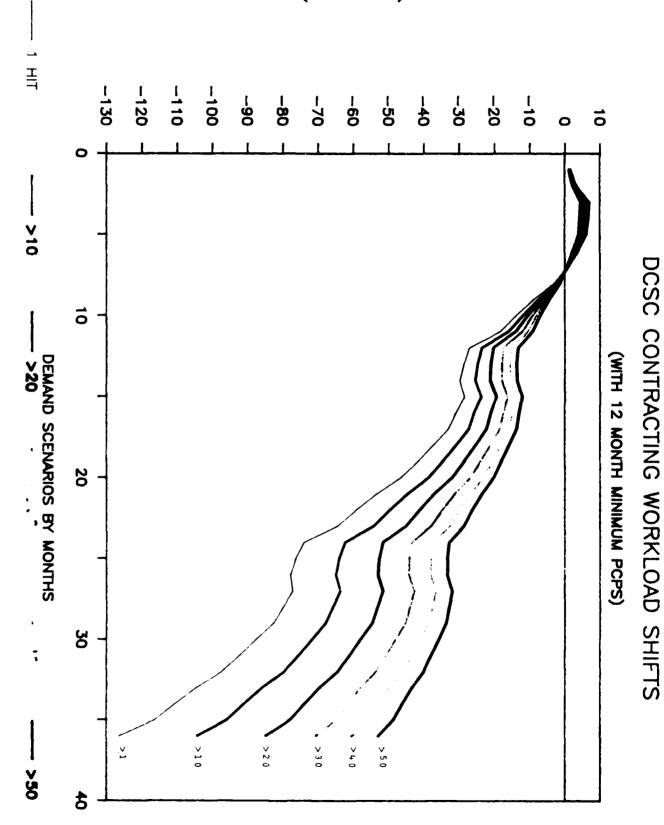
NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES ALL COMMODITIES (40 HITS/YEAR SCENARIO)

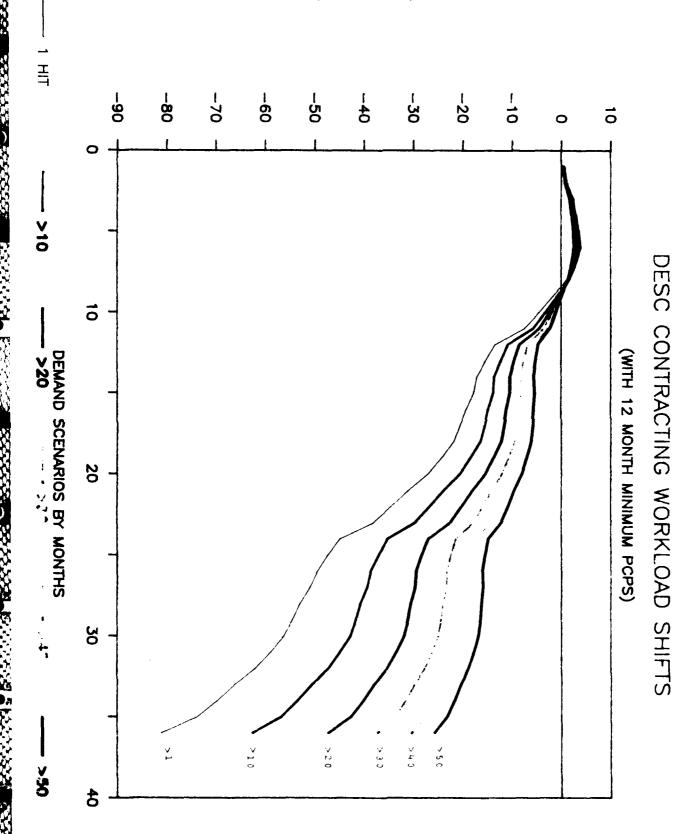
MONTH COMMITMENTS	OBLIGATIONS	SPENDING	CUMULATIVE COMMITMENTS	CUMULATIVE OBLIGATIONS	CUMULATIVE SPENDING
	18,005 3,086,393 10,593,359 24,619,351 36,878,392 49,650,501 56,975,190 55,398,365 44,583,371 34,872,218 3,026,524 (10,878,295) (21,650,284) (31,701,908) (30,377,851) (19,718,772) 5,007,997 25,089,888 31,458,380 44,047,493 36,267,956 23,506,934 (7,622,428) (19,326,200) (26,695,028) (35,054,540) (33,178,237) (23,213,371) (436,094)	SPENDING 0 13,611 49,042 371,814 2,289,965 8,230,042 7,360,054 10,644,868 18,394,358 23,546,703 33,424,179 31,093,571 32,279,688 20,799,738 20,749,934 12,953,290 11,429,842 530,259 (7,731,029) 338,522 659,432 1,761,718 10,193,651 7,947,292 17,790,339 7,625,212 10,483,405 1,370,464 (91,700) (6,747,466) (12,878,509) (3,108,744)			
34 (41,425,744) 35 (47,957,302) 36 (99,804,388)	18,944,355 (7,866,451) (15,442,023)	(5,099,391) (2,332,857) 7,549,952	295,426,581 247,469,279 147,664,891	377,887,133 370,020,682 354,578,659	280,214,878 277,882,021 285,431,973

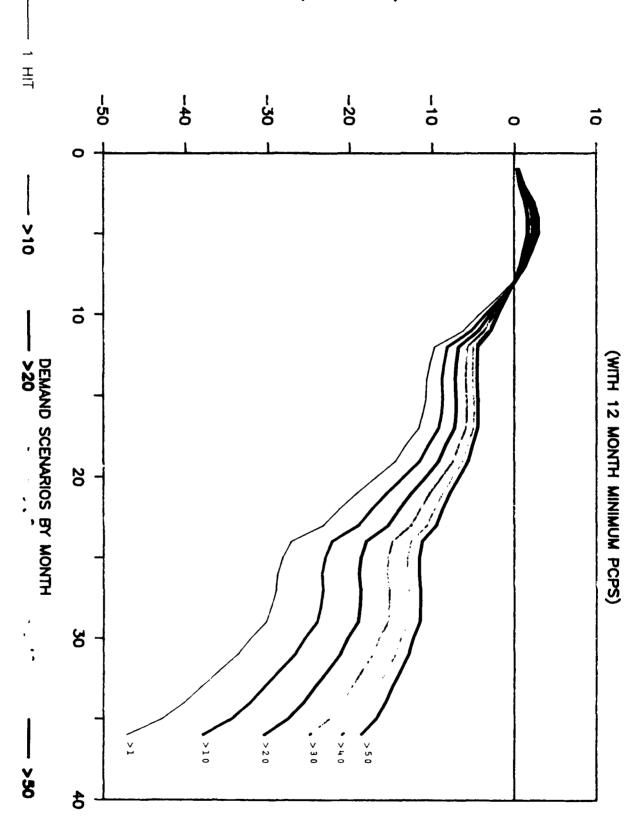
NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES ALL COMMODITIES (50 HITS/YEAR SCENARIO)

MON'	TH COMMITMENTS	OBLIGATIONS	SPENDING	CUMULATIVE COMMITMENTS	CUMULATIVE OBLIGATIONS	CUMULATIVE SPENDING
MON' 1 2 3 4 5 6 7 8 9 10 1 12 3 14 5 6 7 8 9 10 1 12 3 14 5 6 7 8 9 20 1 22 22 22 22 22 23 33 32		0BLIGATIONS 8,592 2,981,061 10,156,267 23,336,243 34,405,373 46,454,152 52,617,592 51,549,774 39,267,891 32,869,812 2,348,444 (10,015,532) (20,719,246) (29,556,849) (27,175,561) (18,678,003) 5,078,843 24,177,233 28,933,249 40,856,965 31,226,608 22,118,568 (6,878,606) (18,036,242) (25,957,177) (32,467,713) (29,305,216) (22,296,902) (114,387) 23,829,117 30,045,879 40,921,890	SPENDING 13,611 34,922 384,084 2,055,209 8,053,170 6,991,602 9,873,975 16,901,279 22,010,447 21,620,571 31,143,321 28,366,633 30,262,100 19,912,677 20,126,262 11,395,505 10,325,519 997,009 (6,977,491) (600,821) 26,484 1,242,578 8,557,177 5,803,903 17,620,510 8,255,660 10,190,269 728,354 (170,064) (5,540,887) (11,452,308)			
33 34 35 36	(47,065,993) (38,892,325) (44,737,810) (92,266,397)	28,127,485 17,989,637 (7,029,122) (13,988,149)	(3,767,857) (5,764,525) (3,223,131) 6,460,550	308,540,943 269,648,618 224,910,808 132,644,411	330,109,604 348,099,241 341,070,119 327,081,970	264,383,403 258,618,878 255,395,747 261,856,297

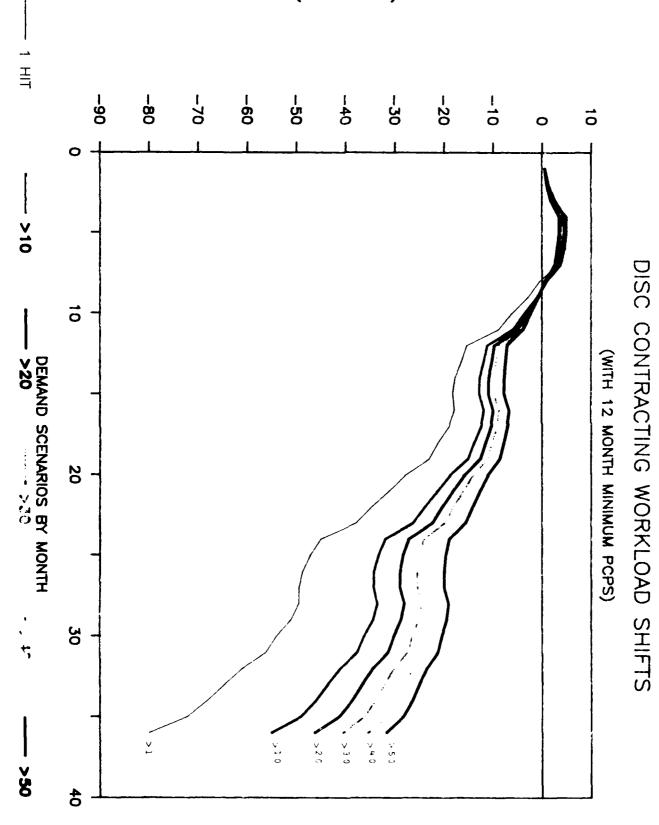
Appendix F







DGSC CONTRACTING WORKLOAD SHIFTS



Appendix G

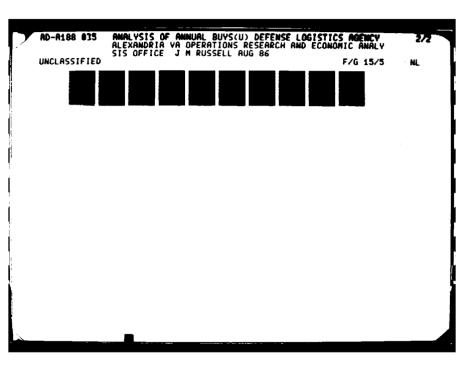
NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES CONSTRUCTION COMMODITY (QTY PRICE BREAK SCENARIO)

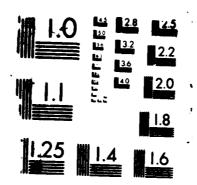
MON TH \$0-5K		DOLL AR	VALUE OF	CONTRACT		TOTAL BUYS	TOTAL CUM MANHOURS MANHOURS
		\$5-10K	\$10-25K	\$25-100K	>\$100K	SAVED	SAVED SAVED
1	(487)	(38)	271	198	56	0	1,109 1,109
2	(516)	(32)	276	222	50	0	1,187 2,296
3	(860)	(215)	468	465	122	(20)	
4	(822)	(111)	74	7 5	42	(742)	
5	(753)	(147)	23	5 6	29	(792)	
6	(1,558)	(63)	(71)	(35)	8	(1,719)	
7	(1,373)	(398)	(171)	(51)	6	(1,987)	
8	(1,493)	(461)	(165)	(47)	(3)	(2,169)	
9	(1,970)	(735)	(375)	(134)	(8)	(3,222)	
10	(2,022)	(569)	(258)	(119)	(8)	(2,976)	
11	(1,863)	(550)	(245)	(88)	(3)	(2,749)	
12	(3,206)	(972)	(487)	(196)	(11)	(4,872)	-
13	(1,780)	(415)	94	130	49	(1,922)	•
14	(1,771)	(343)	159	185	47	(1,723)	
15	(1,869)	(463)	348	434	125	(1,425)	
16	(1,773)	(321)	(5)	37	11 11	(2,018)	•
17	(1,522)	(312)	(27)	41	30	(1,790)	•
18	(2,401)	(219)	(124)	(59)	9	(2,794)	
19	(1,901)	(539)	(215)	(61)	5	(2,711)	
20	(2,053)	(564)	(222)	(60)	(5)	(2,904)	
21	(2,469)	(822)	(396)	(142)	(7)	(3,836)	
22	(2,354)	(658)	(283)	(120)	(6)	(3,421)	•
23	(2,150)	(631)	(273)	(97)	(6)	(3,157)	
24	(3,665)	(1,034)	(479)	(208)	(11)	(5,397)	
25	(2,132)	(479)	78	119	52	(2,362)	
26	(1,969)	(374)	149	181	50	(1,963)	
27	(2,212)	(498)	355	443	127	(1,785)	
28	(2,061)	(362)	(22)	36	43	(2,366)	
29	(1,771)	(350)	(31)	28	29	(2,095)	
30	(2,622)	(235)	(135)	(61)	8	(3,045)	
31	(2,043)	(551)	(214)	(66)	5	(2,869)	
32	(2,255)	(580)	(224)	(58)	(5)	(3,122)	
33	(2,651)	(842)	(409)	(138)	(7)	(4,047)	
34	(2,433)	(672)	(280)	(123)	(6)	(3,514)	
35	(2,362)	(636)	(286)	(101)	(7)	(3,392)	•
36	(3,883)	(1,054)	(466)	(204)	(9)	(5,616)) (7,870)(106,124)

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES CONSTRUCTION COMMODITY (QTY PRICE BREAK SCENARIO)

DOLLAR VALUE OF CONTRACTS

MON	TH COMMITMENTS	OBLIGATIONS	SPENDING	CUMULATIVE COMMITMENTS	CUMULATIVE OBLIGATIONS	CUMULATIVE SPENDING
1	24,659,277	14,673	0	24,659,277	14,673	0
2	26,992,595	361,653	18,288	51,651,872	376,326	18,288
3	58,835,114	1,738,233	2,029	110,486,986	2,114,559	20 ,31 7
4	13,722,686	7,258,665	231,240	124,209,672	9,373,224	251,557
5	6,052,594	11,756,776	435,712	130,262,266	21,1_0,000	687,2 6 9
6	(5,422,778)	17,417,979	2,046,349	124,839,488	38,547,979	2,733,618
7	(8,887,322)	20,301,384	1,850,310	115,952,166	58,849,363	4,583.928
8	(11,802,729)	21,324,958	3,117,389	104,149,437	80,174,321	7,701,317
9	(24,283,519)	13,208,314	4,527.002	79,865,918	93,382,635	12,228,319
10	18,532,5421	9,060,759	6,802,417	61,333,376	102,443,394	19,030,736
11	/16,073,3411	1,342,354	8,634,525	45,260,035	103,785,748	27,665,261
12	33,602,789	7,168,068)	10,914,517	11,657,246	96,617,680	38,579,778
1 3	11,936,810	11,741,030	11,205,808	23,594,056	84,876,650	49,785,586
14	18,860,448	16,785,066	13,260,048	42,464,004	68,091,584	63,045,634
1 4,	52,388,928	15, 14", 55 B'	6,843,837	94,852,9 <u>3</u> 2	52,944,026	69,889,471
16.	1,930,914	10,682,041	4,043,057	100,783,846	42,261,985	74,932,528 ₹7,932,80%
	1000	6	0,401,276	100,000,000	37,083,633	77,333,804
10	· h . 64"	4,418,596	1,614,322	ar,032,424	42,002,229	75,814,482
• 4	1 2 2	* * * * * * * * * * * * * * * * * * *	6 २२, १५४	82,706,640	52,112,781	73,181,289
. '	નાં, નદ≃્ધેસુમ	14,58t,41t	6.880.45Q°	67,638,761	66,798,737	66,294,830
. •	14. A . A . A . 4.	7.541.0.4		41,047,047	74,342,961	61,147,437
	Flat + 1	1,44.,46.	1.1.1.118	. 3, 463, 284	77,785,322	55,993,289
٠.	रम्, रहार, दमः	5.77 64.		2,799,895	75,183,682	53,368,179
4	20 July 16 16 16 16 16 16 16 16 16 16 16 16 16	*	, p. 1, 1, 24.	12,414,000	64,233,472	53,649,364
. 15	1.4	4,, <1,06	1,87,,261	21,766,226	50,002,409	55,521,625 61,095,598
.15	5 - 4 - 45	14, 12, 14, 14, 24		3,356,776)	30,076,870	60,968,681
	13.50	17,470,874	126,917	_	13,605,991 591,284	60,380,748
. #	e, Tag, 437	13,014,707	587,433	54,664,978	(6.811,405)	57,658,478
•		7,402,689	7,722,270	57,223,222	(2,814,085)	52,453,485
•	**,0*6,**4	+, 99 7,320	4,204,993		7,070,309	46,133,850
; •	1, 711, 36	a,884,304	6,319,635		20,284,460	36,234,833
2 4	TE HALL SEE	12,214,151	0,890,017 0,800,851	17,644,787 (9,038,021)		28,374,982
4 4	458.386.45	7,348,612	7,859,851			20,775,339
4 4	•	2,122,366	7,599,643			16,307,103
36	1., 144,860	3,260,911	1,170,614			15,136,489
10		18,464,467	1,1.0,014	, ,03.47,1,222)	.0,020,000	,





MICROCOPY RESOLUTION TEST CHART . .

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES ELECTRONICS COMMODITY (QTY PRICE BREAK SCENARIO)

MON	TH	DOLLAR	VALUE OF	CONTRACT		TOTAL BUYS	TOTAL MANHOURS	CU M Manhou RS
	\$0-5K	\$5-10K	\$10-25K	\$25-100K	>\$100K	SAVED	SAV ED	SAVED
1	(279)	123	69	66	21	0	380	380
2	(291)	113	80	83	15	0	428	807
3	(424)	137	25	197	51	(14)	•	1,872
4	(417)	129	44	108	15	(121)		2,260
5	(422)	121	33	122	12	(134)		2,679
6	(854)	272	92	123	10	(357)		2,818
7	(922)	(42)	(125)	31	14	(1,044)		
8	(1,027)	(158)	(141)	39	3	(1,284)		
9	(1,373)	(211)	(312)	(23)	6	(1,913)	(2,438)	
10	(1,374)	(242)	(261)	(15)	(2)	(1,894)		
11	(1,521)	(244)	(242)	(33)	(3)	(2,043)		
12	(2,405)	(577)	(553)	(80)	(18)	(3,633)		
13	(1,423)	(71)	(163)	24	24	(1,609)		
14	(1,385)	(117)	(110)	58	10	(1,544)		
15	(1,448)	29	(175)	180	50	(1,364)	(682)	
16	(1,428)	9	(86)	74	14	(1,417)		
17	(1,381)	(1)	(96)	100	11	(1,367)		•
18	(1,685)	195	(24)	108	7	(1,399)		
19	(1,482)	(112)	(202)	10	13	(1,773)		
20	(1,601)	(242)	(194)	22	3	(2,012)		
21	(1,943)	(235)	(397)	(25)	6	(2,594)		
22	(1,813)	(278)	(316)	(24)	0	(2,431)		
23	(1,759)	(277)	(290)	(43)	(1)	(2,370)		
24	(2,784)	(631)	(602)	(82)	(15)	(4,114)		
25	(1,611)	(119)	(212)	21	23	(1,898)	(2,154)	(41,650)
26	(1,552)	(141)	(128)	51	9	(1,761)		(43,564)
27	(1,908)	15	(201)	170	51	(1,873)		
28	(1,705)	10	(108)	74	15	(1,714)		
29	(1,474)	(11)	(116)	100	11	(1,490)		
30	(1,974)	180	(50)	113	6	(1,725)		
31	(1,635)	(117)	(227)	7	13	(1,959)		
32	(1,674)	(246)	(209)	19	4	(2,106)		
33	(2,137)	(251)	(395)	(30)	4	(2,809)		(58,034)
34	(1,764)	(300)	(328)	(26)	0	(2,418)		
35	(1,975)	(286)	(302)	(44)	(1)	(2,608)		
36	(2,990)	(625)	(609)	(86)	(17)	(4,327)	(5,797)	(70,352)

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES ELECTRONICS COMMODITY (QTY PRICE BREAK SCENARIO)

DOLLAR VALUE OF CONTRACTS

MON	TH COMMITMENTS	OBLIGATIONS	SPENDING	CUMULATIVE COMMITMENTS	CUMULATIVE OBLIGATIONS	CUMULATIVE SPENDING
1	9,367,930	3,870	0	9,367,930	3,870	0
2	9,849,496	305,007	0	19,217,426	308,877	0
3	25,385,570	1,355,342	0	44,602,996	1,664,219	0
4	10,708,525	2,085,089	34,364	55,311,521	3,749,308	34,364
5	10,903,141	4,244,058	132,030	66,214,662	7,993,366	166,394
6	10,776,410	6,916,713	362,344	76,991,072	14,910,079	528,738
7	1,037,292	10,559,656	815,213	78,028,364	25,469,735	1,343,951
8	(1,686,087)	12,256,699	1,711,928	76,342,277	37,726,434	3,055,879
9	(7,903,509)	11,359,594	2,192,020	68,438,768	49,086,028	5,247,899
10	(8,552,074)	9,114,022	3,096,318	59,886,694	58,200,050	8,344,217
11	(9,237,671)	3,101,109	5,041,439	50,649,023	61,301,159	13,385,656
12	(23,027,353)	(444,319)	5,165,470	27,621,670	60,856,840	18,551,126
13	1,502,306	(245,031)	7,414,543	29,123,976	60,611,809	25,965,669
14	2,148,293	(6,915,390)	5,574,188	31,272,269	53,696,419	31,539,857
15	18,072,858	(9,131,671)	5,457,231	49,345,127	44,564,748	36,997,088
16	4,881,806	(7,300,956)	7,706,717	54,226,933	37,263,792	44,703,805
17	5,749,379	(3,186,755)	3,481,119	59,976,312	34,077,037	48,184,924
18	5,136,044	(1,409,872)	2,189,981	65,112,356	32,667,165	50,374,905
19	(2,485,278)	3,282,935	(1,012,396)	62,627,078	35,950,100	49,362,509
20	(4,735,067)	7,929,052	(927,906)	57,892,011	43,879,152	48,434,603
21	(10,789,616)	6,213,710	(947,228)	47,102,395	50,092,862	47,487,375
22	(10,331,785)	3,212,036	(5,048,410)	36,770,610	53,304,898	42,438,965
23	(10,907,496)	(1,579,740)	(988,443)	25,863,114	51,725,158	41,450,522
24	(24,467,353)	(3,785,488)	(688,834)	1,395,761	47,939,670	40,761,688
25	(356,831)	(2,982,217)	595,012	1,038,930	44,957,453	41,356,700
26	986,502	(9,610,298)	(392,065)	2,025,432	35,347,155	40,964,635
27	17,386,968	(11,213,634)	87,365	19,412,400	24,133,521	41,052,000
28	4,276,494	(9,811,377)	5,110,939	23,688,894	14,322,144	46,162,939
29	5,216,026	(5,184,522)	(1,104,385)	28,904,920	9,137,622	45,058,554
30	4,228,487	(3,004,345)	(2,349,813)	33,133,407	6,133,277	42,708,741
31	(2,806,469)	1,713,366	(3,487,754)	30,326,938	7,846,643	39,220,987
32	(5,099,057)	7,023,828	(3,824,475)	25,227,881	14,870,471	35,396,512
33	(11,180,690)	5,624,131	(4,508,644)	14,047,191	20,494,602	30,887,868
34	(10,538,217)	2,308,320	(7,476,380)	3,508,974	22,802,922	23,411,488
35	(11,635,984)		(3,192,289)	(8,127,010)	20,575,175	20,219,199
36	(25,471,047)	(4,749,038)	(1,504,497)	(33,598,057)	15,826,137	18,714,702

Account account Account and account account account account account

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES GENERAL COMMODITY (QTY PRICE BREAK SCENARIO)

MON	TH	DOLLAR VALUE OF CONTRACT				TOTAL BUYS	TOTAL MANHOURS M	CU M IANHOU RS
	\$0-5K	\$5-10K	\$10-25K	\$25-100K	>\$100K	SAVED	SAVED	SAVED
1	(233)	49	101	62	21	0	362	362
2	(259)	20	130	86	22	(1)	470	832
3	(294)	(48)	169	133	34	(6)	721	1,554
4	(389)	(50)	183	86	31	(139)	339	1,893
5	(412)	30	34	52	20	(276)	(27)	1,866
6	(556)	(94)	9	(1)	11	(631)	(736)	1,130
7	(519)	(53)	(14)	(22)	3	(605)	(831)	299
8	(577)	(205)	(96)	(13)	(8)	(899)	(1,203)	(904)
9	(651)	(276)	(106)	(26)	(15)	(1,074)		(2,410)
10	(733)	(257)	(114)	(60)	(19)	(1,183)	(1,807)	(4,21,)
11	(722)	(251)	(101)	(43)	(6)	(1,123)	(1,602)	(5,818)
12	(976)	(415)	(205)	(101)	(32)	(1,729)	(2,717)	(8,535)
13	(684)	(91)	30	40	18	(687)	(596)	(9,131)
14	(653)	(132)	56	65	18	(646)	(436)	(9,567)
15	(692)	(164)	103	105	23	(625)		(9,781)
16	(752)	(147)	161	74	33	(631)		(10,094)
17	(653)	(48)	13	39	23	(626)	(503)	(10,597)
18	(879)	(152)	(24)	(10)	17	(1,048)		(11,861)
19	(728)	(101)	(45)	(15)	6	(883)		(12,992)
20	(843)	(279)	(122)	(30)	(16)	(1,290)		(14,787)
21	(799)	(301)	(122)	(38)	(24)	(1,284)		(16,644)
22	(764)	(295)	(105)	(51)	(12)	(1,227)		(18,436)
23	(728)	(277)	(132)	(23)	1	(1,159)		(19,964)
24	(1,171)	(453)	(223)	(106)	(31)	(1,984)		(23,014)
25	(804)	(135)	15	20	8	(896)		(23,999)
26	(739)	(147)	54	69	16	(747)		(24,551)
27	(852)	(180)	114	111	30	(777)		(24,896)
28	(811)	(165)	131	76	31	(738)		(25,341)
29	(730)	(62)	(6)	41	27	(730)	(605)	(25,946)
30	(1,000)	(177)	(25)	(15)	13	(1,204)		(27,443)
31	(811)	(103)	(39)	(19)	2	(970)		(28,716)
32	(849)	(280)	(104)	(33)	(8)	(1,274)		(30,469)
33	(795)	(305)	(127)	(19)	(18)	(1,264)	• •	(32,193)
34	(779)	(306)	(128)	(38)	(8)	(1,259)		(33,949)
35	(873)	(302)	(137)	(66)	(15)	(1,393)		(36,024)
36	(1,300)	(458)	(220)	(111)	(40)	(2,129)	(3,290)	(39,314)

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES GENERAL COMMODITY (QTY PRICE BREAK SCENARIO)

DOLLAR VALUE OF CONTRACTS

MON	TH			CU MUL AT IV E	CUMULATIVE	CUMUL AT IVE
	COMMITMENTS	OBLIGATIONS	SPENDING	COMMITMENTS	OBLIGATIONS	SPENDING
1	10,778,199	24,280	0	10,778,199	24,280	0
2	11,358,290	397,630	22,838	22,136,489	421,910	22,838
3	22,069,097	2,249,142	(4,914)	44,205,586	2,671,052	17,924
4	15,899,566	4,294,575	187,147	60,105,152	6,965,627	205,071
5	10,801,890	12,880,861	563,09 6	70,907,042	19,846,488	768,167
6	3,333,109	14,648,235	1,446,685	74,240,151	34,494,723	2,214,852
7	(1,751,561)	12,050,803	2,305,941	72,488,590	46,545,526	4,520,793
8	(6,321,986)	6,243,039	3,222,561	66,166,604	52,788,565	7,743,354
9	(10,695,364)	5,055,837	7,506,372	55,471,240	57,844,402	15,249,726
10	(13,035,744)	2,471,240	6,605,254	42,435,496	60,315,642	21,854,980
11	(9,412,351)	(1,665,579)	6,570,395	33,023,145	58,650, 063	28,425,375
12	(22,309,419)	(4,758,905)	6,242,750	10,713,726	53,891,158	34 ,6 68 , 125
13	6,374,033	(8,686,917)	4,285,642	17,087,759	45,204,241	38 , 953 ,76 7
14	5,347,853	(10,031,532)	195,469	22,435,612	35,172,709	39,149,236
15	14,072,311	(8,884,283)	2,218,220	36,507,923	26,288,426	41,367,456
16	13,284,008	(6,290,895)	336,667	49,791,931	19,997,531	41,704,123
17	9,922,873	5,298,395	(427,292)	59,714,804	25,295,926	41,276,831
18	3,725,982	10,724,137	(1,663,235)	63,440,786	36,020,063	39,613,596
19	(2,231,056)	4,918,272	(455,553)	61,209,730	40,938,335	39,158,043
20	(12,039,713)	2,229,913	(3,107,930)	49,170,017	43,168,248	36,050,113
21	(14,211,626)	4,138,099	1,275,079	34,958,391	47,306,347	37,325,192
22	(9,426,692)	1,828,493	(281,093)	25,531,699	49,134,840	37,044,099
23	(6,905,966)	(2,505,858)	2,193,657	18,625,733	46,628,982	39,237,756
24	(25,333,819)	(9,850,100)	1,843,636	(6,708,086)	36,778,882	41,081,392
25	1,527,897	(9,964,474)	(352,266)	(5,180,189)	26,814,408	40,729,126
26	4,877,923	(10,307,242)	(5,739,344)	(302,266)	16,507,166	34,989,782
27	17,100,682	(7,897,902)	2,145,691	16,798,416	8,609,264	37,135,473
28	12,984,616	(7,244,800)	(1,251,225)	29,783,032	1,364,464	35,884,248
29	11,288,502	3,207,407	(4,191,824)	41,071,534	4,571,871	31,692,424
30	590,401	11,065,476	(4,263,593)	41,661,935	15,637,347	27,428,831
31	(4,451,918)	6,875,083	(4,278,186)	37,210,017	22,512,430	23,150,645
32	(9,194,063)	2,501,316	(2,132,099)	28,015,954	25,013,746	21,018,546
33	(12,310,071)	583,885	724,716	15,705,883	25,597,631	21,743,262
34	(8,565,299)	(280,529)	(1,333,172)	7,140,584	25,317,102	20,410,090
35 36	(14,757,128)	(4,314,852)	1,796,878	(7,616,544)	21,002,250	22,206,968
36	(25,660,159)	(4,922,864)	(101,149)	(33,276,703)	16,079,386	22,105,819

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES INDUSTRIAL COMMODITY (QTY PRICE BREAK SCENARIO)

MONTH \$0-5K		DOLL AR	VALUE OF	CONTRACT		TOTAL BUYS	TOTAL CUM MANHOURS MANHOURS
		\$5-10K	\$10-25K	\$25-100K	>\$100K	SAVED	SAVED SAVED
1	(274)	4	149	105	16	0	528 528
2	(300)	0	178	99	23	0	532 1,061
3	(439)	(6)	208	171	27	(39)	816 1,876
4	(618)	(226)	205	332	74	(233)	1,484 3,360
5	(590)	(169)	282	50	11	(416)	(248) 3,112
6	(899)	(76)	76	60	15	(824)	(691) 2,421
7	(869)	(27)	(13)	12	3	(894)	(1,039) 1,382
8	(1,023)	(456)	(327)	(108)	(12)	(1,926)	(2,904) (1,522)
9	(927)	(447)	(109)	(19)	3	(1,499)	(1,922) (3,444)
10	(1,195)	(632)	(134)	(42)	0	(2,003)	(2,659) (6,103)
11	(1,130)	(526)	(136)	(36)	(2)	(1,830)	
12	(1,887)	(965)	(501)	(179)	(26)	(3,558)	
13	(961)	(350)	48	90	14	(1,159)	
14	(1,167)	(330)	73	74	26	(1,324)	
15	(1,081)	(403)	113	162	28	(1,181)	
16	(1,372)	(520)	142	306	76	(1,368)	
17	(1,008)	(228)	205	34	12	(985)	
18	(1,640)	(286)	32	44	12	(1,838)	
19	(1,208)	(108)	(64)	4	Ħ	(1,372)	
20	(1,539)	(709)	(370)	(114)	(13)	(2,745)	
21	(1,346)	(593)	(144)	(37)	.1	(2,119)	
22	(1,591)	(564)	•	(46)	(2)	(2,372)	
23	(1,244)	(532)		(46)	0	(1,984)	
24	(2,219)	(1,057)		(182)	(23)	(4,003)	
25	(1,333)	(572)		89	11	(1,787)	
26	(1,230)	(384)		74	26	(1,460)	•
27	(1,439)	(285)		165	25	(1,432)	
28	(1,612)	(535)		303	76	(1,635)	
29	(1,236)	(270)		32	11	(1,279)	
30	(1,950)	(434)		50	12	(2,301)	
31	(1,337)	(177)	(67)	(2)	2	(1,581)	
32	(1,706)	(594)		(116)	(13)	(2,810)	
33	(1,540)	(527)		(41)	2	(2,249)	
34	(1,527)	(570)		(42)	(2)	(2,319)	
35	(1,623)	(733)		(50)	0	(2,586)	
36	(2,459)	(1,107)	(531)	(183)	(23)	(4,303)	(6,217) (69,755)

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES INDUSTRIAL COMMODITY (QTY PRICE BREAK SCENARIO)

DOLLAR VALUE OF CONTRACTS

MONTH COMMITMENTS		OBLIGATIONS	SPENDING	CUMULATIVE COMMITMENTS	CUMULATIVE OBLIGATIONS	CUMULATIVE SPENDING
1	10,484,141	0	0	10,484,141	0	0
2	11,079,485	272,118	0	21,563,626	272,118	0
3	14,469,251	2,063,052	5,047	36,032,877	2,335,170	5,047
4	34,574,416	2,992,033	27,413	70,607,293	5,327,203	32,460
5	6,454,349	5,929,153	131,073	77,061,642	11,256,356	163, 533
6	4,711,858	7,113,701	291,796	81,773,500	18,370,057	455,329
7	(1,120,418)	10,240,643	608,340	80,653,082	28,610,7 00	1,063,669
8	(16,937,913)	14,310,792	1,357,710	63,715,169	42,921,492	2,421,379
9	(6,679,359)	8,519,116	3,561,484	57,035,810	51,440,6 08	5,982,863
10	(10,340,899)	8,749,346	3,462,336	46,694,911	60,189,954	9,445,190
11	(9,409,272)	294,180	4,137,639	37,285,639	60,484,134	13,582,838
12	(28,888,681)	(4,330,274)	6,641,592	8,396,958	5 6,153,8 60	20,224,430
13	4,085,513	(6,616,194)	6,613,243	12,482,471	49,537,666	26,837,673
14	4,686,061	(8,417,897)	5,163,660	17,168,532	41,119,769	32,001,333
15	8,691,605	(8,050,684)	5,279,293	25,860,137	33,069, 085	37,280,626
16	29,283,705	(8,649,032)	4,727,838	55,143,842	24,420,053	42,008,464
17	3,521,110	(3,192,752)	2,158,779	58,664,952	21,227,301	44,167,243
18	(2,159,498)	(2,182,719)	(1,339,873)	56,505,454	19,044,582	42,827,370
19	(2,908,366)	3,949,871	(3,464,353)	53,597,088	22,994,453	39,363,017
20	(19,659,536)	10,520,495	(2,729,305)	33,937,552	33,514,948	36,633,712
21	(9,846,043)	4,782,976	(3,600,965)	24,091,509	38,297,924	33,032,747
22	(11,624,894)	4,346,798	(2,448,238)	12,466,615	42,644,722	30,584,509
23	(9,850,673)	(3,862,051)	(2,396,193)	2,615,942	38,782,671	28,188,316
24	(30,110,748)	(6,830,363)	(50,994)	(27,494,806)	31,952,308	28,137,322
25	1,012,825	(8,597,959)	1,197,765	(26,481,981)	23,354,349	29,335,087
26	4,401,606	(10,644,117)	870,717	(22,080,375)	12,710,232	30,205,804
27	8,295,810	(11,953,785)	1,390,283	(13,784,565)	756,447	31,596,087
28	28,526,619	(11,122,584)	(847,094)	14,742,054	(10,366,137)	30,748,993
29	2,845,227	(3,603,954)	(1,520,389)	17,587,281	(13,970,091)	29,228,604
30	(3,559,454)	(3,010,462)	(4,242,059)	14,027,827	(16,980,553)	24,986,545
31	(3,711,675)	2,395,991	(4,199,022)	10,316,152	(14,584,562)	20,787,523
32	(19,501,908)	9,040,432	(5,055,624)	(9,185,756)	(5,544,130)	15,731,899
33	(9,503,196)	3,925,279	(6,506,852)	(18,688,952)	(1,618,851)	9,225,047
34	(10,967,166)	4,127,487	(4,413,787)	(29,656,118)	2,508,636	4,811,260
35	(12,536,321)	(3,958,191)	(5,266,295)	(42,192,439)	(1,449,555)	(455,035)
36	(30,895,301)	(7,222,591)	(2,018,359)	(73,087,740)	(8,672,146)	(2,473,394)

Secretary Seconds Secretary

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES ALL COMMODITIES (QTY PRICE BREAK SCENARIO)

MON TH \$0-5K		DOLLAR	VALUE OF	CONTRACT		TOTAL	TOTAL CUM MANHOURS MANHOURS
		\$5-10K	\$10-25K	\$25-100K	>\$100K	SAVED	SAVED SAVED
1	(1,273)	138	590	431	114	0	2,378 2,378
2	(1,366)	101	664	490	110	(1)	2,617 4,996
3	(2,017)	(132)	870	966	234	(79)	5,139 10,135
4	(2,246)	(258)	506	601	162	(1,235)	1,804 11,939
5	(2,177)	(165)	372	280	72	(1,618)	(463) 11,476
6	(3,867)	39	106	147	44	(3,531)	(3,530) 7,945
7	(3,683)	(520)	(323)	(30)	26	(4,530)	(5,616) 2,330
8	(4,120)	(1,280)	(729)	(129)	(20)	(6,278)	(8,409) (6,079)
9	(4,921)	(1,669)	(902)	(202)	(14)	(7,708)	
10	(5,324)	(1,700)	(767)	(236)	(29)	(8,056)	(11,112) (27,659)
11	(5,236)	(1,571)	(724)	(200)	(14)	(7,745)	
12	(8,474)	(2,929)	(1,746)	(556)	(87)	(13,792)	(19,850) (58,015)
13	(4,848)	(927)	9	284	105	(5,377)	(4,947) (62,962)
14	(4,976)	(922)	178	382	101	(5,237)	(4,364) (67,326)
15	(5,090)	(1,001)	389	881	226	(4,595)	(847) (68,173)
16	(5,325)	(979)	212	491	167	(5,434)	(3,844) (72,017)
17	(4,564)	(589)	95	214	76	(4,768)	(4,627) (76,644)
18	(6,605)	(462)	(140)	83	45	(7,079)	(8,190) (84,833)
19	(5,319)	(860)	(526)	(62)	28	(6,739)	
20	(6,036)	(1,794)	(908)	(182)	(31)	(8,951)	
21	(6,557)	(1,951)	(1,059)	(242)	(24)	(9,833)	
22	(6,522)	(1,795)	(873)	(241)	(20)	(9,451)	
23	(5,881)	(1,717)	(857)	(209)	(6)	(8,670)	
24	(9,839)	(3,175)	(1,826)	(578)	(80)	(15,498)	
25	(5,880)	(1,305)	(101)	249	94	(6,943)	
26	(5,490)	(1,046)	129	375	101	(5,931)	
27	(6,411)	(948)	370	889	233	(5,867)	
28	(6,189)	(1,052)	134	489	165	(6,453)	
29	(5,211)	(693)	31	201	78	(5,594)	
30	(7,546)	(666)	(189)	87	39	(8,275)	
31	(5,826)	(948)	(547)	(80)	22	(7,379)	
32	(6,484)	(1,700)	(918)	(188)	(22)	(9,312)	
33	(7,123)	(1,925)	(1,074)	(228)	(19)	(10, 369)	
34	(6,503)	(1,848)	(914)	(229)	(16)	(9,510)	
35	(6,833)	(1,957)	(905)	(261)	(23)	(9,979)	
	(10,632)	(3,244)	(1,826)	(584)	(89)	(16,375)	

NET CHANGE IN USING 12 MONTH PROCUREMENT CYCLES ALL COMMODITIES (QTY PRICE BREAK SCENARIO)

DOLLAR VALUE OF CONTRACTS

MON	TH COMMITMENTS	OBLIGATIONS	SPENTING	CUMULATIVE COMMITMENTS	CUMULATIVE OBLIGATIONS	CUMULATIVE SPENDING
1	55,289,547	42,823	0	55,289,547	42,823	0
2	59,279,866	1,336,408	41,126	114,569,413	1,379,231	41,126
3	120,759,032	7,405,769	2,162	235,328,445	8,785,000	43,288
4	74,905,193	16,630,362	480,164	310,233,638	25,415,362	523,452
5	34,211,974	34,810,848	1,261,911	344,445,612	60,226,210	1,785,363
6	13,398,599	46,096,628	4,147,174	357,844,211	106,322,838	5,932,537
7	(10,722,009)	53,152,486	5,579,804	347,122,202	159,475,324	11,512,341
8	(36,748,715)	54,135,488	9,409,588	310,373,487	213,610,812	20,921,929
9	(49,561,751)	38,142,861	17,786,878	260,811,736	251,753.673	38,708,807
10	(50,461,259)	29,395,367	19,966,325	210,350,477	281,149,040	58,675,132
11	(44,132,635)	3,072,064	24,383,998	166,217,842	284,221,104	83,059,130
12	(107,828,242)	(16,701,566)	28,964,329	58,389,600	267,519,538	112,023,459
13	23,898,662	(27,289,172)	29,519,236	82,288,262	240,230,366	141,542,695
14	31,052,155	(42,149,885)	24,193,365	113,340,417	198,080,481	165,736,060
15	93,225,702	(41,214,196)	19,798,581	206,566,119	156,866,285	185,534,641
16	55,380,433	(32,922,924)	17,814,279	261,946,552	123,943,361	203,348,920
17	21,708,587	(6,259,464)	7,613,882	283,655,139	117,683,897	210,962,802
18	(3,564,119)	12,050,142	(2,332,449)	280,091,020	129,734,039	208,630,353
19	(19,860,475)	22,261,630	(7,565,495)	260,230,545	151,995,669	201,064,858
20	(51,592,204)	35,365,416	(13,651,600)	208,638,341	187,361,085	187,413,258
21	(61,438,099)	22,679,009	(8,420,507)	147,200,242	210,040,094	178,992,751
22	(51,468,034)	12,829,688	(12,931,889)	95,732,208	222,869,782	166,060,862
23	(45,827,524)	(10,549,289)	(3,816,089)	49,904,684	212,320,493	162,244,773
24	(115, 126, 814)	(31,416,161)	1,384,993	(65,222,130)	180,904,332	163,629,766
25	12,832,664	(35,775,713)	3,312,772	(52,389,466)	145,128,619	166,942,538
26	28,675,481	(49,587,196)	313,281	(23,713,985)	95,541,423	167,255,819
27	95,014,784	(48,436,200)	3,496,422	71,300,799	47,105,223	170,752,241
28	52,578,159	(41,193,468)	2,424,687	123,878,958	5,911,755	173,176,928
29	20,907,999	(12,983,758)	(9,538,868)	144,786,957	(7,072,003)	163,638,060
30	(9,956,680)	9,047,989	(16,060,458)	134,830,277	1,975,986	147,577,602
31	(23,681,098)		(18,284,597)	111,149,179	22,844,820	129,293,005
32	(49,446,313)		(20,911,215)	61,702,866	54,624,547	108,381,790
33	(59,676,765)	17,471,907	(18,150,631)	2,026,101	72,096,454	90,231,159
34	(50,161,301)	8,277,644	(20,822,982)	(48,135,200)	80,374,098	69,408,177
35	(58,064,293)	(13,761,701)	(11,129,942)	(106,199,493)	66,612,397	58,278,235
36	(117,256,229)	(27,358,954)	(4,794,619)	(223,455,722)	39,253,443	53,483,616

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